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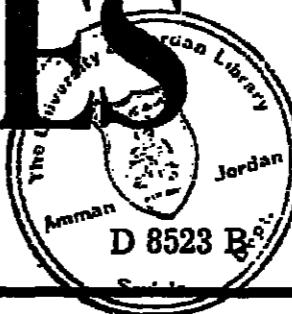
# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

Wednesday November 30 1983

16 APR 1984

No. 29,184



Hong Kong is told  
a few hard  
truths, Page 11

## NEWS SUMMARY

### GENERAL

**U.S. and Soviets talk in Geneva**

Soviet and U.S. negotiators held a 3 hr 10 min session on intercontinental nuclear arms in Geneva - six days after the Moscow delegation walked out of separate talks on medium-range missiles in Europe.

In London, chief U.S. negotiator in the broken-down talks, Ambassador Paul Nitze, said he was hopeful that the Russians would return. He said he would not be surprised if Moscow suggested that the talks on medium-range and intercontinental weapons should be resumed. Page 2

In Washington, the White House said: U.S.-Israel talks there concerned the resumption of supplies of the controversial cluster-bomb artillery shells to Israel. Page 4

### Air workers freed

Armed Muslims kidnapped 30 employees of Middle East Airlines in Beirut, apparently in retaliation for an earlier abduction by Christian gunmen, but freed them two hours later. British withdrawal deadline, Page 12

### Commonwealth line

British Commonwealth heads of government ended their week's conference in New Delhi with a condemnation of South African apartheid, an offer of aid to Grenada, and a demand for withdrawal of Turkish Cypriot independence declaration. Page 6

### Surinam coup bid

Surinam radio reported that an attempted coup against military leader Desi Bouterse failed.

### UK print dispute

Pressure for a settlement increased in the dispute between England's Stockport Messenger free newspaper series and the NGA, the print workers union, which has led to the stopping of some national newspapers. By 10 a.m. GMT last night at least 1,500 pickets had arrived and there were scuffles with 300 police. Another 1,000 pickets were expected before morning. Page 27

### Soviet craft buzzed

Japan sent up 30 jets to buzz nine Soviet bombers when they flew close to south-west Japan while a new Soviet missile cruiser sailed through the Tsushima Strait.

### Missile test go-ahead

Canadian Federal Appeal Court ruled that the Government could allow testing of U.S. cruise missiles without breaching the Charter of Rights. Page 6

### Angola rebels killed

Angola said government forces had killed 54 rebels in clashes in three provinces.

### Liberian arrest

Monrovia radio said Col John Noah, alleged to have been involved in a plot to overthrow Liberian leader Samuel Doe, was arrested trying to cross into Guinea.

### U.S. bans minister

U.S. Administration refused a visa for Nicaraguan Interior Minister Tomas Borge to visit Washington this week. Page 4

Nicaragua claimed that U.S. warships and aircraft were operating close to its Pacific coast.

### Briefly...

Chess: Gary Kasparov 12-2 down against Vlado Kortchnoi, postponed game five in their world title elimination.

Sakhalin: Seven mountaineers feared dead were rescued from an avalanche after being trapped by floods for 28 hours.

### BUSINESS

#### EEC to double tariff on discs

#### BLOW TO WEST GERMAN COALITION

## Lambsdorff faces bribery charges over Flick affair

BY JAMES BUCHAN IN BONN

The Bonn public prosecutor is to press charges against Count Otto Lambsdorff, the West German Economics Minister, for taking bribes from Friedrich Flick Industrieverwaltung, the country's largest family-owned industrial concern.

The announcement at a packed press conference in Bonn yesterday is a savage blow to Chancellor Helmut Kohl's coalition and has serious implications for Count Lambsdorff's small Free Democrat Party (FDP), which has held the balance of power for most of the country's existence.

Count Lambsdorff, Dr Hans Friederichs, chief executive of Dresdner Bank and Count Lambsdorff's predecessor as economics minister, and Dr Horst-Ludwig Bremmer, a former economics minister of North-Rhine Westphalia, are charged with being "influenced" by payments from Flick, Dr Franzbruno Elenkamp, the public prosecutor, said yesterday.

Two former Flick officials, Herr Eberhard von Brauchitsch and Herr Manfred Neumetz, are charged with bribery. All five have denied wrongdoing. If convicted, they face up to five years in jail.

Dr Elenkamp said he had asked the speaker of the Bundestag to lift Count Lambsdorff's parliamentary immunity. Should the house comply and the Bonn court

wrongly find him guilty, he would be forced to resign.

Associates said that they were taken by surprise by the extent of the charges and that the minister would wait until his lawyer had studied the prosecutor's statement.

The bulk of the charges concerns tax allowances to Flick worth some DM 800m (£285m) on the DM 1.5bn in capital gains realised from the



Count Otto Lambsdorff

go ahead with proceedings, as is most probable, it would be the first time a West German minister has faced court action.

Count Lambsdorff, 56, who has met the allegations during the two-year investigation with icy Prussian calm, yesterday declined to comment on the announcement in Brussels, where he was attending an EEC Council of Ministers meeting.

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Continued on Page 12

Charges a blow to Kohl, Page 2

## Paris and Bonn sign major telephone pact

BY DAVID MARSH IN PARIS

FRANCE and West Germany have agreed an important programme of telecommunications collaboration, covering the setting up of a joint mobile telephone system and the gradual opening of the two countries' markets for public sector telecommunications equipment.

Companies from France and Germany will be replying to a tender for radio-telephone equipment being launched on December 15 by the two governments. The aim is to start the network by 1986 using an equal volume of equipment from each country's industry.

The programme is an important part of the French Government's plans for wider EEC industrial collaboration in electronics and other key sectors, which Paris will be trying to promote intensively when it takes over the EEC presidency for the first half of 1984.

Stemmons in West Germany, which has already had contacts in this area with the other main French

communications company, Thomson, is also likely to be heavily involved.

About seven or eight companies from each country are likely to reply to the tenders, and the Paris and Bonn governments will probably ask more than one industrial "couple" to provide the equipment.

The other main part of the agreement covers the opening by France of about one tenth of its annual market for telephone handsets. A total of about 200,000 units in future are to be ordered from German industry, with equivalent contracts expected to be placed by Bonn with the French.

M. Laurent Fabius, the French Industry Minister, has been a strong proponent in recent weeks of the opening up on a reciprocal basis of

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## EUROPEAN NEWS

**Lambsdorff charges are severe blow to Kohl**

BY JAMES BUCHAN IN BONN

THE BONN public prosecutor's decision to press charges against Count Otto Lambsdorff, the Economics Minister, for acceptance of bribes from the Flick concern is a shattering blow to Chancellor Helmut Kohl's coalition at a time of damaging public rivalry between its two junior members.

Herr Franz-Josef Strauss, chairman of the conservative Christian Social Union (CSU) was due yesterday to meet the Chancellor in Bonn, during which he was expected to press his campaign against Count Lambsdorff's Liberal Free Democrats (FDP) and what he sees as their excessive influence on government policy.

The Bavarian Herr Strauss also seeks a post in the Kohl cabinet has long been suspected in Bonn, to the dismay of the FDP and, no doubt, of Herr Kohl.

The Chancellor has since the late 1970s, based his concept of government on his friendship with Herr Hans-Dietrich Genscher, the FDP chairman and

Foreign Minister, and on the FDP as a counterweight to Bavaria.

The FDP, which only just managed to clear the 5 per cent necessary for parliamentary representation in the March elections, has never conceded that it relies on high-profile ministers for its survival. Last March, it lost the Interior Ministry it had filled under the former Schmidt government to the CSU.

Whether Count Lambsdorff, whose sang-froid throughout the two years of investigations and leaks has been little short of heroic, will remain in office at least six months before the court decides whether to begin proceedings is an open question.

He has already lost credibility in business circles and may lose his freedom to travel if proceedings open.

The FDP has nobody of the Count's ability and experience to replace him, and it could face difficulty even retaining the ministry, which is crucial for party support among the



Count Otto Lambsdorff

citor would find evidence only of Vorstellung—that is, that Flick cash had been received but not affected the conduct of office.

Some of those investigated made great efforts to discredit the so-called "Diehl list," a record of transactions with politicians kept with Teutonic precision by Herr Rudolf Diehl, a Flick accountant who has since left the company.

But at two o'clock yesterday afternoon and a day before his 61st birthday, Dr Franzbruno Eullencamp, the Bonn public prosecutor, soberly dashed these hopes. It was a matter of payments that "could have induced" the provision of tax breaks for Flick. As for the Diehl lists, these were not "obscure pieces of paper" but accurately kept accounts from a middle class and small business, if the CSU pulls out all the stops. At the very least, Herr Kohl may have to make some rightward concessions to his great rival, Herr Strauss.

The long investigations into the Flick affair, involving politicians of all Bundestag parties but the Greens, have also wrought a more subtle damage. Until yesterday, Count Lambsdorff and the government had hoped that the public prosecu-

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**Nitze still hopeful on missiles talks**By Bridget Bloom  
Defence Correspondent

DESPITE last week's forceful declaration from Moscow that a continuation of the European missile talks was impossible, despite demands from the legally-recognised Cypriot government.

After a confused lunchtime discussion by Community foreign ministers, it was agreed to send a European Commission delegation to Nicosia to discuss the trade problems raised by the recent unilateral declaration of independence by the island's Turkish population.

This has been roundly denounced by the Community and the Turkish-Cypriot authorities remain unrecognised by the Ten. However, the Community is reluctant to be seen embarking on a trade sanctions policy which might have wider implications for the confrontation between Greece and Turkey which constantly threatens to destabilise the eastern Mediterranean island.

The question of sanctions arises from the fact that the EEC's association agreement with Cyprus has been administered for the past 10 years so as to turn a blind eye to imports from the Turkish sector.

This was done with the tacit approval of the Cypriot government while the Community remained formally opposed to

the partition. Imports from the Turkish sector have enjoyed the preferential access accorded to Cyprus as a whole under the association agreement. They are worth about £22m of the island's total £110m exports to the EEC.

However, the Cyprus Government is now insisting that only goods it officially certifies as originating from the island should continue to enjoy preferential access. Its intention is to choke off exports to the EEC from the Turkish half.

Some officials in Brussels maintain that this poses a tricky legal problem for the EEC since the agreement with Cyprus specifies that it should be administered in the interests of the island's entire population and confers trading advantages on the territory as a whole, rather than its government.

Our Nicosia Correspondent writes: Mr Mustafa Karayal, premier of the self-proclaimed Turkish Republic, yesterday "cleared the way for a restructuring of the Turkish-Cypriot administration following its unilateral declaration of independence.

The coalition administration, in power since March 1982, will, however, stay in office until a fresh one emerges from the constituent assembly.

**EEC doubts over ban on imports from Turkish-Cypriot state**

BY JOHN WYLES IN BRUSSELS

THE EEC GOVERNMENTS remained clearly hesitant yesterday about imposing a de facto trade ban on imports from the Turkish half of Cyprus, despite demands from the legally-recognised Cypriot government.

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**Craxi close to securing budget**

BY JAMES BUXTON IN ROME

SIGI Bettino Craxi's coalition Government, already boosted last week by favourable results in local elections, has achieved an important step towards getting its 1984 budget passed.

The senate was due yesterday to complete its approval of the budget, having passed the main legislation without amendment late last week. The budget will now pass to the Chamber of Deputies, the lower house.

Thus, there is a reasonable chance that the budget will become law by the end of the year, thanks to the introduction of an accelerated parliamentary procedure aimed at avoiding the delays which, in

recent years, have seen the budget approved only at the end of the following April.

The Government should this week start considering the extra economic measures which it accepts will be necessary if the budget is to meet its original target of a 13 per cent average rate for the year will not be achieved.

Next week, the Government is to hold crucial talks with unions and employers on a reduction in wage indexation.

The two men, former members of groups associated with the Red Brigades, were freed on the orders of a Milan judge who gave them suspended sentences of just under nine years' imprisonment.

The two men benefited from a law which offered lenient sentences to terrorists who repented and helped police catch other terrorists. But with

**Fierce criticism as Italian authorities free terrorists**

BY OUR ROME CORRESPONDENT

AMID fierce criticism from Press, politicians and the public, the Italian authorities yesterday released two former Left-wing terrorists, Marco Barbone and Paolo Morandini, convicted of murdering a leading journalist in Milan in 1980.

The two men, former members of groups associated with the Red Brigades, were freed on the orders of a Milan judge who gave them suspended sentences of just under nine years' imprisonment.

The controversial sentences on Monday night came at the end of a nine-month trial of 152 alleged terrorists, six of whom were charged with the murder of Tobagi and the rest on other charges.

Mr Nitze said that considerable progress had been made in three out of four of the critical areas dividing the U.S. and the Soviet Union in the two-year-old talks.

They had come to the point where he believed an agreement could have been reached on nuclear-capable aircraft and on providing separate regional ceilings for Soviet missiles in Asia and Europe.

In their last informal offer on November 13, it had also seemed that the Soviet Union was prepared to waive its hardline insistence on being compensated for the British and French systems.

But on the central issue of a balanced deployment of Soviet SS-20s and U.S. cruise and Pershing 2 missiles there was no agreement and it was on this that the talks broke down, Mr Nitze said.

He added that he did not think placing a moratorium on the future deployment of U.S. missiles would be helpful in negotiations.

Meanwhile, at least five European leaders have received personal letters on the negotiations signed by Mr Yuri Andropov, the Soviet leader. None has disclosed their full contents, and it is not clear if all are the same.

Reuter reports from Tokyo: The Soviet Union plans to deploy 132 SS-20 medium-range nuclear missiles in Soviet Far East bases and has already increased the number in place to 117 from 108, according to a senior Japanese Foreign Ministry official.

**Plain-clothes police on strike in Spain**

By David White in Madrid

SPANISH plain-clothes police yesterday began a 24-hour strike following a period of rising friction between the senior police corps and the Socialist Interior Minister, Sr Jose Barreda.

The 3,500 officers were called on by their two unions to attend to indispensable work only, such as cases of terrorism. The strike, on pay and organisational issues, was preceded by a go-slow last Friday.

A Madrid court gave the go-ahead for unarmed officers to hold a demonstration in the city centre last night, overruling an attempt by local authorities to ban it.

The strike was supported by the clandestine SUP police union. Uniformed police were threatened with suspension if they joined the demonstration.

Spain's constitutional court has set a deadline of December 14 for announcing its crucial verdict on the Socialist Government's handling of the controversial Rumasa affair.

The court decision concerning the government's decree expropriating the Rumasa banking and industrial holding empire in February was initially expected by the middle of this month.

However, the court has informed a spokesman for the Alianza Popular right-wing opposition party, which lodged the appeal against the decree, that it will vote on the issue on Thursday.

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**Portugal entry talks move ahead with farm plans**

BY OUR BRUSSELS CORRESPONDENT

NEGOTIATIONS on Portugal's accession to the EEC passed a milestone yesterday when the Ten tabled for the first time general proposals for bringing Portuguese agriculture into the Common Agricultural Policy.

Discussions with Portugal have now been dragging on for five years, and the presentation on agriculture does not imply any readiness by the Ten to accelerate them. The possibility of completion, together with the parallel negotiations with Spain, depends heavily on decisions taken at the Community summit which begins in Athens on Sunday.

Mr Mario Soares, the Portuguese Prime Minister, and his Spanish counterpart, Sr Felipe Gonzalez, have both written to

ministers' objections mean that little progress is likely to be made.

In a note to the Nordic Council, the finance ministers say that the OECD's strict rules on capital movements would effectively block moves to a common Nordic share market.

OECD regulations do not allow discrimination in favour of particular individual members they

The original proposals for a common share market suggested that citizens in one Nordic country should be free to buy and own shares in another. The plan proposed that taxation of share dealing should be harmonised in the region and that the barriers to free capital movement should gradually be removed.

**Nordic ministers cool on stock market proposals**

BY KEVIN DONE, NORDIC EDITOR, IN STOCKHOLM

NORDIC finance ministers have reacted coolly to proposals for a common stock market in the region on the grounds that the rules of the Organisation for Economic Co-operation and Development (OECD) prevent such a move.

Prime ministers from the five Nordic countries are meeting in Stockholm today to discuss the development of the region's economy, including moves to make the Nordic region more of a "home market" for industry in the five member countries, Sweden, Norway, Denmark, Finland and Iceland.

Conservative parties in the region as well as the Nordic federations of industry have backed a plan for a common stock market as part of this development, but the finance

ministers' objections mean that little progress is likely to be made.

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## Under the missile spotlight, Berliners draw together

BY ANTHONY ROBINSON, RECENTLY IN BERLIN

BERLIN The divided city, the "city surrounded by Russians of Bob Hope's immortal one-liner, used to be the weather-vane of the East-West climate. But not any more.

As Pershing 2 missiles crates arrive at West German airfields and Soviet negotiators retreated in high dudgeon, Berlin is bracing itself in the words of a city politician for "a touch of night frost." The city does not however fear a "new ice age," promised by Herr Erich Honecker, the East German leader.

The basis for this optimism lies in the fact that whatever the division over detente, Berlin and both Germanys have benefited greatly from it.

The four-power agreement signed in September 1971, just ten years after the construction of the Berlin wall, did not end the division of the city. But by the time it was ratified nine months later, a whole series of agreements covering free traffic between West Berlin and the Federal Republic, links between the East and West Berlin, an end

to trade discrimination, and other detailed issues had codified the status and position of Berlin. Broader treaties normalised West Germany's relations with the Soviet Union, Poland and East Germany buttressed the agreement.

The package of treaties represented the high point of detente diplomats in Berlin. It had taken its value to both sides that, so far at least, there is no sign that Soviet displeasure at the outcome of the intermediate nuclear force (INF) talks in Geneva and the beginning of Pershing 2 deployment in West Germany will spill over into the kind of tactics suffered by Berlin in the 20 years after the Second World War.

The same good economic and political relations with neither the Soviet Union nor East Germany is likely to put pressure on Berlin. Despite the setback over the missiles, West Germany is, and will probably remain, the Soviet Union's main source of capital and technology in the West. Bad Soviet relations with Washington demand prudence at least in handling relations with Western Europe.

The same arguments are even more valid for East Germany, which is finding it hard to make the new electronics-based industries, and faces a worrisome bunching of hard currency debt repayments over the next two years, which will require the sympathetic ear of West German bankers.

Little things underline the economic strain of maintaining a divided Germany, a strain borne most heavily by the Eastern half which has the poorest soil, enjoyed the lowest level of industrialisation before the war and then suffered 16 years of human hammering before the Berlin wall was built.

Dirty cream and green carriage bags of East German railways still bearing the emblem of Hitler's Third Reich carry socks for four light bulbs in each compartment. But only one socket contains

a bulb, a gesture to an economy which makes it impossible to read in the train. When the outer Berlin suburbs finally come into sight, after two hours of rattling across huge, flat, state-farm fields, night suddenly turns into day as powerful lights on huge poles illuminate the electrified barbed wire.

It is much the same in East Berlin, the former elegant heart of the capital. No expense is spared to maintain a Soviet-built television tower, the surrounding Alexanderplatz and beyond.

But seen from the top of the Springer building, built in West Berlin by publisher Axel Springer to tower above the wall which snakes beside it, the area of light is surrounded by a much greater area of semi-darkness—the suburbs and the economy-drunken East Berlin.

It is here that millions of East Germans switch on West German television or radio every night to learn the news. In recent weeks they have

watched West German peace marches, the disavowal by the Social Democrats of their original support for Nato's two-track decision and the Bundestag's final approval of Pershing 2 deployment.

East Germans, as the best informed inhabitants of the Soviet bloc, are well able to compare the vocal peace movement and pragmatic parliamentary debates on the missile question in the West with the recent bold statement by Herr Honecker and Mr Gustav Husak, the Czechoslovak leader, that new Soviet nuclear missiles were to be stationed on their soil too.

Soviet forces have been armed with nuclear weapons for decades. What is new is that the presence of nuclear weapons on East German territory has now been made public knowledge in the context of their modernisation with more accurate and long-range missiles.

West German diplomats in East Berlin believe that by now

## EEC Athens summit



John Wyles in Brussels writes the second of three articles on EEC problems

## Heads of government try to polish up the EEC's tarnished image

### E. Germany seeks Bonn credit

BY LESLIE COLITT IN BERLIN

EAST GERMANY may today sound out West Germany on the possibility of a loan for large-scale purchases next year from ailing West German steel companies.

East German representatives raised the question of a loan informally at a recent meeting with the Agency for Industry and Trade in West Berlin which supervises imports and trade.

Dr Franz Rosch, head of the agency, will today meet an East German Foreign Trade

Ministry official. East Germany is understood to be interested in a one-year supplier credit from West German banks for steel deliveries. The credit would have to be guaranteed by Treasurant, the West German credit insurance agency for exports to East Germany. East Germany would use its hard currency in its trade with West Germany which is conducted on a clearing basis in units equivalent to the D-Mark. In order to give such a

guarantee, however, the Bonn Government would almost certainly want East Germany to fulfil the political terms it has laid down for fresh credits.

In June, West German banks lent East Germany DM 1bn guaranteed by the Bonn Government which has since said it will insist on improved contacts between East and West Germany before guaranteeing another loan.

West German economics officials say the East German approach for a possible supplier credit was for a sum of money "well under" the DM 1bn sum reported this week in West German newspapers.

East Germany is thought to owe Western banks approximately \$6bn this year and next out of a total debt estimated at some \$11.5bn to \$13bn.

### Accord signed on Polish repayments

By Christopher Bobinski in Warsaw

THE Soviet Union has recognised Poland's failure to keep up with payments on a \$1bn hard currency loan raised in 1981 and, in an accord signed in Warsaw yesterday, agreed to reschedule capital and some interest payments until after 1985.

At the same time, Poland's Foreign Trade Ministry has produced figures on next year's hard currency trade prospects which, by implication, challenge government estimates.

With the terms of trade favouring the Soviet Union, the value of mutual trade next year is to go up by 5 per cent, while Polish exports in 1984 are to rise by 9 per cent, still leaving a Polish deficit of R500m (\$424m).

This compares with this year's expected R600m deficit.

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## Who's quenching thirsts in Qatar?

## Capper Neill, of course!

By installing the principal computer controlled service reservoir pumping station in Qatar for the Ministry of Electricity and Water, Capper Neill with consulting engineers Pencol International of Doha are helping to bring water to the capital's 200,000 population. The plant with a capacity of 25 million gallons a day is one of many environmental projects in the Middle East and Africa currently being carried out by Capper Neill.

Refinanced, restructured and strengthened by their recent association with CCC, a leading Middle East civil construction group, the new Capper Neill is soundly based for the future.

### An enterprising group at work

Contracting Group: Capper Neill International Ltd, Capper Pipe Service Co Ltd, OPL Instrumentation Ltd, British Royalty Engineering Co Ltd, Industrial Group, Capper Consolidated Industries Ltd, Capper Neill Plastics Ltd, W.H. Neill & Son (St Helens) Ltd, UD Engineering Co Ltd, Capper Neill Plastic Fabrications Ltd, W.H. Neill & Co Ltd, Paved Engineering Products Ltd, Capper Brothers (Mossley) Ltd, Capper Coats Ltd, Alford Nuclear Inc, UDEC Refrigeration Ltd, Capper Neill Controls Ltd, Capper Injection mouldings Ltd.

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Life in the shadow of the wall.

## research.

The final part of the new policies document deals with traditional matters. On transport, the summit may do little more than pledge an increase in the lorry quotas which limit the number of vehicles from one member state passing through another. On the environment there is a general desire for legislation which would remove lead from petrol by the summer of 1990.

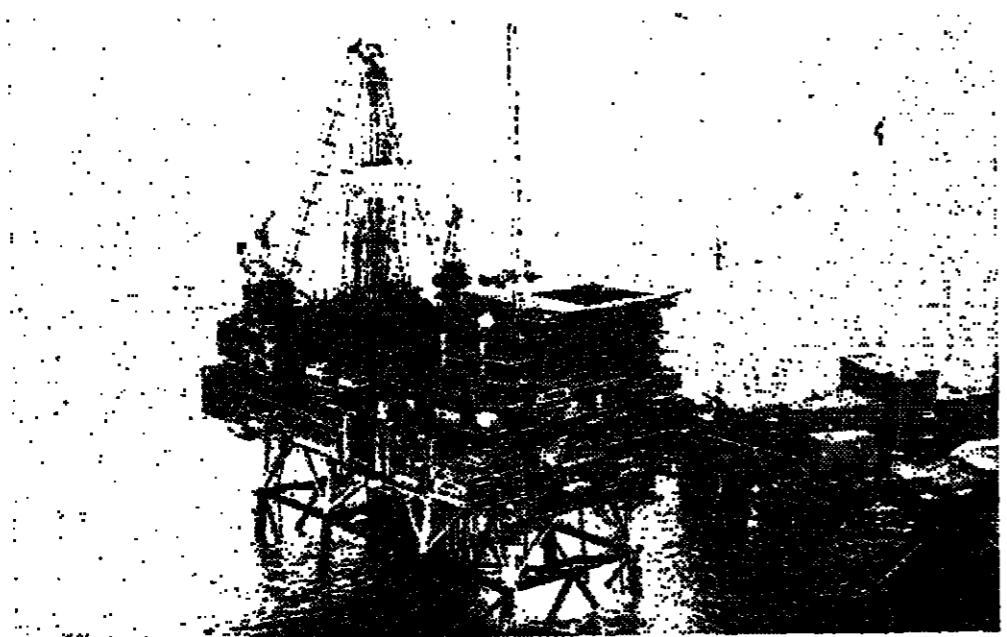
None of this is the stuff of which political drama is made. But sobered by the recession and steeled by recent election experiences, the heads of government may share the view that what they do not promise, they cannot fail to deliver.

## TECHNOLOGY

SHELL ESSO CONSORTIUM MOVES NORTH SEA GAS

## How to protect the pipeline that carries gas

BY MARK MEREDITH, SCOTTISH CORRESPONDENT



Gas from eight North Sea oil fields, will come ashore at St Fergus

MOVING HEAVY gases around the countryside by pipeline has presented special safety and technical problems for oil companies.

An elaborate monitoring and safety control system has been built into the newly completed 138 mile pipe from St Fergus, north of Aberdeen to Mossman in Fife.

The pipeline forms part of a \$1.5bn project of the Shell ESSO offshore consortium to bring in the associated gas from the North Sea, and separate it for commercial use.

Gas from eight North Sea fields comes ashore at St Fergus where the methane is separated and fed to the neighbouring British Gas terminal for injection into the national grid.

This leaves ethane, propane, butane and natural gasoline to be sent on to the big Mossman gas separation plant in Fife which is due to be commissioned next year.

Propane and butane and gasoline are heavier than air and could pose a real danger as they do not dissipate as easily as the methane or natural gas used for domestic heating and cooking.

This will be the first pipeline in the UK and possibly the first

outside the United States to carry these heavier than air gases, and Shell, which is the operator of the plant, has taken extra safety measures to comply with requirements laid down by the Department of Energy.

These include burying the pipe four feet instead of the three feet used for other pipelines.

Extra thickness lengths of 20-in pipe is used where the line comes near areas of population on its way south and the line is buried in concrete bedding where it passes under roadways or could be vulnerable to earthmoving equipment.

Each of the 14,000 lengths of pipe have also been logged and the welds radiographed for a complete picture of the history and source for each part of the line.

According to Mr Ken Pullin, the director of the Natural Gas Liquids Pipeline project, three monitoring systems have been installed to alert the control terminal at St Fergus at the north end of the line to any leak or a possible isolation shutdown of the system "within minutes."

The key to the monitoring system will be an acoustic monitoring system based on the

21 block valves which have been installed at eight-mile intervals along the line.

The system can pick up the sound shockwaves created by a gas escape. By gauging the distance in which the sound takes to reach the block valve terminal on either side, the exact location of the leak can be determined.

The system, devised by the Spektratech Company, based near York, will complement two other monitoring systems.

One is a mass balance register comparing what goes in with what comes out. About 2.14m tonnes of gas will flow through the line each year.

The other system is a pressure and flow monitoring which will pick up any loss in the pressure of 1,000 lb per square inch which the gas is fed in at the St Fergus end.

Currently the software system is being worked out to combine the findings of the three monitors into the pipeline control panel at St Fergus.

Mr Pullin said the effect of isolating a length of pipe quickly would mean that the extent of the leakage could be limited to roughly the contents of the faulty or broken length of pipe - about 2,000 cubic metres of gas.

When SERC's Biotechnology Directorate was first set up by Dr Potter two and a half years ago the Spinks report, prepared by an up-level advisory group, had just been published. The report, particularly recommended that the British Government

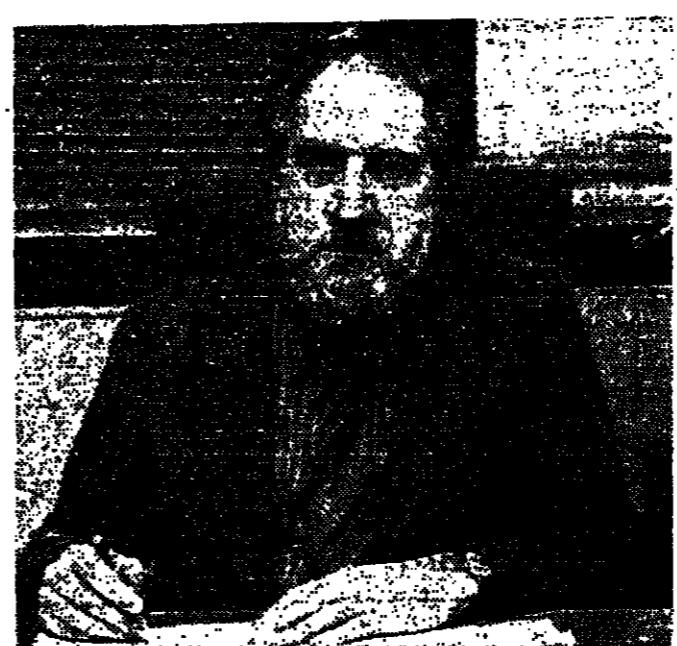
develop a "coherent"

Because of its multidisciplinary nature, and uncertain economic future, the underpinning needs in biotechnology research are difficult to gauge.

research strategy focusing on drawing industry, universities and government research organisations more closely together in a co-ordinated effort.

Today, under Dr Potter's guidance, the SERC has led the other research councils in galvanising companies to take a more active interest in what is being done in British universities, and to participate in a variety of collaborative research programmes.

For example, the Co-operative Grants Scheme, where industry and the SERC jointly sponsor projects, has grown from three in 1979 to 17 in biotechnology with firms contributing a total of £1.7m. There are now



Dr Geoffrey Potter, formerly head of SERC's Engineering Division, now head of the new biotechnology directorate, talks about Britain's strategy.

even the beginnings of a national strategy for supporting biotechnology R&D, which Dr Potter, along with Dr Ronald Colman, head of the Department of Industry's Laboratory of the Government Chemist, has pursued an almost messianic mission to encourage the SERC to "identify national needs" by paying closer attention to industry. Head of the engineering board, he was one of those instrumental in the introduction of a more selective policy in funding research based more on commercial priorities.

Dr Potter played a leading role in the formation of "directorates" with the responsibility for channelling a sizeable proportion of the SERC's £220m budget into rapidly emerging technologies. So a Polymer Engineering Directorate was followed by Marine Technology and Teaching Company Directorates. Until then, he says, "We'd respond passively to unsolicited research proposals. I always felt it was wrong to assume university sector alone reflected national needs in their research."

Because of its multidisciplinary nature, and uncertain economic future, the underpinning needs in biotechnology research are particularly difficult to gauge. But after close consultation with industry and

academics, Potter nevertheless followed his own advice, and rapidly established seven priority programmes, which will claim most of his £2.5m budget. These range from broad areas of basic research in plant genetics and biocatalysis, which he thinks are weak in Britain, to biosensors and protein engineering, in which British research is strong.

Last year saw the launch of a unique centre for biotechnology research, the Leicester Biocentre. Five companies joined the SERC and the Wolfson Foundation to support biotechnology at Leicester University. Dr Potter thinks if the Leicester model is followed up elsewhere in Britain it may encourage scientists here not to seek their fortunes overseas.

However, Potter warns that all of his efforts will be for nothing if industry does not start actively exploiting the developments coming out of academic institutions. "Otherwise," he says, "by publishing papers where anyone can get

However, Potter warns that all of his efforts will be for nothing if industry does not start actively exploiting the developments coming out of academic institutions.

first bite we will just be helping the Americans and the Japanese."

The latest development in Dr Potter's scheme to bring academia and industry together is a "club" to finance research in protein engineering. A group of companies which included KCL, Glaxo, Unilever and Shell among others last week agreed to financially support his proposed programme which will look at the detailed structure of industrially important proteins such as enzymes.

Eventually, with better knowledge of how these proteins work, "we can think about using genetic engineering to improve them," Dr Potter says.

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Transport  
Cutting  
fuel costs

AN ISRAELI bus demonstrates that energy which is stored up in a new flywheel-transmission can cut the heavy vehicle's fuel costs by up to a quarter.

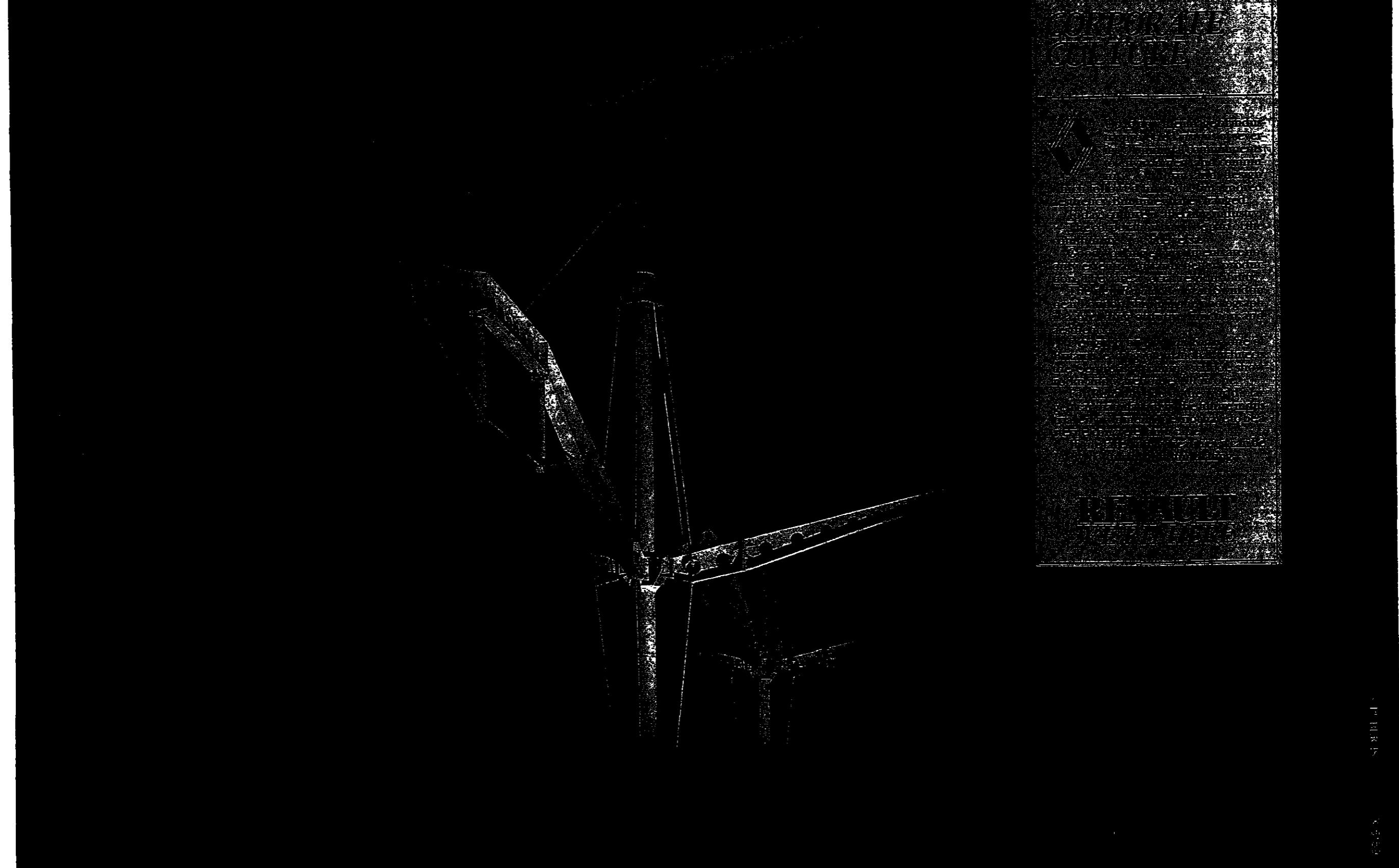
The computer-controlled transmission redirects energy from the driving wheels to a flywheel when the bus is slowing or coming to a halt, where it is stored. It is then tapped when the driver next accelerates, relieving strain off the engine by feeding energy back into the transmission.

Industries Development Corporation, which developed this flywheel-transmission system claims that it is best used in heavy vehicles or in stationary machines. Here excess energy can be held and then used to restart the motion of a heavy load, in the bus or in dumping or mining machinery, for example.

A prototype of this system has already been tested by one of the major U.S. vehicle producers which holds a non-exclusive licence to employ it. Preliminary trials on this first bus are due to be completed within a year.

Industries Development claims that a 40 per cent increase in the miles per gallon of this first and only prototype has been translated into a 25 per cent fuel saving in urban driving, where the kind of stop-start driving which it works best is common.

A mark 2 version of the system is being developed especially for buses. Eight more systems will be built next year to perform further efficiency tests, but these trials are not due to be completed until 1985. The Jerusalem-based company is also negotiating several more non-exclusive licences for use of its flywheel-transmission. Industries Development is also prepared to licence the technology for manufacture, and can be contacted at PO Box 4038, Jerusalem. Telephone Israel 02-662975.



## WORLD TRADE NEWS

## Dutch shipyard is awarded Fl 450m of new orders

BY WALTER ELLIS IN AMSTERDAM

AN AMSTERDAM shipyard said yesterday it had won orders worth Fl 450m (\$147m) to supply an Irish-registered company with four new-generation ocean-going vessels. The company, Blue Travelling Ireland, is said to have pledged further orders which could be worth billions of dollars and be stretched over 20 years.

Mr Henk Ketting, managing director of NSM, which employs 2,300, said yesterday that he has signed the contract with Mr Ronald Gostiski, the head of BIL. BIL maintains mailing addresses in Amsterdam and London.

While Mr Gostiski is little known in the shipping industry, Mr Ketting said he was confident work would begin once down payments are made by the end of January. It is understood a promissory note for Fl 30m has been delivered to NSM.

Mr Ketting acknowledged that the orders were controversial, particularly in view of Mr Gostiski's indication of many years of follow-up business potentially worth "several billions".

## Airlines try to unblock South American earnings

BY OUR AEROSPACE CORRESPONDENT

AIRLINES serving Central and South America have met in Rio de Janeiro later this month to try to find ways of solving the problem of their "blocked earnings" in the region, estimated to amount to about \$50m a year.

The problem arises from the fact that, in many countries, airlines are not allowed to repatriate their legitimate earnings, with the result that they lose money for an almost indefinite period.

The International Air Transport Association (Iata), representing over 200 of the world's airlines, is deeply concerned about the blocked earnings.

At the recent annual meeting of the Iata in New Delhi, it was estimated that upwards

of \$800m of legitimate airline earnings world-wide was blocked in this way.

Many of the countries involved in the blocked earnings problem are in the Third World, where foreign exchange is scarce. The figure fluctuates sharply, for as fast as some countries release the cash to the airlines, others impound it.

In Latin America, there has been a deterioration in the situation since August. It is because of this that the airlines, through the Iata, are seeking to find ways of solving the problem.

It is in their long-term interests to ensure that the airlines do not lose cash on operations to their countries in this

## Japan's VTR exports reach a record

TOKYO—Japan's October exports of video tape recorders (VTR) marked another record monthly high of 1.427m units, the Electronics Industries Association of Japan announced yesterday.

October's exports exceeded the previous record of 1.427m units set in September this year.

Exports of VTRs in October jumped 59.8 per cent from a year earlier, or up 12.7 per cent compared to the previous month. The gains were due to increases in exports to most of Japan's major markets, but success in the U.S. — the largest market for VTRs.

VTRs shipped to the U.S., which accounted for 34.6 per cent of all video units sent abroad in October, came to \$39,219 units, up 12.9 per cent from a year earlier.

VTR exports to the European Community rose 8.7 per cent from a year earlier to 2.683m units, recovering from an 18.6 per cent decline in September. Exports to the EEC accounted for 30.7 per cent of all VTR exports.

After the U.S., Britain and West Germany were the next two nations having the largest market share for Japan's video units. VTR exports to Britain were 1.97m units, unchanged from a year earlier, while those to West Germany rose 51.3 per cent to 1.462m units.

On a year-on-year percentage basis, shipments to Spain, Australia, Canada, Singapore, South Africa, and Switzerland showed significant gains. In particular, exports to Spain jumped 315.5 per cent to 455,100 units. However, shipments to France dropped 8.2 per cent to 154,62 units.

AP-DJ

## Philips signs oil exploration deal with China

THE CHINA National Offshore Oil Corporation (CNOOC) has signed a contract with Phillips Petroleum International of Asia and Pecten Orient for oil exploration and production in the South China Sea, Reuter reports from Peking.

Pecten is an affiliate of Shell Oil of the U.S.

The contract concerns an area in the Pearl River mouth basin covering 2,835 sq km.

CNOOC said geophysical surveys showed good hydrocarbon generation and trapping conditions.

The operator will be Phillips Petroleum International, a subsidiary of Phillips Petroleum.

China also hopes to begin offshore oil output by the late 1980s or early 1990s, Vice-Premier Li Peng said. Li said that although China has just begun working on its economic laws, its contracts with foreign companies are legally valid. China's "open" policy towards the rest of the world will not change, he said.

Britain is now benefiting from its collaboration with Amerada Hess with its first production from the U.S. It also expects output in Dubai to start generating income in 1984 rather than 1985 as previously forecast, Richard Johns writes.

The first well drilled by the American company as part of a joint exploration programme is in the strait and the second is about to be drilled in the near future from the Blue Buttes field in North Dakota.

At the same time it has completed a farm-in agreement with Amerada Hess giving it shares of 15 per cent and 10 per cent in two tracts in Louisiana and Texas obtained by its partner in the two U.S. lease auctions held in May and August.

In Dubai, output of condensate or "super-light" oil, which began before the end of last year, at a rate of 20,000 barrels a day from the concession covering 75 per cent of the emirate's territory where it has a one-third interest. The lease is held by Atlantic Richfield, the operator.

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## Narrow verdict expected in Ford pay vote

By PHILIP BASSETT, LABOUR CORRESPONDENT

FORD's 44,500 hourly-paid workers appear divided over whether to accept the company's 7.5 per cent pay offer, or reject it in favour of a threatened all-out strike from January 3.

By last night, more than half the company's 24 plants had voted. Nine plants rejected the offer and eight voted to accept it. Among the votes yesterday to accept the offer were those of day shift workers at the often-militant body and engine plants at Dagenham.

However, the day shift at Dagenham assembly plant voted by about 4-1 to reject the offer, and much may depend on the night shift votes, which will be recorded this morning.

A further five plants will vote today, including 1,500 workers at Langley and 1,000 at Belfast, and the final plant, Dagenham, knock-down, tomorrow.

Mr Ron Todd, the union's chief negotiator, would not predict the final result last night. But he said: "We shall decide on the number of plants voting for or against. That is the way it has been done before, and no-one has complained that the vote has been narrowly for acceptance of an offer."

If the plant-by-plant count goes

## Directors' salaries up by 11% in a year

By Michael Dixon

COMPANY DIRECTORS' pay rose well ahead of their living costs over the year to September, says a study published yesterday by Howard Regional Surveys and the Institute of Directors. The study was based on a total sample of 3,585 full and part-time directors in Britain.

Although the basic salary of the "average" board member - ranked midway in the total sample - was only £20,000 this year, it represents a rise of about 11 per cent of the 1982 figure. The corresponding rise in living costs was only 3 per cent.

Including bonuses and other cash earnings (but not the value of company cars, pensions and so on), the "average" director's total money rewards came to £20,750 - an increase of just over 12 per cent in 1982.

The equivalent figures for a full-time executive directors were a basic salary of £20,550 and total cash rewards of £22,250. Fees for non-executive board members rose by about £500 to approximately £5,000 in bonuses.

However, there are reports that these nominal totals were not matched by the numbers actually voting at the plants. In the three Halewood plants, comprising about 6,000 workers, for example, it is thought that only about 3,000 turned up to vote.

If the smaller and traditionally less militant plants vote to accept the offer today, it could narrow the numerical gap further - possibly to about 21,500 acceptances and 23,000 rejections. Even if the plant-by-plant vote was to reject the offer, such a close nominal numerical vote raises considerable doubts about the Ford workers' willingness to strike.

## BHS chief to take over at Dunlop

By KENNETH GOODING, MOTOR INDUSTRY CORRESPONDENT

SIR CAMPBELL Fraser is to retire as executive chairman of the troubled Dunlop Holdings group on December 31 and will become president. He will be succeeded by Sir Maurice Hodgson, chairman of British Home Stores, who will become non-executive chairman of Dunlop.

Sir Campbell, who is also president of the Confederation of British Industry, has been at the centre of considerable criticism recently, but Dunlop said yesterday that his change of role was part of the normal evolutionary management process within the group.

It was pointed out that Dunlop's executive directors normally retire at the age of 60 - Sir Campbell was 60 in May this year - and that it was also group policy for the chairman to become president in order to provide an element of continuity. Dunlop's fortunes are at a low

ebb. The group incurred a net loss of £20m last year. At the end of 1982 net debt was £250m while shareholders' funds totalled £380.

In September, Dunlop announced it was to sell most of its European tyre business to Sumitomo of Japan, shortly after that its French tyre operations filed for bankruptcy.

There have been rumours that Sir Campbell was under pressure to resign from the Malaysian Pegi Corporation, which now owns 26 per cent of Dunlop. At the annual meeting in June he was taken to task by shareholders for accepting a 21 per cent pay rise to £11,850 in a year when Dunlop's losses were so large.

Sir Maurice, who is 64 - Dunlop's non-executive directors retire at 70 - will retain the chairmanship of British Home Stores, but give up some other commitments.

## People Express seeks more UK flights

By MICHAEL DONNE, AEROSPACE CORRESPONDENT

PEOPLE EXPRESS, the U.S. low-fare airline which flies between Gatwick (London) and Newark (New Jersey), is seeking to increase the number of flights it is allowed to make under the Anglo-U.S. Bermuda Two air agreement.

At present the airline flies five times a week each way on the route. It wants to raise the total to seven flights a week each way and progressively to about 14 flights

each way weekly, or twice daily.

The airline will open talks at the Department of Transport in London today. People Express, which has grown rapidly over the past year, carried more than 4.5m passengers on its entire route network in the first 10 months of this year, or more than double the figure for the same period of 1982. It is also interested in extending its Atlantic network into Western Europe.

## Do you employ School-Leavers?

By Ian Margerison

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## COMPANY REJECTS PLAN TO SAVE LIVERPOOL BISCUIT FACTORY

## 2,000 jobs to go in phased shutdown

By FINANCIAL TIMES REPORTER

UNITED BISCUITS yesterday rejected plans prepared by its workers and unions to save the company's Liverpool plant from closure. The plant will now be run down over the next three years with the loss of 2,000 jobs.

The company's decision was described by its chairman, Sir Hector Laing, as "disasteful," while Mr Bobby Smith, national food organiser of the General and Municipal Workers' Union, gave a warning that it could lead to civil unrest.

Closure will hit an area in which more than 130,000 - nearly 20 per cent of the workforce - is unemployed.

"The community must now feel

pendable in the interests of monetarism and profit," Mr Smith said.

After a meeting last night shop stewards agreed to ballot the workforce on action to save the plant. Further talks were also being sought with Sir Hector, who announced that the company would be making £1m available to help create new jobs in Liverpool.

Closure of the factory was first announced in June. The unions' alternative plan was prepared with the aid of outside business consultants after the company had opened talks.

It proposed about 900 redundancies and reorganisation of the factory to produce claimed savings of

£5.5m and an increase in profits to about £12m in the first year, rising to £20m after five years.

Sir Hector rejected the argument advanced recently by some community leaders that this meant that the taxpayers would be paying for the closure and the safeguarding of United's position.

He said: "My job is to run as efficient a business as possible in the interest of employees, consumers and shareholders. In 1987 we shall be employing more people nationally than now."

Mr Tony Humphreys, a union officer, who made the initial approach for United to open its books, said the unions' plan had been "bedevilled" by company negotiators who "continually moved the goalposts."

## Turbine orders for GEC offshoot

By Lynton McLain

GEC-RUSTON Gas Turbines has won £50m of orders in the six months since May, when the company was formed to manage the activities of GEC-Gas Turbines and Ruston Gas Turbines, another GEC subsidiary.

The orders are for 25 gas turbines linked to 20 electricity generators and five compressors. British manufacturers, including GEC, made 14 of the generators; Dresser, of the U.S., made the compressors.

Nine contracts are involved, with the largest awarded by Marathon Oil UK for its North Sea offshore platform in the North Sea. This contract, worth about £25m, is for three GEC ERB-124 gas turbine generating sets and four GEC ERB-124 gas turbines for powering the Dresser compressor units.

"The worldwide gas turbine market continues to be very depressed, so we are delighted to have these orders," said Mr Kelvin Bray, the managing director of GEC-Ruston Gas Turbines.

## Triumph motorbike factory suffers final defeat

By LORNE BAHLING

BRITAIN'S established motorcycle industry was finally laid to rest yesterday with the contents of the Triumph motorcycle factory at Meriden, near Coventry, came under the auctioneer's hammer.

The only evidence of the former world leadership of Triumph, the midway figures were a £25,000 salary plus about £3,000 in bonuses.

Production of Triumphs ended this year with the failure of the Meriden Motorcycle Cooperative, set up in 1975 with a government loan of £4.2m.

The name and designs of the former world leadership of Triumph was a single motorcycle parked outside the factory, maintained to perfection by an enthusiast.

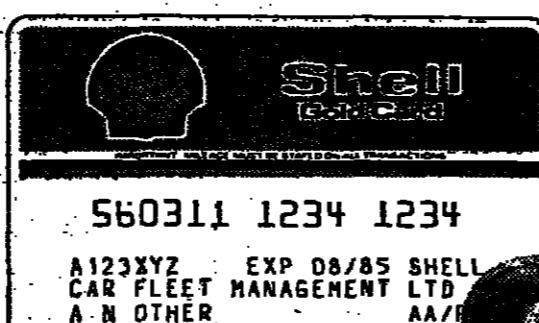
Mr Les Herbert, head of Rac-

ing Spares, said yesterday he hoped to set up a factory to build Triumphs in Plymouth and wanted to produce about 20 motorcycles a week. The auctioneers will have first option to buy.

Members of the Meriden co-

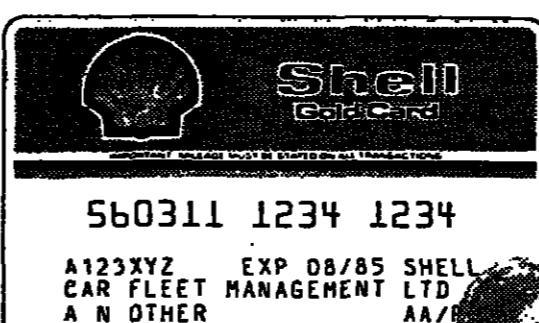
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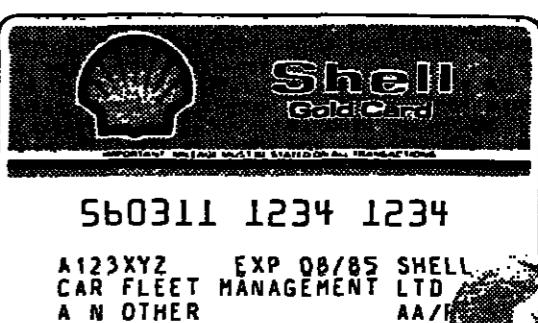
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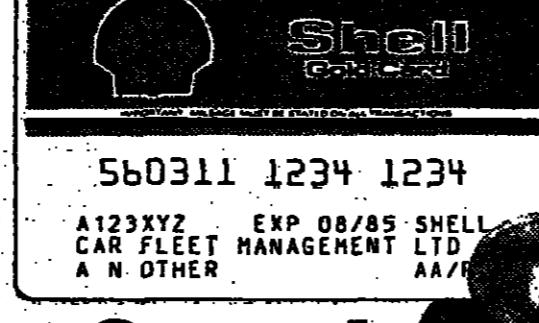
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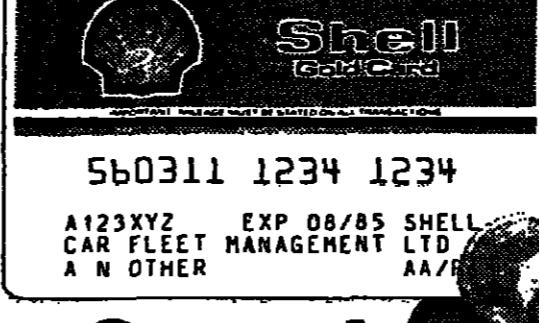
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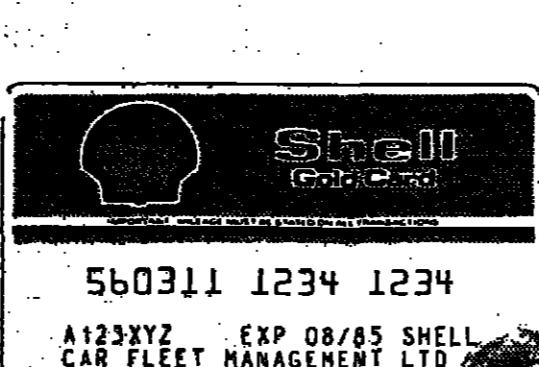
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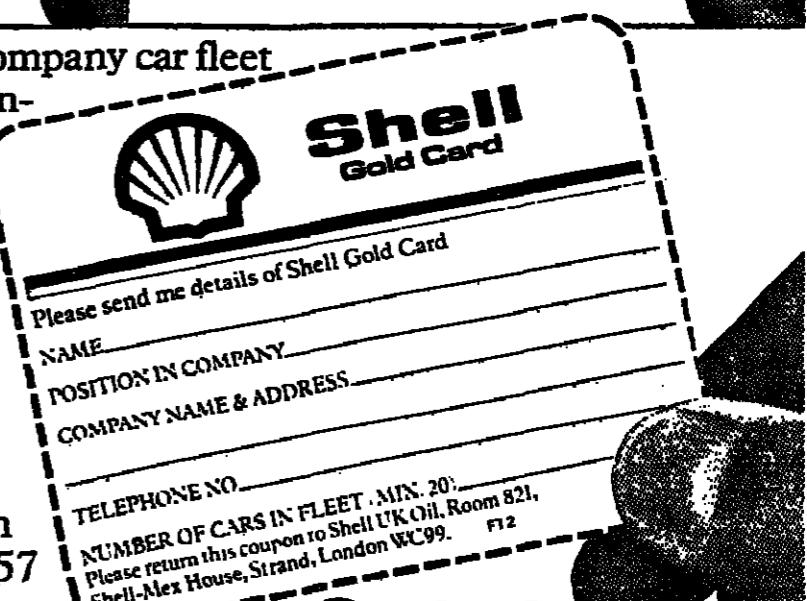
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## THE ARTS

Television/Chris Dunkley

## Tales of Moscow and Saigon

Programme makers often tell critics that comparisons are odious (an assertion made originally by John Donne; Shakespeare punned that they are "odorous") though the complaint is only heard, of course, when the speaker fears that his own programme will emerge the worse from the comparison. But if they don't want critics to compare their work then they should avoid the sort of unforgivable confrontation which occurred last night.

At 9.05 BBC1 screened *An Englishman Abroad*, a television film about self-imposed exile. At 9.30 ITV screened *Saigon: Year of The Cat*, another television film about self-imposed exile. Both were prestige productions. *An Englishman Abroad* was directed by John Schlesinger (working again for the BBC for the first time in 22 years) from a screenplay by Alan Bennett and starred Alan Bates and Coral Browne. *Saigon: Year of The Cat* was directed by Stephen Frears from a screenplay by David Hare and starred Judi Dench and Frederic Forrest. *Englishman* was given the cover of Radio Times and a colour feature inside. *Saigon* was given the cover of TV Times and a colour feature inside. Both are being shown in the 27th London Film Festival, and both will undoubtedly be entered at other international festivals with the hope of winning awards.

We should not allow the phrase "television film" to confuse us. These works are two prime examples of a form which broadcasters have been declaring for 15 years is about to die: the single play. Recently thanks to the continuing decline of the cinema audience, the arrival of Channel 4, the appearance of more independent producers, the growing feeling that "single play" sounds old-fashioned, and a need to differentiate between works made exclusively for television and those intended for both big and small screen, the phrase "television film" has been heard more and more.

The fact remains that productions swiftly like these have features for many years within the broad category "single play". However, examples as ambitious as last night's pair—with big budgets, star names, and decent location shots—have always been few and far between. That is why it was unforgivable to schedule them in direct opposition so that most viewers could see only one.

There are arguments, albeit paternalistic ones, for "back to back" scheduling in some instances (*Panorama* and



Frederic Forrest and Judi Dench

*World In Action* for instance) where the programmes involved share one mother's survival.

With Saturday's two television channels, both public service, were ordered to stop simultaneous timetabling of their serious current affairs series and instead to provide popular entertainment alternatives. The combined ratings for the current affairs programmes sank so low that back to back protection was reinstated.

But it is impossible to believe that the controllers of either ITV or BBC1 seriously imagined that last night's films needed that sort of mutual protection. On the contrary, it looks more like a mutual spoiling operation organised by petty minded men on both sides, all determined that if their programme wasn't to have a famous success then neither should the other.

The one bright aspect of this is that the more often it occurs, the more viewers will buy video recorders, and the more video recorders there are the less influence broadcasters have in the public's programme choice. So in the long term their own bloody mindedness will rebound against the broadcasters.

But what of the films? *Saigon* received much more advance publicity and, by all accounts, cost much more: £1.5m it is said. The main reason for this seems to have been the decision

that it should be shot on location in the Far East, though after watching it and noticing only a couple of gratuitous street scenes the great mystery is why.

Hare's screenplay tells of a middle-aged English woman, Barbara, working in a bank in Saigon in the final days of the American presence. She has an affair with Bob, a CIA man from the US embassy, and in the second strand of the film Bob is revealed as the odd man out among his colleagues, since he believes they should be preparing for evacuation. When this is finally thrust upon them, Bob manages to get Barbara a seat on one of the last helicopters out of the embassy compound, but hundreds of South Vietnamese are not only left behind, but systematically betrayed to the incoming Communists by the incoming Communists by the abandoned card index.

It is apparent from this second theme that Hare and Frears aspire to something more than just another exotic love story with a dying fall. There seems to be a desire to say something about colonialism and maybe about exile, perhaps a comment too on loyalty, but the specifics are never made clear. In the end it is just that exotic love story with a dying fall

which comes across strongest. Thanks to the economy and precision of Frears' style during the sequences set in Barbara's flat there is a beguiling absence of cliché about what is, after all, a pretty unoriginal story.

However, leave aside the romantic interest which in plot scarcely advances beyond the fiction in "Woman's Journal" and what are we left with? A couple of very brief passages which may be in character for David Hare—this description of England for instance: "The people are—odd. They're cruel to each other. Mostly in silent and unexpected ways. It's an emotional cruelty. You feel watched, disapproved of all the time... There's a terrible pressure... all these little hedge rows squeezing you in, tight little lines of upright homes. Everyone spying on everyone else"—but hardly in character for Barbara, Dean.

Moreover, the build-up to the American departure and the evacuation sequence itself were done rather better and apart from the "White Christmas" signal, with more telling exploitation of detail (such as the campaign to fell the compound trees and the arrival of the dollar bills) by John Pilger and Richard Stroud in BBC 2's film *The Last Day*, shown in March.

Owners of video recorders will find many contrasts when

they come to compare *An Englishman Abroad*. For a start the little anecdote it recounts is true: Guy Burgess really did stagger into actress Coral Browne's dressing-room when she was on tour in Moscow in 1958 and vomit into the basin. Coral Browne really did find him charming nevertheless, have lunch with him, take his measurements, and order suits and shoes for him on her return to London.

And whereas the Frears film might just as well have been shot in Hammersmith for all the benefit it got from its locations, Schlesinger with superb camera work from Nat Crosby has managed to conjure the very feel and smell of Moscow, indoors and out, on to the screen without ever going beyond Glasgow, Dundee and London. What is more Bennett has written one of his funniest scripts for a long time. "You remind me of a stoker I once knew," the drunken Burgess murmurs amphibolically to a massive and sullen female stage doorkeeper. Coral Browne fumets at the unhelpful clerks in the British Embassy in Moscow: "You can't stop me going to lunch with him. It's a free lunch."

Miss Browne's ability to play

herself delivering lines put into her mouth by a playwright is not only triumphant but mistifying to non-actor (this one anyway). Bates gives one of his most perfectly modulated performances ever in a rôle which could so easily appear hackneyed after all the Burgess films we have seen.

There is no attempt at significant statements in *Englishman* although towards the end there is a spot of wrist slapping over a men's outfitters which won't provide pyjamas for Burgess (good gracious, they supply the royal family!) and the closing sequence with the newly resplendent exile striding through the wondering Moscow crowd with his black brolly brandished aloft to the strains of Gilbert and Sullivan's "He was an Englishman" on the soundtrack, is powerfully sardonic.

You could argue that it is more honourable to be even half-way successful with a more ambitious work like *Saigon* than to achieve such stunning and total success with a minuscule such as *Englishman*. Yet I have no doubt at all that it is an Englishman Abroad which will last longest not only in my memory but in the archives too.

Quoted from *Saigon: Year of The Cat*, published by Faber & Faber (£3.50), whose lonely enterprise in continuing to issue television scripts is to be applauded.

Massenet's *Esclarmonde* defies belief anyway, and as a stage vehicle for Dame Joan Sutherland it is awesomely incredible. The production which kindly sponsors have procured from San Francisco for the Royal Opera reeks between Maeterlinck and Mother Goose. The lurid trappings, magnificently overripe, are by Beni Montresor out of Odilon Redon (with touches of Dufy and even Matisse) — light-storms playing over a permanent sweep of steps, backcloths and scrims; even the painted hangings palmed on them. Lotfi Mansouri's stage action, flat-footed with arms akimbo, takes us straight back to the dead dead days of pantomime. The chespijack score is neither here nor there.

Composed at about the same time as *Werther*, *Esclarmonde* stands to it rather as Wagner's *Kienzi* does to his *Dutchman* — a grandiose transitional hothouse against a piece in which the composer is at last really finding his feet. *Esclarmonde* is full of undigested Wagnerisms, little and large: now a cadence from *Tannhäuser* or *Lohengrin*, or the clarinet gurgles from *Tristan*. Act 2, now, is a whole *Meistersinger* prelude on a transformation scene. At bottom, however, the music hasn't the courage of its petty larceny, and the borrowed geegaws dangle limply from a much blander, naiver construction.

Certainly it is singable, and were the story a less ludicrous confection that might almost have been enough. Officially Massenet's librettist drew it from a medieval *chanson de geste*, but it is shaped in accordance with the New Eclecticism of the 1880s and '90s, like *Woozy* erotic visions are crammed in a shock-a-block. Massenet designed it for a cool, ravishing soprano of the day (he is said to have discouraged revivals for anybody else), and one can imagine her drifting enticingly through the contrived fable — but that isn't the sort of thing that Dame Joan was born to do. On stage *Esclarmonde* needs a miracle ingredient, and her augustly hearty presence isn't it.

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## Esclarmonde/Covent Garden

David Murray



Alastair Muir

Once past a wobbly beginning (with a prominent bumble in the vocal line) she produced many beautiful luminous notes. Some set-pieces suit her well and she delivered them in style; for some other passages her soprano is now neither light nor agile enough (one offstage invocation irresistibly suggested a Valkyrie going round the bend), and the result was leaden phrasing just where the music depends upon winsome ease.

Vocal gestures were underlined by hefty arm-thrusts, sometimes even by a vigorous hop. Her tenor was Ernesto Veronelli, whose Roland (the of *Chanson de...*  presumably) opted for safety with a permanent mien of polite baffle. His thoroughly Italian timbre had its attractions, if also some swooping lapses, and it survived the long evening well (there is an hour's worth of intervals). The secondary pair of lovers, Diana Montague and Ryland Davies, not only sang charmingly but managed to keep straight faces. I found it helpful to pretend that Mr Davies was

still the Prince from *Love of 3 Oranges*; indeed the whole evening can be enhanced by ignoring the printed story and making up one's own as it goes along—the Accidental Parting of the Nile, the monstrous advent of the Great Tin Tray.

There are fleeting moments at which Montresor's insistent visions—like Redjin illuminating the rauncher bits of the Old Testament—almost work, and in these Gwynne Howell, Geoffrey Moses and Jonathan Summers figure very effectively. If only the short-breathed music didn't so regularly let the side down!—there are chromatic tremolos at key junctures like vintage G and S. The conductor is Richard Bonynge, who often seemed to think that his wife is the only singer who needs to breathe; certain orchestral passages, too, might bloom more appealingly in gentler hands.

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## Nobody's Fool/Soho Poly

Michael Coveney

People do tend to feel suicidal at Christmas as we know from our own experience and the second act of Alan Ayckbourn's *Absurd Person Singular*. Chris Curry's spark little play *Nobody's Fool* takes us to the Burnley household of Edward and Carol, where Peggy (Carol) has locked herself in the bathroom to indulge in her latest breakdown. Peggy is everyone's chum, a divorced mother whose angst among the pills and toilet rolls is intersected with the overspill of the downstairs knees-up hanging at the door.

Peggy is played by Pam Ferris as a self-critical failure

underpinning made of Prokofiev's Op. 93a sonata a drab and colourless sequence, without surge or soar. Arenkov could certainly have done much more, and much more vividly, with all the music he played.

As it was, such pedestrian underpinning made of Prokofiev's Op. 93a sonata a drab and colourless sequence, without surge or soar. Arenkov could certainly have done much more, and much more vividly, with all the music he played.

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The other area of *Candida* Boyce's pleasingly detailed design is the landing, where George Costigan and Polly Hemingway quick-change their way through a series of wickedly observed party-goers.

Howard is an absentee father

pushing his way up at the expense of domestic bliss. Paul and Rose scramble adulterously through some hilarious dialogue about their respective kids and sex "being different" for the man; a chemist who needs to be a chemist of an ill-fitting brown envelope; Redjin's bawdy tirade with twitchy nonchalance; Paul's pregnant wife, making an early considerate exit, fields the bigoted nonsense of a blazered reactionary who has lost touch with his children.

All this makes you wish you were downstairs with the action, but Miss Ferris keeps pulling you back to her distractingly monologue with touching finesse. There are jokes about quiche, menstruation and good housekeeping. Andy Jordan's direction keeps the play bubbling along for its full 70 minutes and Miss Curry is like a vintage bottle of an ill-fitting brown envelope; Redjin's bawdy tirade with twitchy nonchalance; Paul's pregnant wife, making an early considerate exit, fields the bigoted nonsense of a blazered reactionary who has lost touch with his children. All this makes you wish you were downstairs with the action, but Miss Ferris keeps pulling you back to her distractingly monologue with touching finesse. There are jokes about quiche, menstruation and good housekeeping. 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## ENERGY REVIEW

## King Coal and the Ulster connection

By Maurice Samuelson

ONE WOULD have thought Mr Ian MacGregor has enough problems without adding Northern Ireland to them.

In fact, the Ulster energy market has been exercising the Northern Coal Board for many years and its new chairman has been anxious to study the problems at first hand. His initial views are likely to be known shortly.

The main problem for Northern Ireland, as for Ireland as a whole, has always been its paucity of indigenous fuel. Having almost no local coal, its electricity industry has not yet ended its dependence on oil, to which it switched in the 1950s and 1960s, and, in consequence, has to be heavily subsidised.

In 1968-80, the Government paid the Northern Ireland Electricity Service (NIES) a subsidy of £14m to enable electricity prices to be held near the level of those in England and Wales.

A long-forgotten grievance of the Ulster population has been that it has not enjoyed the

Ulster's grievance over North Sea oil benefits

direct benefits of Britain's North Sea oil and gas discoveries. While most houses in the rest of the UK enjoy the luxury of natural gas-fired central heating, Northern Ireland's gas is made from expensive naphtha and only a handful of homes, mostly in Belfast, have gas central heating.

Britain's coal industry has, therefore, naturally regarded Ulster as a soft market in which to demonstrate its slogan that "coal is the fuel of the future".

However, a close-up view

reveals that the Irish energy

map, like its political counterpart, is far more complicated than when seen from afar.

For although the province is poor in total energy resources, it enjoys a remarkable plethora of schemes for ending this situation—and coal is not the only contender.

The alternatives considered in recent years include an electricity-gas link with Scotland, a natural gas pipeline from the Irish Republic, conversion of a major oil-fired power station to coal, and the exploitation of Ulster's deposits of lignite (brown coal).

The Coal Board's main objective is to ensure that the Northern Ireland Electricity Service retains predominantly British coal. It also hopes to encourage similar conversions by factories and to have as much as possible of its large domestic market in Ulster.

The case for the electricity industry phasing out oil rests mainly on the fact that the Northern Ireland Electricity Service's 2,200 Megawatts of generating capacity, 1960 Mw is oil-fired, most of it new. The only coal-burning plant is the 25-year-old Belfast West power station which operates efficiently only at base load.

The Coal Board's wish to supply the NIES's main fuel supplies has focused for them on the fact that the past decade on the large unused oil-fired power station at Kilroot, on Belfast Lough. Its conversion to coal could increase NIES's coal consumption from a current 1m tonnes a year to 1.2m, which the Coal Board would like to supply from new mines in Scotland.

Planned as a 1200 Mw station with four 300 Mw generating sets, Kilroot stands as an expensive monument to the days of cheap oil. Although its first two generating sets have been installed, the NIES has not installed the second pair and



Ian MacGregor, NCB chairman: seeking Ulster markets for Scottish coal

has been trying—so far without success—to find buyers for them in other parts of the world.

Early last year, Argentina seemed the likeliest customer for the boilers, built by Northern Engineering Industries, and the turbine generators, built by General Electric Company. But the outbreak of the Falklands War left the negotiations in mid-air, and the equipment still stands outside the power station awaiting a buyer.

The capital cost of converting

sets to coal has been estimated at £70m. Although the NIES has regarded this as its favoured

option, the Government has been reluctant to sanction this scale of investment. So far, the debate on Kilroot has been conducted at a subdued level.

But if Mr MacGregor adds his influential voice to it, it could attract growing public interest. If Kilroot is adapted to coal, the NCB would hope to move 1.2m tonnes of lignite a year to the NIES. The two organisations have already agreed in principle that the coal would be supplied from Ayrshire at a price related to the international market, but also taking into account the proximity and security of supplies from Britain.

The coal would probably come

from open cast workings, and improvements would be made at Ayr harbour. Initially, the Government reacted positively to the conversion plan, but has now become more cautious.

The question of Kilroot has been thrown into sharper relief by two other developments. These are the emergence of large reserves of lignite as an alternative power station fuel, and the Government's support for a £150m pipeline to import natural gas from the Republic.

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Neath. Although it has a lower calorific value than coal, it has the advantage of being within easy reach. (There are also another 400m tonnes under the bed of the lough.)

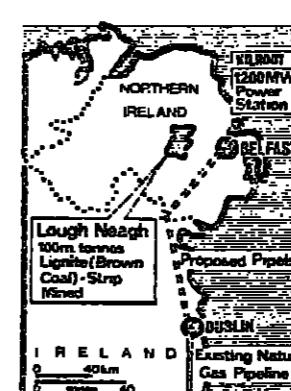
Another factor in its favour for the present Government is that it would be exploited by private industry. Burnett and Hallamshire Holdings, the minerals extraction and handling group, has a licence to work the Lough Neagh lignite and is believed to have been lobbying intensively at Cabinet level.

Instead of trying to dismiss lignite out of hand, the Coal Board is likely to argue that it can only be regarded as a long term asset on the Northern Ireland electricity scene and that while the first phase of Kilroot could be burning coal within four years, a specially built lignite plant could not be working until about 1993.

For its part, Burnett and Hallamshire says the lignite could be used in existing Belfast power stations, but the NIES would prefer it to be burned in a purpose-built plant away from built-up areas.

Natural gas from the Republic will not compete directly with coal, since at present, gas accounts for only 3 per cent of the total energy used in Northern Ireland and the imports from the South are negligible, at only 12 per cent. The Coal Board, however, fears that major expenditure on the pipeline could enable the Treasury to say there was no cash available for converting Kilroot power station.

For this reason alone, it is likely to fight a stiff rear-guard action against the scheme, which was agreed between the UK and the Irish Republic early last month. One objection is the gas project is that whereas the present Northern Ireland



coal trade is efficient and privately run, the Northern Ireland gas industry had to be subsidised by £12m a year, of which the NCB had had the same subsidy per therm as gas house coal could have been given away free.

Another objection, made far more discreetly, is that the British Government's go-ahead for the gas pipeline appeared to have been politically motivated by Mrs Margaret Thatcher's wish to make some progress into her dialogue with the Republic's Prime Minister.

The NCB's biggest existing stake in Northern Ireland, meanwhile, remains its 1m tonnes a year sales to the domestic market. Of the province's 460,000 homes, about 320,000, or 69 per cent, use solid fuel for their main heating, and 400,000 burn some coal.

In the 1980s, domestic tonnage was falling steadily and might have dropped below 700,000 tonnes had it not been for a major deal with the Province's Housing Executive which controls more than 180,000 homes.

The subsequent improvement

resulted from the lack of effective competition from gas and from the efficiency of Northern Ireland's coal importers and distributors.

In the past three years, the NCB has faced competition from American coal marketed via the Irish Republic. Had this competition succeeded, the NCB could have lost the Northern Ireland domestic market in the way that it lost much of the market in the Republic 25 years ago.

The NCB has so far held its ground by reducing its price and entering into exclusive contracts with two major Northern Ireland distributors, with the result that the trade has remained tied to British coal.

In contrast with its domestic market, the NCB's industrial market has declined drastically, as a result of closure or contraction by its customers. This year, sales are expected to be down to 50,000 tonnes from last year's 72,000 tonnes.

**Coal, with the same subsidy, could be given away**

As in the rest of the United Kingdom, the NCB is trying to encourage factories to use coal instead of fuel oil and believes the market could eventually rise to 300,000 tonnes a year. With all the UK, Northern Ireland and EEC grants and loans available, the NCB claims that an industrial convert to coal would have to find only 2% to 5 per cent of the capital cost.

There are two main hindrances—the widespread lack of confidence in any kind of capital investment in the province and the prospect of local lignite as an alternative fuel.

**CHARTER**  
Charter Consolidated PLC

Consolidated profit and loss account for half-year to 30 September 1983 (unaudited)

|   | Half-year to 30.9.1983 £000 | Half-year to 30.9.1982 £000 | Year to 31.3.1983 £000 |
|---|-----------------------------|-----------------------------|------------------------|
| Turnover of industrial and mining subsidiaries (note 1)         | 293,722                     | 206,833                     | 409,279                |
| Operating profit of industrial and mining subsidiaries (note 1) | 5,265                       | 8,327                       | 14,767                 |
| Income from investments   |                             |                             |                        |
| Associated companies  | 2,107                       | 2,301                       | 7,458                  |
| Other investments   | 2,131                       | 5,806                       | 10,260                 |
|   | 4,238                       | 8,107                       | 17,718                 |
| Share of retained profits of associated companies (note 1)      | 2,943                       | 5,856                       | 10,698                 |
| Surplus on realisation of investments (note 2)                  | 15,709                      | 4,500                       | 9,252                  |
| Interest receivable   | 4,279                       | 4,317                       | 8,556                  |
|   | 32,434                      | 31,107                      | 60,991                 |
| <b>Deduct:</b>  |                             |                             |                        |
| Administration and technical expenditure                        | 3,510                       | 2,696                       | 5,781                  |
| Prospecting expenditure (note 3)                                | (817)                       | 631                         | 1,821                  |
| Interest payable  | 7,692                       | 3,501                       | 7,487                  |
|   | 10,385                      | 6,828                       | 15,089                 |
| Profit before taxation  | 22,049                      | 24,279                      | 45,902                 |
| Taxation (note 4)   | 2,761                       | 7,059                       | 9,219                  |
| Profit after taxation   | 19,288                      | 17,220                      | 36,683                 |
| <b>Deduct:</b>  |                             |                             |                        |
| Minority interest   | (1,615)                     | 1,244                       | 1,738                  |
| Profit sharing scheme   | (1,615)                     | 1,244                       | 1,792                  |
|   | 20,903                      | 15,976                      | 34,891                 |
| Earnings per share  | 19.9p                       | 15.2p                       | 33.2p                  |
| Interim dividend of 3.75p per share (previous year - 3.75p)     | 3,943                       | 3,941                       |                        |

**NOTES:**

- (a) The turnover and operating profit of the industrial and mining subsidiaries other than Anderson Strathclyde (Anderson) is for the six months to 30 June 1983. The results of Anderson are included for the six months to 30 September 1983. The comparative figures include the group share of Anderson's results as an associated company. As from 1 April 1984 all group companies will account to 31 March.
- (b) Anderson's 51 per cent owned United States subsidiary National Mine Service Company made an operating loss of £6,000,000 in the year ended 31 March 1983. This loss reduced Anderson's overall operating profit by £3,856,000.
- (c) The surplus on realisation of investments in the six months to 30 September 1983 includes the profit of £12.0 million before tax on the disposal of certain shares in The Rio Tinto-Zinc Corporation (RTZ) which were held as portfolio investments. Profits of £41.2 million net of tax on the disposal of long term holdings in RTZ and Minerals and Resources Corporation will be included under extraordinary items which are dealt with in the accounts for the full year.
- Johnson Matthey has recently announced losses arising from the rationalisation of its United States jewellery operation. Charter will account for its share of these losses as an extraordinary item as at 31 March 1984.
- Prospecting expenditure in the six months to 30 September 1983 reflects the recovery of past expenditure arising on the disposal of the major part of the group's direct interests in North Sea oil exploration in exchange for shares in Charterhouse Petroleum.
- Deferred tax has not been provided in respect of assets acquired under finance leases to third parties because the directors consider that a liability for tax is unlikely to arise, having regard to the ongoing level of leasing business.
- The information shown above in respect of the year ended 31 March 1983 is extracted from the full annual accounts for that year which have been audited and filed with the Registrar of Companies. The report of the auditors on these accounts was unqualified.

**Interim dividend**

The directors have declared an interim dividend of 3.75p per share payable on or about 5 January 1984 to shareholders registered at the close of business on 9 December 1983 and to persons presenting coupon no. 38 detached from share warrants to bearer. The dividend will carry a tax credit of 1.60714p per share.

by order of the board  
D. S. BOOTH  
secretary

29 November 1983

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# FINANCIAL TIMES

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Wednesday November 30 1983

## A European self-portrait

**POLITICAL LEADERS** must respond as much to popular perceptions as to facts. Herein lies the mounting value to them of the series of international polls on the attitudes of the Western peoples to their security, conducted by the Atlantic Institute. These polls track the evolution of popular attributes to security faced by governments within the Western alliance—and the evolution is disturbing.

### Contact

The first impression that emerges from the latest poll is of Europe's evaporating faith in its American ally. In every European country except Great Britain the number of people who believe that Western security is best safeguarded by effective co-operation between Europe and the U.S. is in decline. There is mounting suspicion in Europe of the U.S. military build-up, while the matching suspicion of the USSR remains static, though still at a higher level.

The poll shows European opinion swinging markedly in favour of dialogue and contact with the Soviet Union, coupled with productive negotiations on arms control. This revived thrust for détente—in a climate of suspicion and tension between East and West—is particularly evident in West Germany and Great Britain. West German opinion is also outstanding in its loss of enthusiasm for co-operation between Europe and the U.S. and in its lack of concern about neutralism or pacifism in Europe.

### Concern

The mounting desire in Europe and the U.S. for dialogue with the Soviet Union and for effective negotiations on arms control are not in themselves worrying; we have long argued for every effort to sustain the latter, and have been a stronger supporters of economic contacts between East and West than the present U.S. Administration. The growing sense of alienation between Europe and the U.S. cannot be anything but a pity, because

Third, Pretoria has at last responded to a major reformist initiative in the field of education known as the De Lange Commission report.

The response was not what the reformists had been hoping. South African education is to remain radically divided, though there are promises of justice in that separation. All in all, the Blacks have taken the centre of the stage.

Of course, that is how it has to be. In the end everything in South Africa comes down to simple numbers. Today there are just 4.5m Whites living affluently and sometimes apprehensively at the tip of a de-colonised continent. There are less than 3.5m Coloureds or Indians, whose allegiances are unsure. And there are about 22m Blacks.

The white birth rate is getting close to zero growth and immigration hardly makes an impact. So, in the year 2000, it is forecast that there will be 5m Whites and 37m Blacks. But the Government's attention is focused not so much on the size of the total Black majority as on the urbanised Blacks.

Today there are about 6m Blacks in "white" urban areas and there are a further 5m urbanised Blacks in the ethnic "homelands". The Government's own experts estimate that at least another 15m Blacks will move into the urban areas by 2000. Three-quarters of all South Africa's Blacks in 2000 will be "urbanised".

They will move to the towns, and to the edges of the towns, because the white-led economy needs them, because industrial decentralisation programmes have only limited success, because the barren homelands cannot support them, and for all the other reasons that make urbanisation a feature of Third

World development. But with numbers like these there is a very basic question pre-occupying South Africa's politicians, officials and academics — that is literally, where to put them in.

Present policy is far from clear. And the confusion has recently, with some justice, been inflicting damage on the career prospects of the Minister responsible for the Blacks, Dr Piet Koornhof, who has once too often protested his abhorrence of the pass system while presiding over its enforcement. Under this system every Black has to carry a reference book establishing his right to be in white areas.

Unfortunately for Dr Koornhof, and for South Africa's image in the world, the "pass" continues to stand at the very heart of the "infant control" system which is itself the basic mechanism of apartheid.

Infant control should not be confused with the arrangements attempted elsewhere in the world to check the problems of urbanisation. It is in

essence a racially-based apparatus, whether it evicts African peasants who want to go to

the Town or Indians who, even today, are not allowed to stay in the Free State.

The operation of infant control—which means the restriction of free movement of blacks—remains as important today as ever. But there have recently been some important challenges to, and amendments of, the

system.

To simplify an extraordinarily complicated subject, black South Africans can only live permanently in the (white) towns if they have "Section Ten" rights. Section ten—whose legal phrases can be recited verbatim by many Blacks because the precise terms are so important to them—refers to such

things as proven birth in a prescribed white area, unbroken employment with one company for ten years, different jobs in one area for 15 years, etc.

Settlement of Black Persons Bill, whose object is clearly to tighten the obstacles to the Black presence in the towns (for example a Rand 5,000 fine for an employer who hires an "illegal" worker, or R500 for accommodating an "illegal" visitor).

This Orderly Movement Bill is a good example of the contradictions in present policy because it was introduced at the same time as a couple of important bills. Its fate is going to be a good test of reformist action, because it has been held back for reconsideration and

then rejected.

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## FOREIGN AFFAIRS

## Hard truths for Hong Kong

By Ian Davidson

THE MOST interesting thing about the British-Chinese negotiations over the future of Hong Kong, which resume in Peking next week, is their total lack of suspense. The impenetrable secrecy of the proceedings, and periodic indications from the Chinese side that things were not going well, have projected an air of drama which has been reflected in the gyrations of the Hong Kong dollar and depreciation in the Hong Kong property market.

But on the final outcome of the negotiations there cannot be, and has never been, any serious doubt: in 1997, at the latest, Peking will recover sovereignty over the whole of Hong Kong.

At the beginning of the negotiations, 12 months ago, it looked though one cannot be sure, because of the secrecy—as if Mrs Thatcher's Government hoped to finesse this outcome by some arrangement extending beyond the expiry of the 99-year lease for the New Territories, which was signed in 1898. In recent weeks, to judge from the sunnier tone of the joint communiques issued after successive rounds of talks, it would seem that the British negotiators have moved much closer to admitting that sovereignty may have to be ceded on the due date (if not before), provided that adequate safeguards are built in to ensure the "stability and prosperity" of Hong Kong. But there is still some way to go before they concede the inevitable.

There are a number of reasons why the cession of sovereignty is inevitable. The first is that the Chinese Communist regime does not recognise, and has never recognised, the validity of the 1842 treaty, or the treaties of 1860 by which Imperial China ceded sovereignty in perpetuity over Hong Kong and part of the Kowloon peninsula. Accordingly, the Peking regime has never agreed to discuss the question of sovereignty, even over Hong Kong Island and Kowloon, as a negotiable issue.

At times, Peking leaders have indicated that China



Mrs Thatcher in Peking last year.

respects the significance of 1997 as a historical fact. They do not say they respect its legal basis, but claim that sovereignty over the entire colony is already China's; all that remains is to recover it at the appropriate time.

The second reason why China could make no concession on the question of principle is that Hong Kong is of crucial symbolic importance for the wooing of Taiwan. To agree to anything short of complete sovereignty over Hong Kong would be tantamount to abandoning such hope as there is of recovering Taiwan. If Hong Kong can be recovered in conditions which seem likely to guarantee its stability and prosperity, and thus its way of life, so much the better. But on grounds of principle, Hong Kong's prosperity is less important to Peking than sovereignty.

The third reason is that Mrs Thatcher's public insistence on the validity of the 1898 treaty, which did not mention the Chinese, is in effect an admission that Britain has no legal basis for demanding an extension of sovereignty over the New Territories beyond 1997. If that treaty is valid, then that is the date it is bound to seem insulting.

Moreover, it is the Chinese had, against all the odds, shown any interest in a continuing British administrative role in Hong Kong after the transfer of sovereignty, it would have been a poisoned concession which could only have proved a cause of embarrassment and recrimination on both sides. However extensive and tolerant the agreed arrangements for local autonomy, sooner or later Peking would decide to impose its sovereign authority against the will of British administrators.

Fortunately, Britain now seems to have abandoned this claim.

But if Britain has no bargaining cards, if the transfer of sovereignty is unavoidable, and if Britain can retain no role after the transfer, then what may determine when that may be asked is the purpose of the negotiation?

The cynical answer is that it is a learning process for Mrs Thatcher, who may not have been fully aware of Peking's political views, as well as a

learning process for Peking officials, who may not have been fully aware of the practical problems of sustaining a stable symbiosis between a capitalist Hong Kong and a Communist China. But there are other answers as well.

The Chinese know that they can recover Hong Kong any time they choose; but what they want is overt British action acknowledging Chinese sovereignty. Not merely is Mrs Thatcher being asked to kowtow to the Middle Kingdom—not something which will come naturally to her—but she will have to get Parliament to endorse the return of sovereignty over Hong Kong Island and Kowloon.

Hence the British interest in securing Chinese pledges on the future. It will be much easier for the Commons to accept the principle of sovereignty if it is in Hong Kong seems likely to continue much as at present. That prospect has been improved by recent indications from Peking not merely that Hong Kong will remain capitalist, but that it will be administered by locally based Hong Kong residents.

The crucial question is what weight will be put on such promises by the people of Hong Kong, many of whom are re-

gees, or the children of refugees, from Communism. The more they doubt the long-term validity of Peking's promises, the more they will be inclined to look for alternative accommodation.

On the face of it, the chief beneficiaries of the present system are liable to be the most sceptical. Even if the present Peking leadership sincerely wants Hong Kong to be rich, its successors may feel differently. Consistency of policy has not been characteristic of China under Communism. The more the professional classes, with internationally tradable skills, look for homes elsewhere, the more they are likely to be replaced by officials from the mainland.

The main fear from Britain's point of view is that scepticism could reach the point where large numbers of ordinary Hong Kongers try to get out. The entire purpose of the British Nationality Act, which came into force this year, was to exclude Sino-potential or actual entry to Britain. In practice, some moral responsibility could not be evaded if there were a flood of Hong Kong boat people on the high seas. Yet Britain will be powerless to ensure that China carries out its promises after sovereignty has been transferred.

The significance of the negotiations extends beyond Hong Kong to two other British colonial relics: the Falklands and Gibraltar. Peking has set a deadline of September next year; by then, Mrs Thatcher may have to admit what has hitherto been concealed, that Hong Kong will be transferred to China, on conditions which affect no enforceable guarantees. Even if Chinese promises are entirely trustworthy, they may not seem so to some backwoodsmen in the Commons.

If Spain can join the European Community, and therefore remain in Neto, it may be much easier to resolve the Gibraltar problem. The conditions for handing the Falklands problem have already been vastly improved by the election of the Argentine junta and their restoration of democracy. But the prospect of political embarrassment over the Hong Kong leasehold may be far from explainable and about her nation's re-distribution. Mrs Thatcher's insistence on the principle of self-determination for these freehold properties.

It is inclined to argue that an Opec long-term strategy is not well-based. Why speak of the need for an Opec strategy when all oil-exporting countries are in the same boat with similar interests to defend? And why discuss elaborate proposals for a long-term strategy when sensible short-term policies are required?

It may not be able to do so indefinitely. The problem is that Opec has not yet devised a credible policy towards non-Opec world petroleum producers. The reason is simple. The current price of oil is a very high multiple of the variable costs of production. This is the central fact of oil economics and the bedrock foundation stone of the producers' logic.

Producers divide into two groups. The first consists of those fortunate ones who can

produce oil cheaply because their investment costs are small or because they were recouped long ago. These producers earn a considerable rent per barrel of oil sold.

The second group are those less fortunate operators who have recently spent huge sums developing fields in the North Sea, the U.S. and elsewhere. Their variable costs of production may still be relatively low, but they need to recoup large investment outlays.

One group would like to retain the rent and the other to protect their investments. Opec and non-Opec countries, as well as the industry, know that the best insurance is in the administration by producers of the price of oil.

The industry, save for some young Turks, understands this point from innumerable experience. Most non-Opec producers understand it well: Mexico by instinct; Britain because of its recent obsession with fiscal

All oil-exporting countries are in the same boat with similar interests to defend.

revenues and the PSBR; the Soviet Union because it has a longer and more substantial experience than any other country of the free market for oil.

However, the industry and the non-Opec producers are delighted to delegate the difficult and costly task of oil price administration. Opec grumbles about it, but always seems prompt to oblige.

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From the producers' point of view, the critical issue is the immediate need of getting them together in order to keep the price of oil where today's slack market does not want it to be.

This leads me to the second point. Opec does not need an elaborate long-term strategy at this stage. A clear understanding of the oil producers' logic, which is to defend the oil rent through tough price administration, will suffice. For that is the perennial objective.

All attention should then turn to short-term policies aimed at stabilising prices on world markets. Opec will have to start on its own. But well-thought out strategies may induce recalcitrant non-Opec producers to co-operate.

A new approach to short-term strategies is to rethink marketing and trading policies. Exporting countries are selling too much oil through short-term contracts, pseudo long-term arrangements, spot transactions and processing deals. This tendency weakens their grip on a market already badly affected by slack demand.

They need to reverse this tendency and return to a system in which certain volumes of oil are guaranteed under long-term contracts. The current quota arrangements, properly administered, determine the volume of base-load liftings for each country. Opec, as the residual oil supplier of the world, has enormous power over the last 15-17 million barrels a day of oil demand because buyers have nowhere else to go. With this power it can enforce long-term contracts for a certain volume of sales made at official prices.

Incremental output, required to meet demand in excess of the base-load liftings, could then be handled by an Opec trading agency, which would offer crude oil at the same price. These bids would determine price differentials at the margin.

The advantages to Opec of such a marketing system are evident. One among many is to provide Opec with a credible leverage on non-Opec exporters. The snag, as always, is to obtain agreement on a scheme which requires effective co-operation.

It is easier to talk endlessly about long-term strategies.

Robert Mabro is a Fellow of St Antony's College, Oxford.

## Letters to the Editor

## Independent analysis of technological decisions

From Professor D. Cameron Watt.

Sir.—Your editorial (November 21) calling for the establishment of some kind of "expert, independent analysis of major technological decisions" by government suffered from an attempt to hit three targets at once.

That there ought to be a check against institutional bias within the official decision-making process is clear. But, given the hermetic quality of official decision-making, neither a powerful Parliamentary Committee nor an independent (academic)

organisation is going to supply it.

The threat of review by such a Parliamentary Committee might induce official decision-makers to go through propriety motions, but the disappearance of subject-bound committees, like the old Science and Technology Committee, in favour of committees limited to reviewing the work of individual ministries has largely removed this threat.

As for independent and external organisations, someone has to fund them. The history of the Universities' efforts to Houghton Street, WC2.

## Cost advantage of coal

From Mr F. Noordhof.

Sir.—The supplement on The Netherlands (November 21) stated in the article on energy that "coal is no longer competitive with gas" and that "power station conversion from gas or oil to coal is no longer so attractive."

The simple facts are that, based on quoted market prices, since the first quarter 1982 heating oil prices have fallen by 12 per cent (heating oil taken as the most expensive oil in The Netherlands), fuel oil prices are currently at the same level as in the first quarter 1982 and, in contrast, imported coal prices (cf. Rotterdam) have fallen 25 per cent over the same period. From this it can be concluded that the comparative advantage of coal over oil/gas for power generation has in fact widened over the past 18 months. On a comparable calorific value, imported thermal coal is now 55 per cent cheaper than fuel oil of the quality usually used in power generation; the cost advantage is even greater when coal is compared to gas, assuming that gas is sold at prices reflecting its premium value.

More important than short term price fluctuations based on the current market imbalance, are long term perceptions of prices. The abundant world-wide reserves of coal, and the absence of strong pressures on costs of development and production to escalate from today's levels, support the view that prices of coal need not rise significantly over the period of the next 10 to 20 years. This is recognised by public utilities in Rotterdam, Zeeland and Limburg who recently committed themselves to conversion projects from dual fuel/oil/gas capacity to coal.

F. Noordhof.

Shell Coal International,

Shell Centre, SE1

## Is there a better way?

From Mr D. Richards.

Sir.—Mr V. H. Blundell's assertion (November 22) that "natural resources and natural monopolies should never become private property since as soon as distributed they prevent the rights of following generations" may be illustrated by reference to the game of Monopoly, the virtues of which have been extolled by Mr H. Law (October 29) and Mr V. H. Watson (November 18).

Imagine the difficulties facing a laissez faire who joins the game after many of the "monopolies" have been purchased by others. Clearly, there is an effective objection to freedom and equality of opportunity arising from the reality of a queue of applicants seeking a fixed quantity of land.

Would this reform banish the libertarian dilemma from the game of Monopoly, and from real life? Is there a better way?

David Richards.

78 Parkfields Road, Bridgend, Mid Glamorgan.

From the Chairman, Derwent Laboratories

Sir.—I imagine that the arrangement Mr Goodrich suggests on November 23 (treating capital gains as income) would be hailed with delight by the vast majority of earners, investors who would be able to set off capital losses against earned or better still unearned income. The Treasury, however, would be most unwilling to give up their ill-gotten gains in this fashion, since there is no way under the present arrangement that those loss makers who never recover their losses—and there are large numbers of investors who are permanent losers—can get the Treasury to make good their losses from redundancy.

The truth of the matter is that a capital gain is a reward for taking a risk.

Just as capital loss is the penalty for taking an unnecessary risk.

The iniquitous capital gains tax contradicts all mathematical, economic and financial principles and, in the long run, it is self-defeating.

In that it is one of the chief

reasons why it is so difficult to find fresh risk capital for investment and, in my opinion, the principal reason for the stagnation of the economy.

Obviously, the relations of

"improved" to "improved"

rents in the game would have to be made more realistic,

the purchase values of sites removed to reflect the owners' new obligations, and the general level of site rents made to increase as the number of players (producers) increases.

Charles Darrow's assumption of massive property developments (sets of properties) may also be

found to be inappropriate.

(Dr) H. Yarrow.

Takmore Place,

Goosmore,

Hitchin, Herts.

(Dr) Aaron Haynes.

10-12, Arlington Street, SW1.

## Dismay among publishers

From Mr P. Hetherington.

Sir.—Once again we witness the members of the Newspaper Publishers Association in dismay in dealing with yet another National Graphical Association confrontation.

Your report of November 29 suggests that one of the reasons for climbing down is that certain members "do not have multi-national company resources behind them and should not take the risk of lengthy non-appearance."

I would like to suggest that the members of the NPA utilise the unexpected windfall arising from their investment in Reuters to tackle this problem once and for all.

It is vital for the survival of the industry that the new technology is introduced.

Peter Hetherington,  
PO Box 454,  
1, Hanover Square, W1.

## Keeping ethnic records

From the Director, Employment Division, Commission for Racial Equality.

Sir.—John Fenwick (November 24) has got it wrong about ethnic monitoring. Hard facts are the only way a firm can know whether equality is being achieved. For example, without monitoring how can a firm know how many black job applicants are coming forward, how many are being recruited, where they are in the hierarchy, or whether they are suffering disproportionately from redundancy?

The commission has heard too many employers claim, when discrimination has been found, that they did not know what was happening for it to believe that equality can be achieved without monitoring.

The keeping of ethnic records

for the purpose of monitoring

is not discriminatory.

It is neither against the letter nor

the spirit of the law.

Indeed, it has been accepted as a useful

and efficient tool by the civil

service, Marks and Spencer,

Ford Motor Company, Little-

woods, Mars, and other success-

ful companies.

(Dr) H. Yarrow.

Takmore Place,

Goosmore,

Hitchin, Herts.

(Dr) Aaron Haynes.

10-12, Arlington Street, SW1.

Over the past 20 years, the Ebic banks have been co-operating with each other in order to offer services which are both innovative and dynamic to their national and international customers.



## WORKERS PREPARE FOR MASS PICKETING OF NEWSPAPER PLANT

## UK printing crisis deepens

BY OUR LABOUR STAFF IN LONDON AND WARRINGTON

THE PRINTING dispute in the UK worsened last night as hundreds of workers prepared to picket unlawfully the small newspaper plant at the centre of the conflict. The Government yesterday made clear that it would not intervene, although ministers attacked what they called the "bully boy" tactics of the union involved, the National Graphical Association (NGA).

All members of the NGA general council were expected to join the mass picketing of the printing plant, which is owned by the Stockport Messenger group of free newspapers in North-west England. NGA officials claimed that there would be 4,000 pickets by early today.

Hundreds of police have been brought in and Mr Eddie Shah, head of the Messenger group, said he was confident that the 250,000 newspapers would be distributed normally.

The dispute began over the dis-

missal of six NGA men in an argument over the "closed shop" - which requires staff to belong to a trade union. It has grown into a serious challenge to the Conservative Government's new employment laws.

Leaders of the Trades Union Congress (TUC) asked the NGA to make a final attempt at a settlement yesterday, but that failed after Mr Shah refused to leave the printing plant while pickets remained outside. Mr Shah has employed security guards and installed beds and food in the plant to complete the week's production run.

Mr Shah announced yesterday that he has served another writ on the union for contempt of court. The NGA has been fined £50,000 (£57,000) and £100,000 for refusing to obey a High Court injunction to call off the picketing, which has been held to be unlawful under the Government's employment laws.

The High Court has seized

£175,000 of the NGA's assets after it refused to pay the fines. The union will appear in the Appeal Court today to challenge the amount of the £100,000 fine. At the same time, the High Court will hear the case for injunctions sought by seven national newspapers to restrain the NGA from disrupting their production.

Members of the union last week walked out from national newspapers in protest at the court's action. Six newspapers dismissed NGA men for failing to give assurances not to disrupt production, but all except *The Times* and *The Sun* have since resumed publication.

The *Times* and *The Sun*, both owned by the News International group headed by Mr Rupert Murdoch, have not been published since last Thursday.

Mr Tom King, the Employment Secretary, and Mr John Biffen, the Leader of the House of Commons, yesterday emphasised that the conciliation service Acas would be en-

couraged to try to find a way to end the dispute. Both dismissed any possibility of a Cabinet initiative to end the deadlock.

In the House of Commons, Mr King and Mr Biffen accused the NGA of preventing proper negotiations by prolonging mass picketing. They challenged Air Neil Kinnock, the Labour leader, and Mr John Smith, the Shadow Employment Secretary, to condemn unlawful picketing.

As the exchanges became more heated, Mr King was accused of lying by Mr Eric Heffer, the chairman of the Labour Party, when Mr King claimed to have evidence that NGA members were being paid to join the mass picket at the Warrington plant.

Mr Kinnock and Mr Smith blamed the Government for causing the dispute by introducing unworkable legislation into industrial relations.

## Italy sets deadline for Beirut withdrawal

By James Buxton in Rome

PRESIDENT Amin Gemayel of Lebanon has been told by the Italian Government that Italy does not intend to keep its troops in Lebanon after the conclusion of the Geneva reconciliation talks, whatever the outcome of the talks which are now adjourned.

The Lebanese President yesterday continued his talks with Italian leaders before going on to Washington. Sig Bettino Craxi, the Prime Minister, told him on Monday that the solution to the problems of Lebanon was in the hands of the Lebanese and that the help Italy could give towards their solution was only limited.

Last week, Italy's supreme defence council, meeting in a rare session under President Sandro Pertini, decided to link the continuing presence of Italian troops in Lebanon to the Geneva conference. If its final outcome was positive, Italy hopes, then there would be no more need for its troops. If the conference failed irreparably, Italy would likewise consider the role of its forces concluded.

Nevertheless, the council said there was no question of a premature or unilateral withdrawal.

The Italian Government is discussing the future of its forces in Lebanon with France and Britain, the other European members of the multinational force.

Italy has been seriously worried about the future of its forces in Lebanon ever since the French raid nearly two weeks ago on the Bekaa valley, in reprisal for the bombing of the French barracks in Beirut. The Italian Government, broadly, disagreed with the French action, which it felt went beyond the role of the multinational force.

Anthony Robinson adds: Mr Walid Jumblatt, the Lebanese Druze leader, said in London yesterday that he would be going to Geneva on December 10 to take part in the expected resumption of the Lebanese constitutional talks. "The talks in Geneva are really the only game in town," he said, adding that the Druze were seeking basic guarantees for representation in any future Lebanese constitutional structure.

He was not optimistic about any agreement on reforms of the existing constitutional framework, and said the biggest achievement that might be hoped for would be an agreement on a *ceasefire to freeze* the current situation. Only then, he said, would it be possible to start talking about political reforms, but a freeze might lead on to a halfway formula, a form of government of national entente.

In the long run, the Druze are in favour of a bi-cameral system elected on a proportional representation basis with one constituency covering the whole of Lebanon.

## UK may suspend Norwegian gas talks if bargaining falters

BY RICHARD JOHNS IN LONDON

THE British Gas Corporation may suspend negotiations with Statoil of Norway on gas supplies from the Sleipner field for a year or more if agreement is not reached by the end of this year.

Bargaining over the price to be paid is expected to reach a critical point by the end of next month, probably after Christmas.

Any deal would have to be struck by the new year if it is to be approved by the present session of the Storting, the Norwegian parliament, which goes into recess in June 1984.

British Gas and Statoil are expected to leave it until the last minute before finally laying their cards on the table in what is becoming a tense poker game.

Talks will be resumed again next week in Oslo.

British Gas, meanwhile, is letting it be known that it will spend about 12 months considering alternatives if no deal is concluded - in

particular, buying from the southern basin of the UK Continental Shelf and liquified natural gas from Nigeria.

According to a Statoil executive, the gap has been closed since detailed price negotiations started in August. "We are optimistic that we can get an agreement before Christmas," he said.

Sleipner is the most obvious source of supply - in terms of the size of its reserves, proximity and security - for the UK when output from fields now under contract to British Gas begins to decline rapidly from 1990 onwards.

British Gas, however, has made clear that there is a strict limit to how much it is prepared to pay.

At the same time it has evidently been at pains to impress on Statoil that it is not unduly concerned about rival bidding by Ruhrgas of West Germany, which also includes Gasunie of the Netherlands, Distrigaz

of Belgium and Gaz de France. They are believed to have more than enough supplies in prospect.

Initially, Statoil is believed to have proposed a price related to the benchmark of \$3.50 per million BTU, the equivalent of 36p a therm, obtained for Statoil gas in 1981.

That has subsequently fallen in line with an indexation formula based on prices of a basket of crudes, heavy fuel oil and heating oil.

British Gas wants to obtain a price nearer to the 22p-23p a therm agreed in recent contracts with producers in the UK sector of the Continental Shelf.

With a growing surplus of gas available to Western Europe it believes market forces are on its side and supplies could be secured elsewhere to fulfil British Gas requirements in the 1990s.

Sleipner could be on stream early in the next decade and produce more than 1bn cubic feet a day

## Suntory buys French vineyard

BY PAUL BETTS IN PARIS

SUNTORY, Japan's leading drinks group, has become the first Japanese company to acquire an important French vineyard. The transaction, involving the sale of Chateau Lagrange, a well known Medoc wine, has been approved by the French Government after months of negotiations.

In Paris yesterday, M Antoine Lafont, of Morgan Grenfell, the British merchant bank that engineered the deal, explained the background.

The Japanese company decided to acquire the Bordeaux chateau mainly for prestige and to increase its credibility as a wine merchant, he said.

"They wanted to own some high-quality and prestigious assets to reflect their expertise in the trade," he explained.

Suntory has had its eye on a French vineyard for some time. It

tried to acquire a lesser vineyard in the Bordeaux region 10 years ago but the transaction was blocked by the French authorities.

French Government attitudes to foreign investments and to Japan, however, have evolved in recent years. The Government is now welcoming Japanese investments in France. To date they have been relatively few.

At the same time France, whose luxury products are in high demand on the Japanese market, has been trying to increase its commercial pressure in Japan. The Japanese market is also regarded as having promising potential for the French wine business.

Suntory has succeeded where Seagram, the leading Canadian drinks group and the world's largest, failed when it tried to acquire the venerable Chateau Margaux.

Suntory acquired the vineyard from the Spanish Centoya family. The estate consists of 150 hectares, of which about 50 are planted with vines.

M Lafont said Suntory was contemplating extending the planted area. Up to 113 hectares could be planted, he suggested.

Suntory was not, however, envisaging any other French wine acquisitions. "A chateau is a very expensive thing and the yields are low," M Lafont explained.

## Germany and France sign telephone pact

Continued from Page 1

public sector markets in electronics and telecommunications.

The planned radio telephone network is the first stage in a series of standardised systems which the French hope could be spread to other countries in Europe as well. Britain angered the French in February by deciding to opt for a U.S.-based AMPS system.

Christian Social Union (CSU) at the Federal FDP.

With the Social Democrats yesterday at once demanding Count Lambsdorff's resignation, the question mark over the Economics Ministry could strengthen Herr Strauss's demand that the FDP's influence be reduced or even open the way for his own entry into the Cabinet.

Jonathan Carr writes from Frankfurt: Dr Friderichs yesterday firmly denied accepting bribes and made clear he was determined to stay at his post.

He said, however, that if the matter finally went to court, he would like temporary leave of absence from his duties at Dresdner Bank to allow time to prepare his defence.

Dr Friderichs, made his request he supported the request and added he had no reason to doubt Dr Friderichs' assertion that the charges against him were unfounded.

But Herr Häusgen also noted that the charges involved Dr Friderichs' "earlier employment as federal Economics Minister and have nothing to do with Dresdner Bank AG." The remark is felt to reflect fears that the reputation of the Dresden may suffer in the months of publicity over the Flick affair which now lie ahead.

On the question of EEC steel imports ministers insisted that the Commission ensure that, within the global quota, overseas suppliers maintain even trade flows at prices which do not fall more than 6 per cent beneath EEC prices.

Readings at mid-day yesterday:

C-Domestic B-Domestic F-Fair F-Fog H-Hail R-Rain

S-Sun S-Steel S-Shaw T-Thunder

## Lambsdorff to face bribery charges

Continued from Page 1

1975 sale of its 29 per cent stake in Daimler-Benz. Under a 1984 law, tax breaks are permitted if the money is reinvested for "the economic good," and Count Lambsdorff and his predecessor until 1977, Dr Friderichs, approved the tax-free deployment of the bulk of the money in parts of the Flick group and, above all, in taking a share of W.R. Grace, the U.S. chemicals concern.

The two men are charged with having been influenced in their approval by payments from Flick of DM 135,000 and DM 375,000 respectively. Dr Eulencamp said there was no evidence that the money was for "their own use" but would not confirm that it was for contributions to the Flick group.

The two Social Democrat finance ministers who also approved the deal, Herr Hans Matthes and Herr Manfred Lahnstein, were not charged after investigations failed to produce adequate evidence. Investigations have also been dropped against Dr Friedrich Karl Flick, the concern's senior partner, and two other politicians. Dr Riemer is charged with having been influenced in the approval of state research funds to the company by cash payments of DM 145,000.

The announcement comes at the worst time imaginable for Chancellor Kohl's Government, which has been badly shaken by the continuing sniping of Herr Franz-Josef Strauss's conservative Bavarian

## Developing world aid 'should be better organised'

By David Marsh in Paris

LEADING industrialised countries called yesterday for greater co-ordination of aid flows to developing nations to increase economic efficiency of disbursements and cut down waste.

The recommendations, made at the close of a two-day meeting of principal aid donors in Paris, come when developed country aid flows have been concentrated in divisions with high operational gearing and a strong bias to the UK, where additional earnings flow straight through to the bottom line. The upshot is that trading profits have risen 72 per cent to £54.1m while earnings per share, adjusting for the rights issue, have more than trebled.

Courtaulds could cruise to around £110m pre-tax this year and the dividend will at last be covered by CCA earnings. But, looking further out, the question is whether the group can sustain this kind of performance in a downturn. Even allowing for the lower trade-weighted value of sterling, the export performance - particularly in fibres and yarns - has been encouraging and there is no doubt the determination with which Courtaulds has attacked its cost base.

He said the increase might amount to as much as 20 per cent. Other officials said better co-ordination and less bureaucracy might boost the effectiveness of aid by 50 per cent or more.

Compared with such possible gains, discussions over increasing volume of aid in cash terms by percentage points here and there were "peanuts," Mr Poate said.

He denied that the concentration on aid co-ordination, reflected in a communiqué after the meeting calling for "more effective use of aid," represented defeatism in the face of stagnating volumes of aid budgets.

Official concessionary aid by the main donor countries, grouped within the Organisation for Economic Co-operation and Development (OECD), rose last year by an exceptional 11 per cent in real terms to \$37.9bn from \$25.6bn in 1981. 0.38 per cent of developed countries' gross national product compared with 0.35 per cent in 1981.

But the leap, caused mainly by a catch-up in aid flows from the US, was unlikely to be maintained. Concessionary aid was likely to rise by between 2 per cent and 2.5 per cent in real terms in 1983 and 1984, Mr Poate said. Because OECD economic growth is also expected around that level or more in the next two years, aid flows in terms of gross national product might actually fall slightly.

Mr Poate said that even though several governments had given priority to maintaining or increasing aid in spite of budgetary restraint, the stagnation was "regrettable."

Even if governments were to decide on greater commitments in coming years as overall budgetary pressures abated, it would take many years for that to work through into increased disbursements.

Backing up the need for co-ordination, the communiqué said aid effectiveness was sometimes impaired by donors' working in isolation rather than in concert. It pointed the need for greater co-operation both by donor and recipient countries and with the multilateral aid agencies.

That would include the question of fitting aid policies into overall macroeconomic strategies for struggling countries

## EEC to delay steel price support plan

Continued from Page 1

only as an additional, but not the main means of restoring stability to the market.

The ministers were not prepared to agree on a scheme to make steel companies deposit DM 100 (S38.9) with their Governments for each tonne of steel they sell, a deposit which would be forfeited should price controls be breached.

Acting as an agent for the Commission poses legal problems for some EEC states, and so far the Commission has not produced details either for this means of enforcing minimum prices or for a certificate to accompany steel shipments.

The latter would be a means of monitoring trade.

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On the question of EEC steel imports ministers insisted that the Commission ensure that, within the global quota, overseas suppliers maintain even trade flows at prices which do not fall more than 6 per cent beneath EEC prices.

## THE LEX COLUMN

## Haute couture at Courtaulds

After years of examining demand

charts pointing inexorably towards the



This announcement appears as a matter of record only.

## Canada Northwest Energy Limited

has acquired

43.5 per cent of the ordinary shares of

## Marinex Petroleum plc

The undersigned assisted in the negotiations and acted as financial advisor to Canada Northwest Energy Limited in this transaction.

## Orion Royal Bank Limited

November, 1983



## The Nikko (Luxembourg) S.A.

U.S.\$15,000,000

Negotiable Floating Rate Certificates of Deposit

In accordance with the Conditions of the Certificates of Deposit notice is hereby given that the rate of interest for the period 30th November, 1983 to 31st May, 1984 has been fixed at 10% per cent per annum.

Agent Bank

البنك العربي الالماني المركزي  
Saudi International Bank  
AL-BANK AL-SAUDI AL-ALAMI LIMITED

U.S. \$25,000,000



## Bergen Bank A/S

Floating Rate Capital Notes Due 1989

In accordance with the provisions of the Notes, notice is hereby given that for the three month Interest Period from 30th November, 1983 to 29th February, 1984 the Notes will carry an Interest Rate of 10% per annum. The relevant Interest Payment Date will be 29th February, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$25.75.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$30,000,000



## State Bank of India

(Incorporated by Act of Parliament of the Republic of India)

## Floating Rate Notes Due 1987

In accordance with the provisions of the Notes, notice is hereby given that for the six month Interest Period from 30th November, 1983 to 31st May, 1984 the Notes will carry an Interest Rate of 10% per annum and the Coupon Amount per U.S. \$1,000 will be U.S. \$53.06.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$25,000,000

U.S. \$100,000,000

Manufacturers Hanover  
Overseas Capital Corporation

Guaranteed Floating Rate Notes Due 1994

In accordance with the provisions of the Notes, notice is hereby given that for the Interest Period from 30th November, 1983 to 29th February, 1984 the Notes will carry an Interest Rate of 10% per annum. The relevant Interest Payment Date will be 29th February, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$25.59.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$30,000,000

Teollisuuden Voima Oy—Industriks Kraft AB  
(TVO Power Company)  
(Incorporated in Finland with limited liability)

Guaranteed Drop-Lock Bonds Due 1991

Unconditionally and irrevocably guaranteed by the  
Republic of Finland

In accordance with the provisions of the Bonds, notice is hereby given that for the six month Interest Period from 30th November, 1983 to 31st May, 1984 the Bonds will carry an Interest Rate of 10% per annum. The relevant Interest Payment Date will be 31st May, 1984 and the Coupon Amount per U.S. \$1,000 will be U.S. \$53.06.

Credit Suisse First Boston Limited  
Agent Bank

U.S. \$25,000,000

The Industrial Bank of Japan, Limited  
LondonFloating Rate London-Dollar Negotiable  
Certificates of Deposit due 29th May, 1987

In accordance with the provisions of the Certificates, notice is hereby given that for the six month Interest Period from 30th November, 1983 to 31st May, 1984 the Certificates will carry an Interest Rate of 10% per annum. The relevant Interest Payment Date will be 31st May, 1984.

Credit Suisse First Boston Limited  
Agent BankThe Industrial Bank of Japan  
Finance Company N.V.U.S.\$50,000,000  
Guaranteed Floating Rate Notes Due 1988

In accordance with the terms and conditions of the Notes and the provisions of the Reference Agency Agreement between The Industrial Bank of Japan Finance Company N.V., The Industrial Bank of Japan Limited and Citibank, N.A., dated May 17, 1981, notice is hereby given that the Rate of Interest has been fixed at 10% pa and that the interest payable on the relevant Interest Payment Date, May 31, 1984, against Coupon No. 6 will be U.S.\$263.70.

November 30, 1983, London  
By: Citibank, N.A. (CSSI Dept.), Reference Agent: CITIBANK

## BILBAO INTERNATIONAL N.V.

(Incorporated with limited liability in the Netherlands)

U.S.\$50,000,000  
Guaranteed Floating Rate Notes due 1987/90  
(redeemable at the option of the Noteholders in 1987)

## BANCO DE BILBAO, S.A.

(Incorporated with limited liability in Spain)

In accordance with the provisions of the Agent Bank Agreement between Bilbao International N.V., Banco de Bilbao, S.A., and Citibank, N.A., dated May 27, 1980, notice is hereby given that the Rate of Interest has been fixed at 10% pa and that the interest payable on the relevant Interest Payment Date, May 31, 1984, against Coupon No. 6 in respect of U.S.\$5,000 nominal amount of Notes will be U.S.\$265.25.

November 30, 1983, London  
By: Citibank, N.A. (CSSI Dept.), Agent Bank CITIBANK

## INTL. COMPANIES &amp; FINANCE

## Japan's commercial banks ahead

FIRST HALF UNCONSOLIDATED RESULTS AT  
JAPAN'S LEADING COMMERCIAL BANKS

|                    | revenue<br>Ybn | percentage<br>change | net profits<br>Ybn | percentage<br>rise |
|--------------------|----------------|----------------------|--------------------|--------------------|
| Dai-Ichi Kangyo    | 871            | -15.0                | 35.0               | 29.5               |
| Yuji               | 833            | -14.7                | 37.5               | 23.8               |
| Sumitomo           | 809            | -7.7                 | 39.2               | 21.9               |
| Seura              | 746            | -9.6                 | 24.9               | 29.9               |
| Mitsubishi         | 740            | -15.6                | 27.5               | 24.1               |
| Bank of Tokyo      | 611            | -31.5                | 12.5               | 10.4               |
| Mitsui             | 556            | -15.3                | 15.5               | 22.7               |
| Tokai              | 503            | -14.1                | 15.5               | 24.2               |
| Tokyo Kobe         | 428            | -10.4                | 10.6               | 19.9               |
| Daishi             | 289            | -9.3                 | 8.0                | 3.5                |
| Kyowa              | 259            | -10.8                | 6.5                | 11.3               |
| Shimane            | 253            | -58.0                | 7.1                | 19.0               |
| Hokkaido Takushoku | 212            | -0.5                 | 4.8                | 3.0                |
| Total              | 7,160          | -14.2                | 236.2              | 21.7               |

TOKYO — A marked improvement in the cost of funds enabled Japan's 13 largest commercial banks to chalk up record profits in the half year to September.

Pre-tax, operating and net profits all soared to new heights. Revenues declined, however, because of a decrease in overseas money rates and the yen's appreciation against the dollar.

A major factor in the earnings growth was that two-year time deposits (with interest rates of 8 per cent) matured and customers replaced them with new deposits with reduced interest rates of 6 per cent. This substantially improved profit margins.

The growth rates of deposits and loans of the 13 banks slackened to 4.8 per cent and 8.4 per cent, respectively, from the 10 per cent levels of the past.

Revenue from international operations totalled Y273.3bn against Y247.8bn previously.

The number of countries covered by the reserve fund for possible bad loans abroad—a system set up in the previous business year—increased by four to 29.

As a result, the total amount of the 13 banks' overseas loans covered by the system increased by about Y310bn (U.S.\$1.3bn) from March 31 this year to Y4,690bn at end September.

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## INTERNATIONAL COMPANY NEWS

## Singapore builds up defence industry in economic strategy

By CHIS SHERWELL IN SINGAPORE

A YOUNG Singaporean girl has caught the eyes of foreign heads of state, as a tough soldier in the city state's modern army. She stars in a promotion film for the country's extraordinary Ultimax 100 light machine gun.

The girl fires the Ultimax with one hand from either hip, and emerges unscathed when unleashing a dozen rounds with the butt of the gun against her nose.

The video film is an illustration of how Singapore has brought publicity into its efforts to build its own lucrative world arms market as a recognised manufacturer, over the past year. The film was presented in an army exhibition in the U.S. last month, the third exhibition the country has attended in the U.S. this year.

Dozens of demonstrations of the Ultimax, and of the locally made assault rifle, the SAR 80, have also been given, "all over the free world," according to Mr Lai Chuan Loong, managing director of Chartered Industries of Singapore, which manufactures the weapons.

Chartered, with 13 subsidiaries and 3 associated companies, also produces small arms and anti-personnel and medium calibre ammunition for ground aircraft and aircraft cannon. In addition, the company manufactures grenades and thermoflashes, anti-personnel and anti-tank mines, mortar bombs and 500 lb bombs for jet aircraft.

Chartered is owned by the government through its Sheng-Li holding company, and is the country's largest locally-owned manufacturing company. Together with others in the Sheng-Li group, it was brought under the single umbrella of a new company, the Singapore Technology Corporation, in June. Mr Lai, who is an engineer by training and has worked for Chartered for 16 years, heads this company too.

Singapore Technology has been created at least in part to project the "big company" image which seems so much part of successful arms manufacturing. The company includes Singapore Automotive Engineering, which can maintain and refurbish tanks, armoured personnel carriers, and other military vehicles,

## Surprising choice

Singapore Aircraft Industries has bought and is overhauling up to 100 A-4 Skyhawks, and has agreed to maintain the C-130s of the U.S. Navy in the Western Pacific. But the company now wants to manufacture a new basic jet trainer for itself, and presumably for export. It is believed to have opted for the SIAI Marchetti S-211, from Italy, a surprising choice in that it has not been purchased by any other major buyer, including the Italians, and is therefore not proven. The main alternative under consideration is the Spanish Casa C-101, which is believed to be more expensive.

A third arm of Singapore's defence-related industry is the prominent company, Singapore Shipbuilding and Engineering. This is capable of building quite large vessels, and recently completed for the Singapore Navy a dozen Swift-class inshore patrol boats of an Australian design.

How well all these defence-related companies are performing is difficult to gauge. Subsidiaries and associated com-



The Ultimax 100 light machine gun

panies, in typical Singapore style, must function as profit centres.

That is why Chartered, for example, is also involved in many civilian activities in a mint producing circulation and numismatic coins and medallions, an assay office which has the only gold assayer's licence recognised by the London Gold Market in the region, and it offers outside companies computer hardware and software, consultancy services, opportunities to lease heavy equipment and sophisticated testing facilities.

"There is a shortage of support industries in Singapore," says Mr Lai. "We have the equipment and the trained personnel to service the needs of the local industries. The company has also started up nine technology units for construction and in the international freight business."

Still publicly-available records on finances, production and sales of these companies are not highly illuminating. Singapore Aircraft Industries says in its brochure that total sales for 1982 "exceeded \$807m." or US\$45.5m, and it gives a forecast for 1983 sales of "over \$8100m." Chartered won a National Productivity Award in 1982, and Mr Lai will not give figures for value added per workers because it might allow further calculations to be made. The company employs "more than 2,700 people," according to its most recent publication, and is said to spend about 10 per cent of its total budget on research and development.

It is known that Chartered has the capacity to produce 6,000 to 8,000 Ultimax machine guns a year, and has sold around 10,000 since the gun was first produced in 1981. Production capacity for the SAR 80 is 24,000 to 30,000 per year. A total of 50,000 is estimated to have been sold.

Half the rifles are said to be destined for the Singapore Armed Forces. Who is buying the rest remains a secret. Officially, the sales effort is

## Canada paper groups improve

By ROBERT GIBBENS IN MONTREAL

FIRMER PULP, newsprint and fine paper prices are improving prospects for major Eastern Canadian producers.

Fraser Companies, a New Brunswick producer controlled by Noranda Mines, swung back from a loss in 1982 to a profit of C\$10.1m (S\$5m) or 67 cents a share in the first nine months of 1983.

The fourth quarter will show further recovery, even after start-up costs for the company's Atholville, New Brunswick, pulp mill, which has been rebuilt at a cost of C\$180m.

Fine paper operations both in Canada and U.S. were running flat out and prices were back to peak

1981 levels, the company said. Production is mainly of computer and copying papers.

Pulp prices were still lagging, despite recent improvement, and required stronger demand in Europe. Lumber was doing better but prices remained volatile.

Donohue, a major Quebec newsprint producer controlled by SGE Group, a Quebec government holding company, expects better results in 1984 if newsprint and pulp prices continue to firm.

The company earned C\$3.3m or 68 cents a share in the first nine months, against C\$16.5m or C\$3.58 in the whole of 1982.

Donohue has more than 50 per

cent of the largest and most efficient modern pulp mill in Quebec, and this has remained profitable through recession. The balance is owned by British Columbia Forest Products.

Clermont newsprint mill near Quebec City will have a C\$105m thermopulping unit installed to improve efficiency. Lumber is the most volatile area of business.

Part ownership of two Clermont machines by Gannett, the U.S. publishing company, and the New York Times has helped keep newsprint production up during recession and should ensure strong activity in 1984.

## Putnam fund for U.S. health companies

By Gareth Griffith in London

A \$50m INVESTMENT fund specialising in smaller or emerging U.S. health care companies has been launched in Japan and the UK by the Boston-based Putnam Group.

Putnam is aiming its Putnam Emerging Health Sciences Trust mainly at UK institutions and is offering 5m shares at \$9.50 per share and 1m five-year warrants to subscribe for shares at \$12.50.

The fund is registered in Luxembourg and will concentrate its investment on health sciences companies. Putnam manages around \$1bn of stock in the health science sector.

## How to cover currency risk and keep the upside for yourself.

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First in currency options.

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Specify your own expiration date, dealing price and amount subject to the minimum amount of \$100,000 or equivalent, a maximum period of 6 months, and other detailed terms and conditions available on request.

For advice on how to use currency options and for current premium quotes contact Graham Steward, Simon Law, Richard Cooley or Sarah Greg direct on 01-638 1411 or 01-628 7814 or through 01-588 2851.

Hambros Bank Limited, 41 Bishopsgate, London EC2P 2AA.

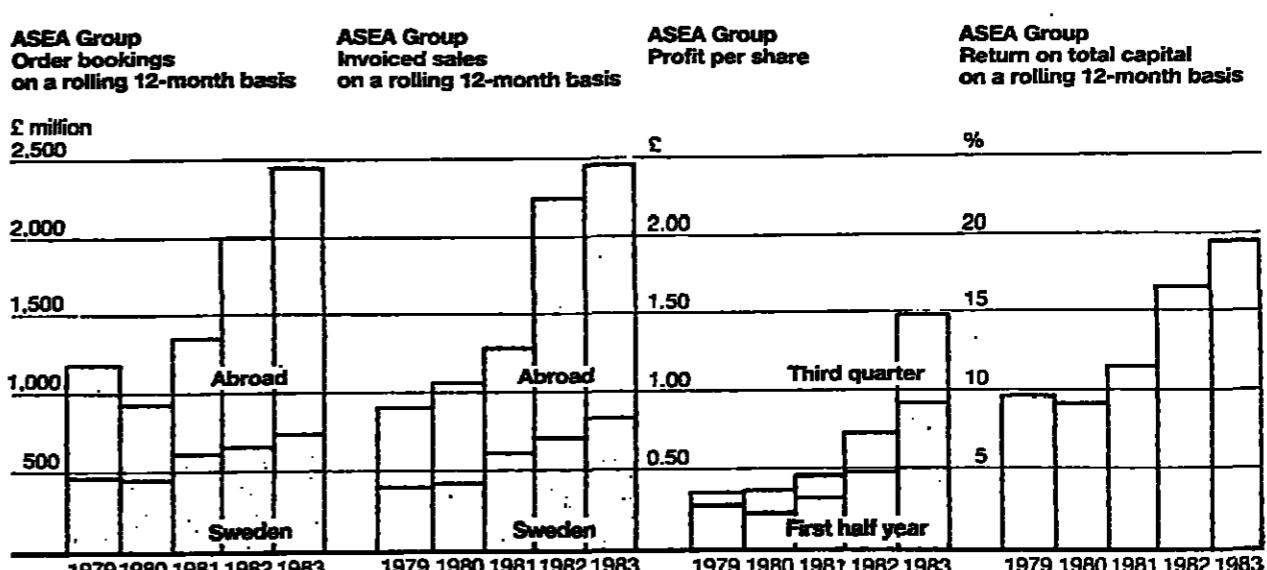
 Hambros Bank Limited

## ASEA results for the first nine months of 1983

- ASEA has further strengthened its market positions in the U.S. and in Western Europe.
- Robotics have increased by 50 per cent and new plants have been opened in Japan and France.
- The improvement in earnings has continued and has been particularly strong in the fields of power transmission and transportation equipment.
- For the whole year the forecast of a substantial improvement in earnings remains.
- ASEA has acquired the outstanding 50 per cent of the Wisconsin-based transformer manufacturer RTE-ASEA.

The ASEA Group, based in Sweden, has some 170 subsidiaries in 37 countries and approximately 56,000 employees. The Group manufactures plant and equipment for power generation, transmission and distribution; transportation equipment; industrial robots; metallurgical and process equipment and plant; air treatment systems; finished industrial and household goods; and semifinished goods.

| The ASEA Group<br>(exchange rate: £1 = SEK 11.69)      | Nine months<br>1983 | 1982  | Year<br>1982 |
|--|---------------------|-------|--------------|
| Invoiced sales, £ million                              | 1,773               | 1,514 | 2,205        |
| Earnings after financial income and expense, £ million | 116                 | 60    | 112          |
| Profit per share, £                                    | 1.48                | 0.72  | 1.35         |
| Return on total capital, per cent                      | 19.7                | 16.5  | 17.2         |



**ASEA**

For further information please call or write to ASEA Limited, The Company Secretary, 46 Leicester Square, London WC2H 7NN. Tel. 01-930 5411. Telex 261243

or  
ASEA AB, Investor Relations, Box 7373, S-10391 Stockholm, Sweden  
Tel. +46 8 24 59 50. Telex 17236 aseagr

## INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT

Washington, D.C.

DM 300,000,000  
8 % Deutsche Mark Bonds of 1983, due 1993

Interest: 8 % p.a., payable annually on December 1  
Offering Price: 99 1/2 %  
Repayment: December 1, 1993 at par  
Listing: at all German stock exchanges



Dresdner Bank  
Aktiengesellschaft

Deutsche Bank  
Aktiengesellschaft

Commerzbank  
Aktiengesellschaft

Bankhaus H. Aufhäuser

Bank für Gemeinwirtschaft  
Aktiengesellschaft

Bayerische Vereinsbank  
Aktiengesellschaft

Berliner Handels- und Frankfurter Bank

Richard Daus & Co., Bankers

Deutsche Girozentrale

Deutsche Kommerzbank

Conrad Hinrich Doerner

Hamburgische Landesbank

Girozentrale

Hessische Landesbank

Girozentrale

Landesbank Rheinland-Pfalz

Girozentrale

Merck, Fink & Co.

Norddeutsche Landesbank

Girozentrale

Reuschel & Co.

Schweizerische Bank

Aktiengesellschaft

Trinkaus & Burkhardt

Württembergische Kommunale Landesbank

Girozentrale

Westdeutsche Landesbank  
Girozentrale

Baden-Württembergische Bank  
Aktiengesellschaft

Bayerische Hypotheken- und Wechsel-Bank  
Aktiengesellschaft

Jo. Barenberg, Gossler & Co.

Bankhaus Gebrüder Bethmann

Delbrück & Co.

DG Bank

Deutsche Genossenschaftsbank

Effektenbank-Warburg

Aktiengesellschaft

Handels- und Privatbank

Aktiengesellschaft

von der Heydt-Kersten & Söhne

Landesbank Saar Girozentrale

B. Metzler & Sohn & Co.

Oldenburgische Landesbank

Aktiengesellschaft

Karl Schmidt Bankgesellschaft

Simonsbank

Aktiengesellschaft

Vereins- und Westbank

Aktiengesellschaft

Württembergische Kommunale Landesbank

Girozentrale

J.H. Stein

M.M. Warburg-Brinckmann, Witz & Co.

Westfaelbank

Aktiengesellschaft

## UK COMPANY NEWS

## Near £12m profit for Diploma—pays more

SUBSTANTIAL growth in turnover, profits and dividends has been shown for the 15 months ended September 30, 1983 by Diploma, which has interests in industrial distribution, manufacturing and engineering, and services.

Turnover moved up to £76.55m, from £48.55m in the previous 12 months, while the pre-tax profit rose by £5.14m to £11.82m, with industrial distribution contributing £7.53m (£3.73m), manufacturing £3.84m (£2.38m), and services £174,000 (£192,000). Net interest less head office expenses was £278,000 (£275,000).

The final dividend is 6p to make 7.5p for the period—this is 6p per share, and 6p per share of associates, with 4.5p retained in 1982-83. The directors are able to review the current year with confidence in anticipation of further growth.

After little more than a year following reorganisation, Norwood Partitions provided an "excellent profit contribution" with a substantial part of its turnover coming from oil platform-related orders, which are unlikely to be available this year.

After tax £5.53m (£2.87m for the year) and minorities £2.55m (£2.40m), earnings come out at 22.5p (13.8p). There are extraordinary credits of £93,000 (£54,000).

## • comment

Electronics distributors have had a good time of it recently. But the market still had not discounted Diploma's annualised 65 per cent increase in pre-tax profits and the shares steamed smartly ahead on an all-time high of 452p. Profit taking sent them back to end the day at 440p, down 3p. Demand has accelerated in all of Diploma's component markets, which include the defence, telecommunications and consumer industries. To keep up with the flow, electronics inventories have risen by 55m to 290m—an increase which was entirely funded from cash flow—but lead times have lengthened from six weeks to six months. The rise in stock levels also reflects the needs of Nortronics and Access, both of which were travelling light by Diploma's standards a year ago. Meanwhile, component prices have stayed firm and growth margins have declined a couple of points to 15 per cent of turnover. It looks as if I.G. Lintels gained market share as well as benefiting from the housing upturn, while profits at the manufacturing division as a whole advanced by 30 per cent on an annualised basis.

The hefty increase in the dividend—which is more than twice covered—gives an historic yield of 2.5 per cent.

## Evans of Leeds

Pre-tax profits of property investor and developer, Evans of Leeds, increased from £1.68m to £1.83m in the six months ended September 30, 1983. The net interim dividend is held at 12.5p.

In the last full year a total of 2,625,000 was paid from pre-tax profits of £2.96m.

Gross rent receivable for the six months rose from £2.86m to £3.02m.

Pre-tax profits were struck after interest receivable of £220,444 (£93,241). There was also a sundry income of £1,585 (£2,060), and profit from developments and property sales of £27,972 (£28,773). Interest charges and other expenses came to £1.44m (£1.34m).

## Courtaulds jumps £25.1m midterm

A STRONG performance by the UK side of its operations boosted pre-tax profits of Courtaulds from £22.6m to £47.7m in the first half of the year to September 30, 1983.

In addition the net interim dividend is being lifted from 1p to 1.5p. Last year's total payment was 3.25p from profits of £63.3m.

Turnover for the six months improved from £88.6m to £97.3m and trading profits jumped from £31.4m to £54.1m.

UK textile pipeline and a higher level of consumer spending all had a favourable impact on trading, they add.

About a divisional basis the trading result broke down as follows: fibres and yarns £30.8m (£11.3m), fabrics £5.8m (£2.3m), consumer products £3.8m (£2.5m). International Paint £11.2m (£12.2m), BCI £2.5m (£2.1m), National Plastics £1.3m (£1.2m), and technical losses of 2.4m (£0.5m).

The pre-tax figure included a £1.1m (£1.6m) share of associates.

but was after interest payable of £7.5m (£10.4m).

Tax took £10.3m (£9.9m) for earnings of 9.44p (£2.88p) per share and there were minority profits of 6.1m against 4.6m.

The directors report that the size of the increase in UK trading profit owes much to better business conditions which became apparent towards the end of 1982. Exchange rate changes, the end of destocking in the UK textile pipeline and a higher level of consumer spending all had a favourable impact on trading, they add.

Since the beginning of the current year, plans for further investment totalling £100m have been approved, including major projects in polypropylene film and woodchip.

At International Paint, which is 88 per cent held, the half year saw pre-tax profits fall from £18.1m to £11.8m, and the interim dividend is maintained at 2p net. Last year's total payment was 5p when profits totalled £24.6m.

Midterm were £19.9m (£17.1m) and the pre-tax figure included a 20.6m (£20.5m) share of associates. Last time it was struck after interest

rise in overseas sales. Trading conditions remain difficult for most overseas businesses, particularly those of the International Paint subsidiary, and sales volume overall showed little change, despite good increases from the North American viscose operation, the directors state.

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of 20.4m.

With tax taking £3.6m against £3.9m, the attributable balance came through at £6.4m (£7.6m).

The directors explain that the fall in trading profit from £12.2m to £11.2m was due to a continuation of difficult trading conditions, especially in the marine market, which particularly affected results in North America.

Profits of the Brazilian companies were also lower as a result of that country's economic problems. Improvements in profits elsewhere, assisted by cost reductions, were not sufficient to outweigh the reduced results from North and South America.

While there is little evidence as yet of any significant improvement in demand, the directors say, the company is maintaining or strengthening its position in its major markets during the recession.

See Lex

## Century Oils recovers to £1.9m halfway

A MARKED recovery in pre-tax profits from £910,000 to £1.92m has been shown by Century Oils Group for the six months to the end of September 1983. The directors believe that profits for the year will show a satisfactory recovery from the setback experienced in the last full year when profits fell from £4.1m to £2.04m.

Turnover for the six months of this manufacturer of lubricants and allied products expanded by 15 per cent from £52.3m to £57.41m due to a resumption in certain overseas contracts and to a general improvement in sales in most other areas.

## Dataserv share offer to raise £7.4m

THE PRIVATE U.S. computer company Dataserv, which has decided to seek a full listing on the Stock Exchange, is offering 9.5m shares for sale by tender at a minimum price of 75p of which 6m are new shares.

Dataserv sells and leases new and used IBM computers and also provides a maintenance service. It will raise £1.2m at the minimum tender price and have a market capitalisation of £18.6m.

Pre-tax profits of £2.1m are forecast for 1983, compared with £1.6m with a dividend of 0.75 cents (0.5p).

Subscription lists will open on December 6. Samuel Montagu is the issuing house and Panmure Gordon brokers to the issue. The striking price is expected to be announced soon after December 7.

## • comment

Dataserv has two U.S. directors based in Minneapolis and two UK directors from the merged UK and German computer company. UK operation is cheaper and carries more status than the OTC for which it was eligible in the U.S. The minimum tender price of 75p gives a prospective fully taxed multiple of 19.2 on weighted average earnings per share judicially priced between the PE's of Atlantic Computers and United Leasing when they came to an agreement. A premium of up to 10 per cent is likely if the PE's of Cable and Wireless over the market does not dampen enthusiasm.

campaign in Australia should more than halve losses there by the year-end. Elsewhere, a genuine improvement in demand from recovering industrial customers plus continued group cost reductions allowed margins to double to 5 per cent of turnover. Despite the year-over-year, borrowings have gone down only marginally since Century built up oil stocks earlier in the year in anticipation of the rise which took place in oil prices. The current half is seasonally stronger, so Century looks in reach of £4m pre-tax for the year. That puts the shares, up 3p to 75p, on a fully taxed prospective multiple of 9.3.

## • comment

Century Oils has been unwilling to hang around waiting for the recession to end in the U.S. mining industry, which is an important outlet for its lubricants. So it has chopped away vigorously, reducing the U.S. workforce by a third, with the result that the division nearly broke even after losing around £500,000 in the comparable period. A similar

strongly, and the recent steady progress in restoring contribution was maintained. The return to profitability of the Dutch manufacturing company reported in July has continued into the current year.

After tax £66,000 (£67,000) and minorities £1,000 (£1,000), the attributable net profit comes out at £927,000 (£718,000). Earnings are 7.65p (£5.93p) and the interim dividend is raised to 1.05p (1p).

For the year ended April 1, 1983 profit before tax was £1.66m and the dividend total 3.7625p.

## • comment

Bertie Bassett still plods on, the better for being rid of all these toys, ottomans and TV games which the management burdened him with in the late 70s. UK market share is up, but margins are down, not only because of

marketing costs but because the ferocious summer made the manufacture of jelly babies and gummies such a sticky business that even the reduced market could not be fully supplied. The Dutch subsidiary is back in the black, but still has an implicit "For Sale" notice on it. Given the continued decline of the UK sugar confectionery market, this is the obvious question of where Bassett goes from here, especially given the unfortunate record of diversification in the past. Heavy capital expenditure is at last going into the existing UK business this year—but, although the management claims to have thoughts about new ventures, there is nothing yet to show for it. Pre-tax this year could be £2.2m or so, which on a still negligible tax charge would make for a prospective multiple of 12.5p up 5p. This is still a hard share to get excited about.

## Dutch side helps Bassett to £1m

FOR THE 28 weeks ended October 14, 1983 Bassett Foods, confectionery and food group, pushed up pre-tax profit by £228,000 to £1.02m, the major contributory factor being the Dutch manufacturing company reported in July has continued into the current year.

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The property deal, arranged by the old McLeod management, consisted of a loan from a wholly-owned subsidiary to a wholly-owned subsidiary of the newly-formed Kinghorn Partnership. The developers of the shopping centre secured by a second mortgage on the news.

The loss is a setback for the management of McLeod, which had intended to sell the shopping centre to a wholly-owned subsidiary of the newly-formed Kinghorn Partnership. The developers of the shopping centre secured by a second mortgage on the news.

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## BIDS AND DEALS

## Allianz statement on Eagle Star battle to be made on Monday

Allianz Versicherung, West Germany's largest insurer, plans to make a statement next Monday on a possible new bid for Eagle Star Holdings, the British insurance group. Any new bid would value Eagle Star at more than \$113m, the amount offered by BAT Industries, the tobacco group.

The group also said that prior to the announcement of its offer, a subsidiary of BAT Industries held one ordinary share of Eagle Star on November 28 1983 at the same price, thereby acquired 1m ordinary shares in Eagle Star (0.72 per cent of the issued capital).

At 3 pm on Friday November 25 acceptances of the offers had been received in respect of 362,057 ordinary shares in Eagle Star, representing 0.28 per cent of the equity.

Lord Hesketh, who is to take over as chairman of Trident if the management buy-out goes through, said approaches had been received from other interested parties who had made offers for these specialised assets.

The Trident board adjourned yesterday's extraordinary general meeting to evaluate these proposals and compare them with those of the board.

Mr Ward Thomas said the outside approach was a "certainly a difficult one" and, in

particular, the board was bound to try and get the best price for its shareholders.

He said: "This is a collection of rather specialised small companies which we did not think would have a wide appeal.

Trident wants to dispose of them as a package and it is in this basis that our offer and the other approaches have been made."

It is most unlikely we would increase our offer. There is no reason for making a radical change in our proposals."

Trident is currently the object of a £58m take-over bid from the Pleasurama leisure group which is primarily interested in its casino activities. The Secretary of State for Trade and Industry is due to rule on the bid on November 30.

Now it is putting up three of its own shares for every 20 Telemelit stock units or, alternatively, 99p cash for the same number of stock units. The offer values the target at £18.5m.

In the sense that most con-

cerned shareholders are in favour of the offer, there is no reason to believe that the deal will be broken.

No common ground, however, could be found.

On the London stock market yesterday shares in Eagle Star rose 6p to 67p.

## Oliver Prospecting in £0.57m all-share deal

BY CHARLES BATELOR

Oliver Prospecting & Mining Company is to acquire Comac Ireland from Plascom, the Irish mac quarrying group's oil exploration subsidiary, in an all-share deal worth £17.20m (2566,000) at Oliver's pre-suspension share price.

The deal will be financed by the issue of 1m Ir 5p Oliver shares with local Plascom with 40 per cent of Oliver's equity. Oliver is traded on the Irish Stock Exchange and under rule 163 in London.

The chairman of Oliver is Dr Oliver Waldron, a former Irish rugby international and managing director of J. Murphy & Sons, the government building and engineering contractor, Canadecca Ireland, which was sold to Plascom in March 1982 by Canadecca Resources, has rights to a 10 per cent interest in Oliver and Plascom will nominate one director to the Oliver board. Oliver's shares were suspended on Thursday last at Ir 50.

Plascom bought out Canadecca Resources' minority holding in Plascom earlier this month in a £4.5m cash deal.

## Crystallate offer for Royal Worcester unconditional

THE RECOMMENDED revised offer by Crystallate Holdings for Royal Worcester has been accepted, unconditional and in acceptance. The offer will remain open for acceptance until further notice. The cash alternative remains open until 3 pm tomorrow, but will not be extended beyond that time.

Acceptances have been received in respect of the equivalent of 2,000,115 Royal Worcester shares (45.24 per cent of the issued capital). Elections to receive cash under the cash alternative have been made in respect of 268,305 of these shares (5.95 per cent).

At September 13 1983, the date when the original offer was announced, Crystallate held \$30,000 Royal Worcester shares (7.65 per cent) and since that

## Rivals for Trident's non-casino activities

By Charles Batchelor

RIVAL bids may be made for Trident Television's Windsor Safari Park and a number of other non-casino activities. This would thwart the proposed £1.8m management buy-out of these businesses which is being led by Trident chairman, Mr Glynn Thomas.

Lord Hesketh, who is to take over as chairman of Trident if the management buy-out goes through, said approaches had been received from other interested parties who had made offers for these specialised assets.

The group also said that prior to the announcement of its offer, a subsidiary of BAT Industries held one ordinary share of Eagle Star, which was immediately topped by an offer of 650p per share by BAT. Sir Denis Mountain, chairman of the British insurer, wrote to the group's shareholders yesterday urging them to accept the offer from BAT.

Sir Denis said that the board of Eagle Star "intends to recommend you to accept the increased offer from BAT. Meanwhile, I continue to urge you not to sign any document sent to you on behalf of Allianz. The recommendation of the Eagle Star board will be made following the approval of the acquisition by BAT's shareholders at an extraordinary general meeting on Thursday and assuming that there is no higher offer from Allianz".

Before the flurry of bids on Monday this week it is believed that informal meetings had taken place between Allianz and BAT regarding the offer. The board will be made following the approval of the acquisition by BAT's shareholders at an extraordinary general meeting on Thursday and assuming that there is no higher offer from Allianz".

On the London stock market yesterday shares in Eagle Star rose 6p to 67p.

## SHAREHOLDERS of Akroyd &amp; Smithers, one of the largest stockholding firms in the Stock Exchange, have been told that an extraordinary general meeting will be called to gain their approval for Mercury Securities' £4m acquisition of a 29.9 per cent stake in the business.

The meeting is to be held on December 19 at the Chartered Accounts Hall in Moorgate Place at midday.

Notice of the meeting is contained in the document sent out by Akroyd & Smithers board detailing the proposed deal with Mercury Securities, the parent company of S. G. Warburg, the merchant bank.

The document details how Mercury plans to treat the holdings in Akroyd which its discretionary investment clients own.

Akroyd's executive directors "have in their turn undertaken to the council of the Stock Exchange to direct Mercury in accordance with the Council's directions."

In these circumstances, Mercury will not be able to vote the full amount of its shares on any issue to bring its aggregate holdings within limits.

## BIDS AND DEALS IN BRIEF

CPU COMPUTERS, an Unlisted Securities Market quoted manufacturer of computer systems has made an "agreed bid" for Computer Ancillaries Limited (CAL).

CAL, which owns 26.8 per cent of CAL and the remaining 33.2 per cent of CAL, has received irrevocable undertakings to accept a cash offer of 265,201 shares (58 per cent) of CAL.

The terms of the offer are 13 CPU ordinary shares for every 20 CAL ordinary shares and will require an issue of approximately 231,400 new CPU shares.

On the basis of CPU's average share price of 125p, the total consideration for the offer is £284,622.

The shares of both Crystallate and Royal Worcester rose strongly yesterday ahead of the announcement, on speculation that the offer of Worcester's fine china activities will be accepted.

Crystallate has said, however, that it would carefully weigh up its options—including maintaining, selling to another company or seeking a public listing for this business—before acting.

Crystallate's shares closed 15p higher at 180p yesterday while Worcester was 20p firmer at 180p.

Consideration for the whole issued capital has been £223,000.

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Consideration for the whole issued capital has been £223,000.

On the basis of CPU's average share price of 125p, the total consideration for the offer is £284,622.

The shares of both Crystallate and Royal Worcester rose strongly yesterday ahead of the announcement, on speculation that the offer of Worcester's fine china activities will be accepted.

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## PARLIAMENTARY NOTICES

SCOTTISH OFFICE  
NOVEMBER 1983

## PRIVATE LEGISLATION PROCEDURE (SCOTLAND) ACT 1936

NOTICE IS HEREBY GIVEN that application by Petition under the Private Legislation Procedure (Scotland) Act 1936 has been made to the Secretary of State for the Royal Assent to the following Bill, which is as follows:

- To provide for the continuation of maintenance by the Board of certain railway lines in Scotland.
- To continue in force in Scotland until 1st January 1988 certain provisions of section 54 (Powers of police as to search and arrest) of the British Transport Commission Act 1949 as it applies to the British Transport Commission.
- Provisions concerning the stopping up of certain level crossings in the parish of Drumblane, Grampian Region, in the parish of Lugar, Tayside Region, in the parish of Petty, Highland Region, and in the parish of Currie, Lothian Region, and the extinguishment of rights of way of certain roads in the parish of Leuchars, Fife Region, and in the said parish of Currie subject to the retention of pedestrian rights over the level crossings in that parish.

AND NOTICE IS FURTHER GIVEN that a plan and section of the railway concerned have been deposited at the Royal Assent Office of the Clerk of the Sheriff Court of Duns at his office at Duns and with the Chief Executive of the Berwickshire District Council at Council Offices, 8 Newland Street, Duns.

On and after 3rd December 1983 a copy of the draft Order may be inspected and copied at the office of the said Chief Executive of the Berwickshire District Council and at each of the undermentioned offices.

Petitions against the Provisional Order praying to be heard must be deposited at the Royal Assent Office of the Clerk of the Sheriff Court of Duns on and after 1st December 1983 in the manner and subject to the conditions prescribed in General Orders 76 to 77, copies of which may be inspected at the offices referred to in the preceding paragraph.

The procedure subsequent to the deposit of the Petition and draft Order will be that of a Royal Assent Order unless it is otherwise decided in terms of the Private Legislation Procedure (Scotland) Act 1936, in which case the procedure may be by way of Private Bill and, in that case, this Notice will, subject to the Standing Orders of Parliament, apply to such Bill.

DATED this 30th day of November 1983.

M. G. BAKER  
Melbury House, Melbury Terrace  
London SW1H 8UL  
Chief Solicitor and Legal Adviser

WILLIAM RODDIE  
Buchanan House, 58 Farn Durdas Road  
Glasgow, G3 6LS  
Solicitor (Scotland)

SHERV/DOD & CO.  
Queen Anne's Chambers, 3 Dean Farrar Street  
Westminster, London SW1H 9LG  
Parliamentary Agents

IN PARLIAMENT  
SESSION 1983-84

## BRITISH RAILWAYS (No. 2)

NOTICE IS HEREBY GIVEN that application is being made to Parliament by Petition under the British Railways Board ("the Board") for leave to introduce a Bill into the House of Commons or short title for purposes of which the following is a concise summary:

1. Construction of the following works:

- In South Yorkshire: a new railway at Swinton in the borough of Rotherham being 743 metres in length;
- In West Midlands: a new railway in the city of Birmingham being 241 metres in length and;

In Greater Manchester: widenings of railway bridges over Stanley Grove and Kirkhamshulme Lane at Longsight in the city of Manchester.

2. Continuous maintenance of the following work:

- In Nottinghamshire: a new railway at Rufford in the district of Mansfield and in the parish of Newark, being 452 metres in length;

3. Special provisions in connection with the construction and maintenance of the following works: the stopping up of certain roads and footpaths for the purpose of Works Nos. 1 and 2; and incorporation of certain provisions including power to stop up permanently or temporarily certain bridges and footbridges, or otherwise to make substitutions and re-appropriation of sites of certain roads and footpaths so stopped up.

4. Relief of the Board from certain obligations, in respect of the said new railway bridges over Stanley Grove and Kirkhamshulme Lane; and provision for the reconstruction of the railway bridges over Andover Street and Barnbury Street, Birmingham, including the stopping up of certain roads and footpaths so stopped up.

5. Stopping up in the parish of Mountfield in the district of Rother, East Sussex, of part of the footpath between All Saints Church and British Cycles, and the footpath for part of the footpath between Gartons Farm and Mountfield Court, and part of the footpath between Lower Huckfield Woods and Fletenden Lane, and stopping up of part of the footpath between the Westgate and Westgate Lane, Bexhill-on-Sea, and of the road between Great Barron and Bury St. Edmunds, St. Edmundsbury, Suffolk.

6. Powers to the Board, and Hampshire County Council, to enter into agreements concerning level crossings to be constructed at Fareham, Hampshire, and special provisions for the construction, operation and maintenance of such crossings.

7. Powers to the Board, and the Secretary of State to enter into agreements concerning level crossings to be constructed at Penrice, Gwalia, and Trelawnyd, Gwalia, and, stopping up of part of the footpath between the said crossings and the said crossings, and the road between Great Barron and Bury St. Edmunds, St. Edmundsbury, Suffolk.

8. Powers to the Board, and the Secretary of State, to enter into agreements concerning level crossings to be constructed at Fareham, Hampshire, and special provisions as to entry into, construction, operation and maintenance of such crossings.

9. Closure of vehicular gates at specified times to Poplar Road level crossing, Anerleyborough, Bexley, and at Norton Gatehouse level crossing, Norton, Kent, and Smithfield Road level crossing, North Kent, both in the London Borough of Bexley.

10. Extinguishment of certain rights of way over Cannenden Road level crossing, Needham Market, Mid Suffolk, and Benenden level crossing, Gillingham, Kent, and, stopping up of part of the footpath between the said crossings and the said crossings, and the road between Great Barron and Bury St. Edmunds, St. Edmundsbury, Suffolk.

11. Powers to the Board, and the Secretary of State, to enter into agreements concerning level crossings to be constructed at Fareham, Hampshire, and special provisions as to entry into, construction, operation and maintenance of such crossings.

12. Provisions relating to Parkstone Quay, Essex, including an adjustment of the limits of jurisdiction of the Board, and the Secretary of State, to the Board, and the Secretary of State, to enter into agreements concerning level crossings to be constructed at Fareham, Hampshire, and special provisions as to entry into, construction, operation and maintenance of such crossings.

13. Provisions of a general nature applicable to or in consequence of certain provisions of section 54 (Powers of police as to search and arrest) of the British Transport Commission Act 1949 as it applies to the Board.

14. Provisions of a general nature applicable to or in consequence of the intended Act including the repeal or amendment of certain special provisions.

And notice is further given that plans and sections of the works and plans of the land which may be planned or used under the intended Act will be available for inspection at the Board, and the Secretary of State, to each of the areas hereinabove mentioned, been deposited as public inspection with the officer of the Board of the area concerned as follows:

Area Officer with whom plans, sections and book of reference deposited

County of Greater Manchester County Legal Officer, County Hall, Piccadilly Gardens, Portland Street, Manchester, M1 2AA  
County Secretary, County Hall, Lancaster Circus, Queenway, Birmingham, B5 2AA  
St. Andrew's Lane, Faversham, Director of Administration, County Hall, Canterbury, Kent, CT1 2LP  
County Solicitor, Principal County Hall, West Bridgford, Nottingham, City Solicitor, The Council House, Nottingham, NG1 2ED  
Town Clerk and Chief Executive, Town Hall, Manchester, Chief Executive, Municipal Offices, Town Hall Square, Grimsby, Director of Legal and Administrative Services, Civic Building, Walker Place, Rotherham, Director of Central Administration and Legal Services, Manor House, Mansfield Woodhouse, Chief Legal and Administrative Officer, Mansfield Woodhouse, Chief Executive and Clerk, Town Hall, Beauchief, Derby, Clerk, Chiltons Parish Council, Birches, 17A East Lane, Edinstow, Mansfield, Director, Clerk, Mountfield Parish Council, 12 Heath Hill, Mountfield, Rotherham, Director, B. Philip Clark, Rotherford Parish Council, Gaudry, Byron Gardiner, Southwell.

On and after 2nd December 1983 a copy of the Bill may be inspected and copies obtained at the price of 50p each at the Area Manager's office, Worksop railway station, at the Station Manager's office, Worksop railway station, the Pickering, Darlington and Rotherham railway stations; at the Travel Centre at Grimsby Town and Manchester (Piccadilly) railway stations; and the offices of Messrs. Roper and Son, 100 London Wall, London EC2Y 5AS, and the Reception Office at the offices of Oswestry Borough Council, Castle View, Oswestry, and at the Reception Desk at the Board's Divisional Headquarters Office, St. Edmundsbury, Holiday Street, Birmingham; and at each of the undermentioned offices.

Objection to the Bill may be made by depositing a Petition against it. If the Bill originates in the House of Commons, the latest date for depositing such a Petition in the office of the Clerk of the Parliaments, House of Commons, is the 6th January 1984. If it originates in the House of Lords, the latest date for depositing such a Petition in the office of the Clerk of the Parliaments, House of Lords, or the undermentioned Parliamentary Agents, is the 6th February 1984. A copy of the Bill may be obtained from the office of the Clerk of the Parliaments, House of Commons or the Private Bill Office of the House of Commons or the Parliamentary Agents, dated 30th November 1983.

For payment in London, bonds will be received on any business day and must be left three clear days for examination.

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DATED this 30th day of November 1983.

M. G. BAKER  
British Railways Board,  
Melbury House,  
Melbury Terrace,  
London SW1H 8UL  
Chief Solicitor and Legal Adviser.

WILLIAM RODDIE  
Buchanan House, 58 Farn Durdas Road  
Glasgow, G3 6LS  
Solicitor (Scotland)

SHERV/DOD & CO.  
Queen Anne's Chambers, 3 Dean Farrar Street  
Westminster, London SW1H 9LG  
Parliamentary Agents.

LE FEVRE GALLERY, 30, Bruton Street, W1, 01-5805 1574. Important XIX and XX Century Works of Art. Paintings and Watercolours. Nov. 24-26, 1983. 10.30-5.30.

MACKINNON & STRACHY, 17, Savile Row, W1, 01-534 6511. EXHIBITION OF 19TH CENTURY ENGLISH & FRENCH WATERCOLOURS. 11. Bury St. St. James, London. 19.30-20.30.

LE GESSIE, 13, Old Bond St. ANNUAL EXHIBITION OF 19TH CENTURY WATERCOLOURS. Until Xmas. Mon-Fri. 9.30-5.30.

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MACKINNON &amp

## A MESSAGE TO OUR SHAREHOLDERS



# YOUR CHOICE, YOUR VOICE, YOUR VOTE.

We are gratified by the overwhelming support we have received from our shareholders and our employees. We appreciate your confidence in us.

For those of you who haven't voted yet, please remember that we must receive your proxy by this Friday, December 2. This is a crucial vote for all Gulf shareholders. **Your vote is vital.** It gives you an opportunity to help enable your Company to continue in the sound strategic direction that Gulf has been pursuing—a strategy that has led to 10 consecutive years of increases in dividend payments.

**You have a choice, a voice, and a vote. But you must act quickly.**

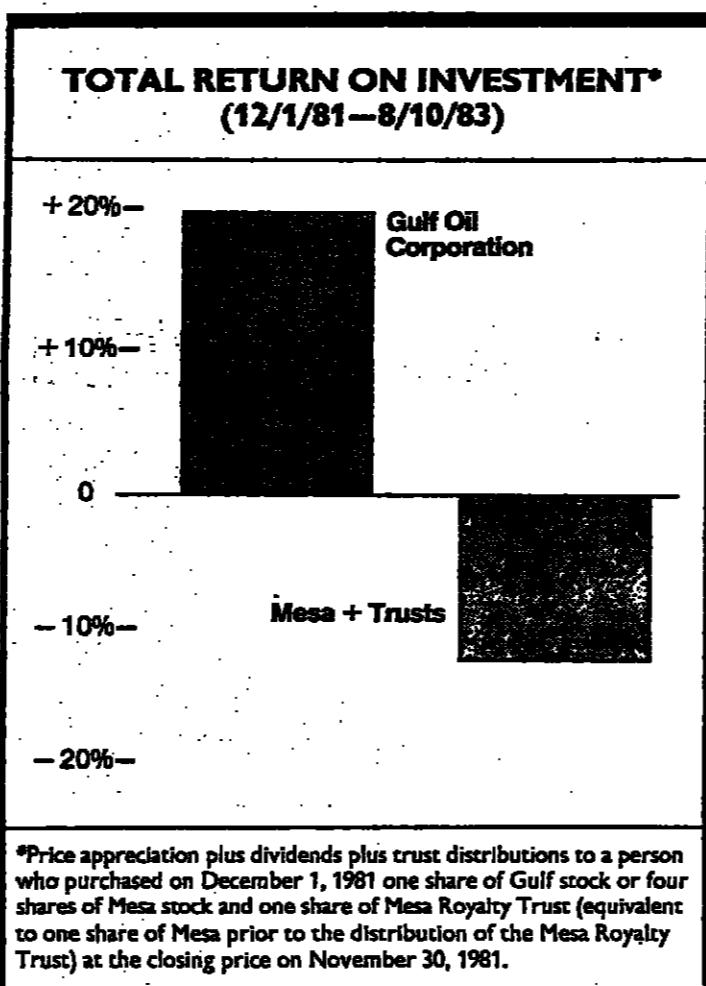
In this proxy contest, the Mesa Group—headed by T. Boone Pickens, Jr.,—has sought to convince you that their interests are the same as yours. **We don't believe it.**

Remember what Mr. Pickens said as recently as October 19... after his group had bought a substantial number of Gulf shares... "I just work for one crowd; that's the Mesa stockholder."\*

\*Interview of October 19, 1983 on Cable News Network program "Money Line". The cited quotation is made with the permission of the broadcaster. The use of such media quote does not represent the broadcaster's endorsement of Gulf management or its positions. Gulf has not made any payment with respect to the publication of this quotation.

Let's look at the recent record—ours and theirs.

The chart that follows shows the total return on Gulf stock from the time I became Gulf's chairman (December 1, 1981) until the Pickens Group began purchasing our stock. **Gulf's total return is up approximately 19.5%; Mesa's total return (including both royalty trusts) is down approximately 12%.**



### IF YOU DON'T VOTE, IT'S THE SAME AS A VOTE AGAINST.

We believe our solid record of accomplishment deserves your support and your vote **FOR** management's proposal. But you must also know that **abstaining from voting is the same as voting against the proposal**, since approval requires that more than 50 percent of the company's outstanding shares be voted for it.

### **EVERY VOTE COUNTS**

**Your latest dated proxy is the only one that counts.** Even if you have previously signed a Blue opposition proxy, you can still change your mind.

Please express your support of Gulf's proposal by signing, dating, and mailing the **WHITE** proxy card. And please do it now. While you still have a choice. And a voice. And a vote.

James E. Lee  
Chairman of the Board and  
Chief Executive Officer

### **IMPORTANT**

Because time is so short before the December 2 Special Meeting, we have arranged for you to vote, if you wish, by sending a Datagram. The procedure is simple and costs you nothing:

1. Call Western Union toll-free 1-800-325-6000 any time day or night (in Missouri only, dial 1-800-342-6700)
2. Tell the operator you want to send a prepaid Datagram charged to I.D. #F7082

3. The operator will have a complete copy of the **WHITE** management proxy card. Please tell the operator:  
I want to vote all my Gulf shares **FOR** the proposed reorganization.

4. Give the operator your name, address and telephone number. If you are not a record owner, tell the operator your authority to send the proxy.
5. Western Union will then send a Datagram to Gulf reflecting your vote.

If your shares are registered in nominee name with your brokerage firm or bank, only they may vote your shares, and only upon receipt of your specific instructions. To ensure that your shares will be voted, please instruct the party responsible for your account to execute a **WHITE** proxy on your behalf immediately.

If you have any questions or need assistance in voting your shares registered in bank or nominee name, you are encouraged to call Georgeson & Co. Inc. at (212) 440-9800 in New York, U.S.A., or in London, England at 01-636-2361. Please call collect.

If you have any questions or need assistance in voting your shares registered in broker name, you are encouraged to call D. F. King & Co., Inc. at (212) 269-5550 in New York, (312) 236-5881 in Chicago, or (415) 788-1119 in San Francisco. Please call collect.

Gulf has also established the following toll-free numbers: 1-800-255-4853, and for Pennsylvania residents only 1-800-222-2152. If you cannot get through on the toll-free lines, we encourage you to call collect on the Georgeson & Co. Inc. and D. F. King & Co., Inc. telephone numbers.

# THE MANAGEMENT PAGE

BEECHAM GROUP will today announce interim figures which are likely to show respectable progress, an event which is by now a predictable one for the large, multinational consumer products and pharmaceuticals group.

But it seems that predictability, like familiarity, can breed contempt. Beecham's shares, which were outperforming the FT All-Share Price Index from mid-1980 to the end of last year, are now below the level relative to the index that they were at in early 1982.

Beecham's managers, in the group's Art Deco building on the western edge of London, are aware of the thin layer of dust sticking to their image in the financial community. Nonetheless, they are determined to prove that their corporate strategy is still the best one for Beecham.

"If we can plan for continuous growth, steady and reliable growth, it is better all around," says Sir Graham Wilkins, the group's chairman.

"With the big upswings, you can get a kind of euphoria and a tendency to rush around making decisions you can later regret," says Ted Bond, the group's finance director. "If you do have these ups and downs, you can't be sure when you should be launching new products."

After launching and re-launching products worldwide is what Beecham is all about — from Iron Jelloids to Andron, a perfume "scientifically designed" to attract a mate. But Beecham faces some major challenges to its quest for steady profit growth: with sales likely to top £200m this year, can the group keep on expanding in the way it has in the past? And now that the group has muscled into the hotly competitive international consumer product arena, can it hold its own against giants like America's Colgate-Palmolive (£55m in sales a year), Procter and Gamble (£120m a year) and Lever Brothers, a division of the leviathan Unilever?

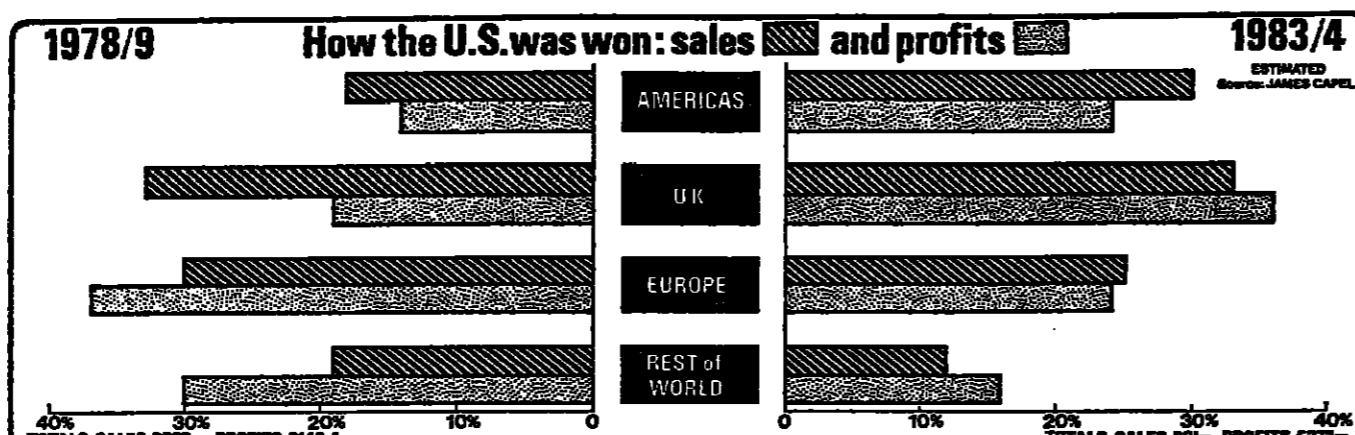
Bond admits the challenges are tough ones, but Sir Graham is undaunted. He says the solution lies with two equally important management tenets. First, delegate power down to units which are small enough to provide plenty of room for growth. Second, move successful products into new countries and give them enough advertising support to challenge the established players.

"You've got to bear in mind that there are comparatively few countries where we have substantial market shares. There is a tremendous amount of growth left in filling in some of those products into addi-

## Beecham Group

# Searching the world for growth

Carla Rapoport reports on the consumer products and pharmaceuticals company's strategy for further expansion

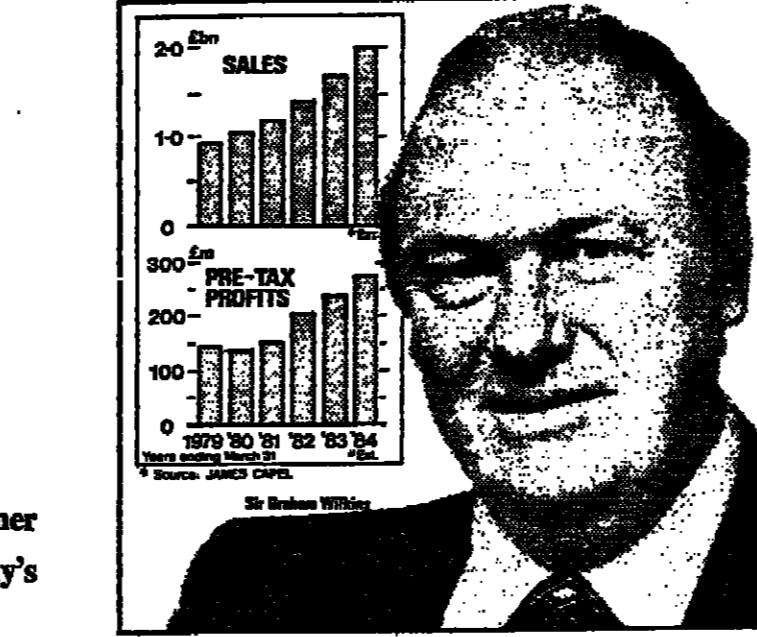


tional markets," says Sir Graham. "The secret of the thing is getting your management structure right so the units are small enough and they can really get on with it themselves."

True to this philosophy, the executive committee which effectively runs the company is remarkably small. It includes just Sir Graham, Ted Bond and the chiefs of the company's pharmaceutical and consumer products division. Each of the latter two executives has just six managers under them, each of whom has direct profit responsibility.

Unlike a company like Unilever, which operates on a more civil service-type system, Beecham's structure has helped preserve a sense of entrepreneurialism about the company, based on the heavy personal responsibility delegated to each employee.

This atmosphere is almost palpable at Beecham House. A



Sir Graham Wilkins

Source: JAMES CAPEL

Estimated

expenditure in the U.S. for example, has nearly trebled since 1978 to around £140m today.

"We can now launch major products in the U.S. without having to worry about how it will affect our profits," say Sir Graham.

Beecham is currently test-marketing six to eight products with an eye toward launching one or two nationally in the U.S. next year. These include a conditioning shampoo, a range of cosmetics, and a new anti-cold, anti-decongestant. Careful attention is certain to be paid to the names for the products. Silvirkrin, a top-selling shampoo in the UK, bombed in the U.S., apparently because Americans thought it was only for grey-haired grandmothers.

The group's avowed goal of international expansion and delegated responsibility means that Beecham executives can find their next job might be anywhere in the world. John Robb, chairman of the group's food and drink division, spent time in the Far East and U.S. before returning to the UK in the late 1970s. Like others in Beecham, he had soaked up business techniques which have been re-imported into the UK to good effect.

"In the U.S. you couldn't walk around the corner without someone trying to sell you something. Here, we're much too reticent about selling. I think we are still behind the U.S. on this," says Sir Graham.

He applied the intrusive approach with Lucozade, one of Beecham's oldest drinks. He has trebled the annual UK advertising budget on the product since 1977 and introduced the notion that Lucozade provides energy, rather than just improved health. Sales responded smartly, more than doubling to between £25m to £30m today, compared to a general food inflation in the period of around 60 per cent.

Using Sir Graham's "small is beautiful" approach, smaller rocket ships have been put under other new and old products like Horlicks, Bovril and Ribena. The latter, a sweet grape drink usually associated with the nursery, is now offered in small tetra-paks, in a fizzy variety and shockingly, in an orange flavour.

On Beecham's pharmaceutical side, business has been a bit slower. The group has survived nearly a third of the 220m it raised in a rights issue this summer for expansion of the group's ethical drugs business and another £100m is available

visitor can't escape the impression that Sir Graham and Bond live and breathe Beecham, that any missed profit forecast aggrieves them personally. This hypersensitivity makes for a sense of tension at the upper levels of the company which seems to inspire Beecham people to do their utmost to push their products into more markets.

But Beecham has done well with its new businesses. Although nearly as reticent about detail as a member of MI5 the company says that overhead reductions and reorganised marketing efforts have led to sharp improvements on margins at both J. B. Williams, bought in 1982 for £100m, and DAP, acquired early this year for £65m.

At J. B. Williams, for example, nearly the whole top management was sacked and the group's lavish New York headquarters scrapped. Beecham decided to concentrate on just five well-known but tired brands, including Aqua Velva hair preparation, Sominex, a

sleeping aid, and Geritol, a tonic. In the six months to September, 1983, these five products, with sales of around £25m, have provided a 50 per cent increase in trading margins and Beecham expects more improvements to come.

Meanwhile, Beecham was also

launched itself again into the U.S. toothpaste market.

The group geared up its advertising budget to challenge Colgate and P & G on their home turf and succeeded handsomely, winning some 12 per cent of this prime \$700m-a-year market. Not surprisingly, the competition are fighting back with their own version of the Aquafresh gel toothpaste.

Even so, the success of Aquafresh to date, according to Sir Graham, has provided the company with the right "critical mass" to command the shelf space and advertising clout necessary to launch another product.

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Floating-rate notes hit but new issues persist, Page 32

## SECTION III - INTERNATIONAL MARKETS

# FINANCIAL TIMES

Wednesday November 30 1983

NEW YORK STOCK EXCHANGE 22-24  
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### WALL STREET

## Record high after pledge by Regan

WALL STREET stocks surged ahead to close at a record high after Mr Donald Regan, the Treasury Secretary, had spoken in Washington of the Administration's commitment to the reduction of federal deficits, which he described as "a threat to economic well-being". Bond markets responded vigorously, with gains up to half a point, writes Terry Byland in New York.

Widespread gains in leading stocks pushed the Dow Jones industrial average through its Columbus day's peak of 1284.85 to end the session 17.33 higher at 1287.20. Volume was heavy and by the closing bell some 100.5m shares had been traded.

Both the Nasdaq over-the-counter markets and the American Stock Exchange also advanced strongly, indicating a general improvement across the full range of common stocks.

The improvement in leading stocks was headed by caution but was helped along by a 5.2% gain to \$121m in IBM. Weakness in the of computer leader, which is now 11 per cent off its peak despite the favourable reception for the new Peanut computer, has been an unsettling factor for the stock market.



| STOCK MARKET INDICES |           |           |          |  |  |
|----------------------|-----------|-----------|----------|--|--|
| NEW YORK             | Nov 29    | Previous  | Year ago |  |  |
| DJ Industrials       | 1297.20   | 1269.82   | 1002.85  |  |  |
| DJ Transport         | 611.08    | 603.79    | 494.39   |  |  |
| DJ Utilities         | 136.99    | 136.80    | 115.77   |  |  |
| S&P Composites       | 167.91    | 166.54    | 142.20   |  |  |
| LONDON               |           |           |          |  |  |
| FT Ind. Ord.         | 746.90    | 743.90    | 595.50   |  |  |
| FT-A All-share       | 460.89    | 460.92    | 375.42   |  |  |
| FT-A 500             | 495.84    | 495.20    | 417.42   |  |  |
| FT-A Ind             | 454.20    | 453.25    | 391.88   |  |  |
| FT Gold mines        | 545.00    | 557.10    | 465.70   |  |  |
| FT Govt secs         | 82.98     | 83.02     | 79.25    |  |  |
| TOKYO                |           |           |          |  |  |
| Nikkei-Dow           | 9256.35   | 9294.71   | 7936.19  |  |  |
| Tokyo SE             | 684.41    | 687.15    | 581.44   |  |  |
| AUSTRALIA            |           |           |          |  |  |
| All Ord.             | 745.40    | 743.40    | 487.80   |  |  |
| Metals & Mins.       | 551.80    | 547.80    | 402.90   |  |  |
| AUSTRIA              |           |           |          |  |  |
| Credit Aktien        | 53.87     | 53.97     | 47.63    |  |  |
| BELGIUM              |           |           |          |  |  |
| Belgian SE           | 127.37    | 127.21    | 97.82    |  |  |
| CANADA               |           |           |          |  |  |
| Toronto Composite    | 2539.55   | 2507.47   | 1815.50  |  |  |
| Montreal Industrials | 451.27    | 443.05    | 311.64   |  |  |
| Combined             | 430.90    | 424.18    | 303.80   |  |  |
| DENMARK              |           |           |          |  |  |
| Copenhagen SE        | 194.86    | 195.07    | 89.17    |  |  |
| FRANCE               |           |           |          |  |  |
| CAC Gen.             | 149.46    | 150.70    | 102.10   |  |  |
| Ind. Tendance        | 159.80    | 161.40    | 123.30   |  |  |
| WEST GERMANY         |           |           |          |  |  |
| FAZ-Aktien           | 344.32    | 345.61    | 238.02   |  |  |
| Commerzbank          | 1020.00   | 1025.80   | 719.10   |  |  |
| HONG KONG            |           |           |          |  |  |
| Hang Seng            | 857.25    | 841.43    | 732.32   |  |  |
| ITALY                |           |           |          |  |  |
| Banca Com.           | 190.73    | 192.33    | 165.61   |  |  |
| NETHERLANDS          |           |           |          |  |  |
| ANP-CSS Gen          | 144.30    | 144.30    | 98.10    |  |  |
| ANP-CSS Ind          | 114.30    | 113.90    | 73.00    |  |  |
| NORWAY               |           |           |          |  |  |
| Oslo SE              | 202.97    | 203.89    | 97.09    |  |  |
| SINGAPORE            |           |           |          |  |  |
| Straits Times        | 943.43    | 946.78    | 727.20   |  |  |
| SOUTH AFRICA         |           |           |          |  |  |
| Gold & Industries    | 803.20    | n/a       | 783.40   |  |  |
| 833.70               | n/a       | 729.70    |          |  |  |
| SPAIN                |           |           |          |  |  |
| Madrid SE            | 124.79    | 124.73    | 103.32   |  |  |
| SWEDEN               |           |           |          |  |  |
| J & P                | 1485.88   | 1477.57   | 823.92   |  |  |
| SWITZERLAND          |           |           |          |  |  |
| Swiss Bank Ind       | 360.50    | 359.10    | 269.00   |  |  |
| WORLD                |           |           |          |  |  |
| Capital Int'l        | 181.20    | 181.40    | 146.8    |  |  |
| GOLD (per ounce)     |           |           |          |  |  |
| London               | Nov 29    | Prev      |          |  |  |
|                      | \$322.825 | \$323.125 |          |  |  |
| Frankfurt            | \$382.50  | \$384.25  |          |  |  |
| Zurich               | \$331.50  | \$324.25  |          |  |  |
| Paris (fixing)       | \$391.04  | \$380.85  |          |  |  |
| Luxembourg (fixing)  | n/a       | \$381.00  |          |  |  |
| New York (Dec)       | \$385.20  | \$385.20  |          |  |  |

\* Indicates latest pre-close figure, 1 Nov 23

The AT&T stocks continued to head the active list with the new stock trading busily at \$24, a net 5% off. The old stock shed \$3 to \$34 with the price regulated by the terms of exchange into the new stocks, effective in the New Year.

There were some firm spots in the high-technology sector. National Semiconductor gained a further 5% to \$31.4 despite the suit against the company by IBM, while Texas Instruments at \$1374 put on \$2%.

Commodore International added 5% to \$33. A fresh gain of 5% to \$23 in Coleco Industries was ascribed to press coverage of its highly successful Christmas toy, the Cabbage Patch Kids doll. Coleco stock made a delayed start because of an influx of buying orders.

Gains in leading industrial stocks were widespread, with the motor sector providing an exception to the generally firm trend. With analysts disappointed by the recent trend in car sales, there were falls of 5% to \$744 in General Motors, 5% to \$26 in Chrysler.

Transport issues rallied from the weakness of the previous session. United Airlines, 5% up at \$344, led the air carriers ahead, while in rail stocks it was Burlington Northern, 3% up at \$104, which saw buyers.

Monsanto, still recovering strongly from the dull phase of two months ago, put on \$2 to \$107. Du Pont added 5% to \$54 but other chemical issues lacked buyers. Pharmaceuticals benefited from bargain-hunting and despite the continued strength of the dollar there were gains of 5% for Pfizer at \$37. Bristol-Myers at \$44 and Merck at \$38.

General Electric added 5% to \$58 and Westinghouse Electric \$34 to \$55 on strong demand for electrical issues. Other active issues included Warner Communications, 5% up at \$224 awaiting news of recent share buying.

Credit markets rallied at mid-session as the Federal Reserve announced \$2.5bn in customer repurchases with the Federal funds rate at 9% per cent. Later, with the funds at 9% per cent, and first reports of Mr Regan's speech reaching the market, the key long bond rose to 103, a net 7/8 higher, to yield 11.03 per cent.

Treasury bills stood at discounts of 8.85 per cent for three-month bills and 9 per cent for six-month.

But the investment mood was still cautious as dealers awaited the day's auction of \$8bn in five-year Treasury notes.

The market's chief concern currently - money supply figures notwithstanding - is the disclosure that the banks have borrowed \$225m from the Fed over the next three weeks. Many analysts see this as evidence that the Fed has tightened its credit grip, although Mr Peter Canio at Merrill Lynch, said he would be "dumbfounded by such a policy."

### LONDON

## Rally paves way for second peak

LEADING EQUITIES rallied from an early weakness in London, enabling the FT Industrial Ordinary index to close at a second successive record level.

The index, down 3.8 at mid-morning, ended 2.8 up on the day at 748.7, for a rise of 22.3 in four trading sessions.

The flagging buying interest was revived by Allied Lyons' impressive half-year statement and an even better first-half performance from Courtaulds. Allied closed up 9p at 121p and Courtaulds 3p ahead at 153p, after peaking at 155p.

Government stocks were held in check by uncertainties in sterling. Longer-dated stocks eased by around 1/4 while shorter maturities were mixed.

South African gold shares met profit-taking after Monday's advance.

Details, Page 25: Share Information service, Pages 26-27.

### AUSTRALIA

THE GOLD price revival ignited Sydney demand in the mining sector and allowed the all ordinarie index a brief excursion above its record high before closing 1.8 firmer at 745.4.

Some A\$18m of BHP's equity changed hands - almost a third of total turnover - and its price advanced 20 cents to A\$14. Of the golds Central Norseman jumped 70 cents to A\$ 6.80 and Poseidon 40 cents to A\$4.75.

Energy and industrial issues were neglected, with banks weaker but retailers holding up.

### SOUTH AFRICA

EARLY GAINS for gold shares in Johannesburg, which were attributed to short-covering by London dealers, were later pared on the view that the overnight bullion rise had been overdone.

Among heavyweight producers, Libman stood 1.1 higher at R41, but Harmony fell the same amount to R22.75.

Other miners were mixed, as were industrials, where Missina shed 70 cents to R4.70 following lower pre-tax profits for the year to September.

### HONG KONG

TRADING remained dull and featureless in Hong Kong but buying from local investors, prompted mainly by technical factors, enabled the Hang Seng index to rally 1.52 to 857.23.

One focus of activity was Hutchison Whampoa, up 60 cents to HK\$13.80. Cheung Kong, its associate, picked up 15 cents to HK\$17. Hang Seng Bank did well with a HK\$1.25 gain at HK\$37.25.

China Light, etc its one-for-four scrip from today, corrected HK\$2.90 downward at HK\$1.10.

Sime Darby, the day's most active, eased 2 cents to RM2.26, while Fraser and Neave gained 10 cents at RM6.30.

After trading suspensions, Sun Lin dropped 27 cents to RM2.79 and Tuan Sing 3 cents to RM1.38, but SPFL added 11 cents at RM2.81.

### CANADA

WIDESPREAD gains were recorded in Toronto, with the advance led by the metals, oils and transport sectors. Of the major groupings, declines were seen only in management, pipelines and golds.

The same firm trend was evident in Montreal where only the banks sector moved weaker.

### TOKYO

## Vulnerable areas as volume thins

DISCOURAGED by a decline on Wall Street overnight, Tokyo investors retreated further to the sidelines yesterday, leaving equities depressed for a second consecutive session, writes Shigeo Nishizaki of *Yomiuri Shimbun*.

The Nikkei-Dow market average fell 38.38 to 9258.35 on a low volume of 200.9m shares, down from Monday's 249.3m. Declines far outnumbered gains 227 to 242, with 187 issues unchanged.

Small-lot selling continued to hit Hitachi and Sony, and Matsushita Electric Industrial stayed weak. Also, losing ground were speculative stocks. Only small-capital issues attracted buying orders amid the bearish market mood.

In the absence of new incentives elsewhere, some cotton spinners drew attention on morning reports of a firm cotton yarn market. Investors also selected non-ferrous metal stocks, spirited by the upsurge of the London non-ferrous metal market.

However, the cotton spinners slackened in the afternoon as buying orders were issued in small amounts. Nissin Spinning rose Y2 to Y468 and Kurabo Industries Y2 to Y294.

As for the non-ferrous metal sector, Sumitomo Metal Mining climbed Y60 to Y100 and Mitsui Mining and Smelting Y16 to Y478.

Hitchi weakened Y9 to Y790 on persistent light selling caused by its dispute with IBM over the U.S. computer giant's software. Sony, reflecting increasing international preference for VHS-format video cassette recorders over its own Beta format, slumped Y90 to Y31.50.

Since the turn of the month, the Tokyo equity market has seen its turnover exceed 300m shares in only four sessions. This attest to the lack of vigour in the market, which in turn dispirited buying.

With the outlook uncertain ahead of next month's election, only incentive-backed small capital issues put some life into the market: Toshiba Machine ad-

vanced Y25 to Y612, OKD Y38 to Y635 and Hattori Seiko Y54 to Y985. Conversely, pharmaceuticals turned lower on a broad front.

With the approach of the date for the settlement of margin buying, Arabian Oil plunged Y130 to Y4.20 and Tokyo Construction Y11 to Y465.

Bond prices remained all but unchanged, reflecting a supply-demand equilibrium. Trading was extremely slow, because traders were busy coping with an auction for Y350bn in three-year, 8.8 per cent government bonds.

The yield on 7.5 per cent government bonds, maturing in January 1983, fell from the previous day's 7.505 per cent

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

**Continued on Page 23**

## هذا من الأصل

## AMERICAN STOCK EXCHANGE COMPOSITE CLOSING PRICES

**Continued on Page 24**

## **NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES**

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and

per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

the latest declaration.

dividend in Canadian funds, subject to 15% non-residence tax.  $\downarrow$ -dividend declared after split-up or stock dividend.  $\downarrow$ -dividend paid this year, omitted, deferred, or no action taken at latest date.

paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulative issue with dividends in arrears. n-new issue in the

trading would begin dividends in arrears. It's new issue at the past 52 weeks. The high-low range begins with the start of trading, no-next day delivery, P/E-price-earnings ratio, r-dividend dividend yield, and the current price.

declared or paid in preceding 12 months, plus stock dividend, 5-stock split. Dividends begins with date of split. 5b-sales, 1-dividend paid in stock in preceding 12 months, activated each

dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-new yearly high. v-trading halted. w-in bankruptcy or receivership or being re-

v-trading halted v-t1 bankruptcy or receivership or being re-organised under the Bankruptcy Act, or securities assumed by such companies. wd-when distributed. wi-when issued. wh-when held.

with warrants, x-ex-dividend or ex-rights, xds-ex-distribution, zw-without warrants, y-ex-dividend and sales in full, yid-yield.







Financial Times Wednesday November 20 1985

## INDUSTRIALS—Continued

## LEISURE—Continued

## PROPERTY—Continued

## INVESTMENT TRUSTS—Continued

## OIL AND GAS—Continued

International Financier  
DAIWA  
SECURITIES

## MINES—continued

## Australians

## New Zealand

## Stock

## Price

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## COMMODITIES AND AGRICULTURE

## Potato report hits futures prices

By JOHN EDWARDS, COMMODITIES EDITOR

LONDON Potato futures prices fell sharply yesterday, following publication of the market situation report from the Potato Marketing Board.

The report estimates that at the end of October stocks were 3,795m tonnes. This compares with stocks of 4,66m tonnes at the same time last year and 3,934m tonnes in 1981. It is the lowest October stocks figures since 1977.

The board estimates that the average yield per hectare also fell to the lowest level since the drought-hit 1977 figure.

Average yield for the main crop planted area is put at 33.4 tonnes per hectare against 41.6 last year and 33.8 in 1981. The field area yield, for all varieties, is estimated at 29.8 tonnes compared with 36.5 tonnes last year and 32.9 tonnes in 1981.

The board still refuses to estimate the size of this year's total crop, which was 6.545m tonnes last year.

Although 185,000 hectares were planted by producers registered with the

board, production by unregistered growers has to be taken into account and calculation of the proportion of average yielding plantings is complicated. No attempt has been made either to assess trends in consumption, although there are rumours that demand has fallen sharply because of the recent rise in potato prices.

The board's estimates were largely in line with expectations on the London futures market. However, traders said prices had been held up recently by a reluctance to sell before the report was issued.

Selling was unleashed when it was found the report contained no surprises and the downward trend accelerated when the April futures position fell below £200 a tonne. It rose to a high of £212 in morning trading, but plummeted to a low of £194.5 before rallying slightly to close at £195.8 a tonne, £12.80 down on the previous day.

## Cut in coarse grains estimate

By RICHARD MOONEY

THE INTERNATIONAL Wheat Council has cut its estimate of this year's world coarse grains output to 665m tonnes, 3m tonnes below its October forecast. This would be the smallest crop since 1975, and 13 per cent below last year's record 785m tonnes. The council's world wheat crop estimate for this year remains at 483m tonnes, equalling last year's record.

The cut in the coarse grains estimate is mainly because of lower expectations from the U.S., where the crop is predicted at 136m tonnes, 3.5m tonnes lower than in October.

The forecast for world trade in coarse grains has been reduced by 1m tonnes to 89m, largely because of a lower estimate for Soviet imports. Soviet total grains output in 1983-84 is put at 197m tonnes, up from 180m in 1982-83. The wheat estimate is down 5m tonnes at 80m but coarse grains output is put 20m tonnes higher at 105m. Output of other grains is expected to amount to 12m tonnes, up from 10m tonnes in 1982-83.

Grain imports into the Soviet Union in 1983-84 are estimated at 28.5m tonnes (33m in 1982-83).

## Sugar pact talks to start

INFORMAL consultations among leading sugar exporting countries on a new international sugar agreement will be held in London from January 16 to 27.

Mr William Miller, International Sugar Organisation executive director, told Reuters yesterday.

The go ahead for the January meeting follows an EEC decision to negotiate a pact on the basis of a proposal by Mr Jorge Zarzuelo, chairman of the negotiating conference,

under which export entitlements would be based on past performance. If sufficient progress is made in January, negotiations for a new agreement will resume in Geneva.

● BRAZIL'S 1983-84 soybean crop is forecast at 15.4m to 15.8m tonnes against last season's 14.5m tonnes.

● ORGANISATION of European Farmers agreed to reject any sheepmeat proposals from the European Commission which "discriminate against any member state by limiting producer output to that country."

● SPAIN'S wheat harvest this year is likely to be slightly lower at 4.37m tonnes, according to official estimates. Its barley harvest is forecast to be 657m tonnes against 5.8m.

● CHINA'S late rice output is expected to be a record 46m tonnes, up by about 1.5m tonnes on last year, the agriculture ministry said.

● HONG KONG Commodity Exchange suspended the right of Broadview Finance to trade in cotton, gold futures, soybeans and sugar, following the company's admission of financial difficulties.

● JAPANESE green coffee imports rose to 2.8m 60-kilo bags between January and October this year against 2.5m in the same period last year.

● PERU will boost sugar output by a third next year to about 600,000 tonnes, the agriculture minister said. Last season's crop was hit by floods.

No MCA is applied for "non-

## Tropical timber industry takes step forward

By ANTHONY McDERMOTT IN GENEVA

THE successful negotiation last month of an International Tropical Timber Agreement, between leading exporting and importing countries, could prove an important step forward in improving the world's forestry policy.

Unlike most other commodity pacts, the timber agreement does not include any provisions for controlling market supplies and prices. Instead, the main objective of the agreement is to improve research and information on the current and likely future state of forests. This will provide the basis for long-term planning and conservation programmes.

Some 3m hectares of open forest disappear each year, according to the Food and Agriculture Organisation. Growing populations means that more land is required for farming and grazing, and developing countries in need of foreign exchange earnings prefer to produce cash crops. Industrial and urbanisation programmes also make inroads into forestry.

and there is very little planned development of timber resources.

It is estimated that only 4 per cent of the world's tropical forests are managed properly. Since conservation and reafforestation programmes are measured over periods of 50 to 100 years, long-term planning is vital and the agreement is aimed to make this possible. The new pact will also encourage further processing of tropical timber in the producing countries and improvements in exporting and marketing.

Finance for the International Tropical Timber Agreement programme will depend on soft loans or grants from the United Nations development programme, the World Bank and the Common Fund set up by the UN Conference on Trade and Development (Uncat). If

more than \$8bn in 1979, making it the third biggest traded commodity after oil and coffee. The value of trade is thought to have declined to \$7bn in 1980

and still further since.

Tropical timber is an important commodity. Statistics tend to be difficult to compile and rather out of date. But the Food and Agriculture Organisation estimates that trade in tropical timber products reached a peak of more than \$8bn in 1979, making it the third biggest traded commodity after oil and coffee. The value of trade is thought to have declined to \$7bn in 1980

and still further since.

But the structure of imports and exports has hardly changed.

For the exports in 1980, Malaysia had 38.8 per cent of the world

market, including Japan and the UK, offered to provide headquarters, but the negotiating conference failed to reach a decision.

It is an important point, since, apart from reasons of prestige, the agreement needs a central point to store the information gathered if it is to operate effectively.

Nevertheless, Uncat is confident the agreement will play an important role in stimulating world forest. An Uncat official said the pact was "a step in the right direction, but no miracle cure."

## Pepper set to fall short of demand

By John Edwards

WORLD exportable production of pepper next year will fall short of consumption by 30,000 tonnes, and higher prices are inevitable, according to the market report issued yesterday by Dutch traders, Man-Producten of Rotterdam.

Man-Producten, which claims to be the biggest pepper dealer in the world, estimates that available world exports of pepper will fall from 129,000 tonnes this year to 97,000 tonnes next year, while consumption will rise by 3,000 to 133,000 tonnes.

The report says the main reason for the dramatic decrease in supplies likely during 1984 was the crop shortfall in Brazil and Indonesia. As a result, Brazilian exports are expected to be halved at 20,000 tonnes, while Indonesian exports are forecast to decline by 50,000 tonnes to 24,000 tonnes. India's exports are forecast to fall from 33,000 to 23,000 tonnes, and Malaysia's (Sarawak) from 21,000 to 19,000 tonnes.

Drought is blamed for the big fall in Brazilian production this year, but the report notes that depressed prices in recent years have forced pepper growers to reduce inputs, and that yields have suffered as a result.

The report says world demand for pepper has risen by 90 per cent since 1970, and price fluctuations are expected to make little impact on the rising trend in consumption.

Current market prices have moved up slightly this week with white pepper quoted at \$3,300 a tonne, against \$1,750 in August, and black pepper at \$2,300 compared with \$1,350 in August. Retail prices in the UK are being increased by some 30 per cent since the raw material cost is only a proportion of the product sold in shops.

## EEC farm currency plans criticised

By RICHARD MOONEY

CHANGES in the Common Market farm currency system proposed by the EEC Commission would worsen the competitive disadvantage already suffered by UK processed foodstuffs manufacturers, the Cocoa, Chocolate and Confectionery Alliance said yesterday.

Differences between the green currency rates used to translate EEC farm support prices, levies and subsidies into local currency and the actual market rate, are compensated by the payment of Monetary Compensation Amounts (MCAs). But small variations from parity are ignored under the system.

For some producers the effect will be even greater, the alliance claims.

No MCA is applied for "non-

subsidies take no account of the first 1 per cent of difference between green rates and actual rates for strong currencies, and no account of the first 12 per cent for weak currencies.

This means that the levy on products imported into the UK (which has a weak currency) from countries with a strong currency, can be up to 21 per cent less than the level necessary to compensate for the advantage given by the real currency differential.

The EEC Commission is proposing to widen the ignored zone, known as the "franchise," to 2 per cent either side of parity, thus increasing the competitive disadvantage for weak currency producers from 21 per cent to 4 per cent.

## Rubber stocks may be sold at discount

KUALA LUMPUR — Rubber stockpiled by the International Natural Rubber Organisation (Inro) in the U.S. and Europe has deteriorated in quality and may have to be sold at a discount, traders said.

The rubber is believed to have been affected by a process called crystallisation, whereby it becomes hard because of cold conditions and needs to be defrosted in heaters before being used.

Inro has a stockpile of 270,000 tonnes of rubber in warehouses, mainly in Europe and the U.S. Industry sources estimate, Reuter

## AMERICAN MARKETS

—

NEW YORK — HEATING OIL PRICES sold off sharply on profit-taking and on a lack of follow-through in the updating of short-term contracts, reports T. G. Rodric.

Prices remained stable throughout the day.

## SOYABEAN MEAL

The market opened 50¢ easier in thin trading conditions, reports T. G. Rodric.

Soys were maintained but continued overhead resistance restricted the rise.

## COFFEE

The market traded quietly within a narrow range in light volume.

Prices remained stable throughout the day.

## SUGAR

The market recovered somewhat from the depressed overnight levels but all the gains were wiped out by New York dealers easier. Soys short, futures long, again on the close, reports C. Czernikow.

Sales: No. 4 190.6 +2.0 1918.00

January 1912.14 +0.5 1918.12

March 1821.33 +2.5 1826.18

July 1789.82 +2.5 1795.75

September 1754.30 +2.0 1760.75

November 1725.30 +2.0 1730.75

Sales: 58 (138) lots of 100 tonnes.

## NEW YORK

—

COCOA

70 tonnes, \$/tonnes

Close

High

Low

Prev

2248

947.0

900.0

917.0

2249

948.0

908.0

917.0

2250

949.0

909.0

918.0

2251

950.0

910.0

919.0

2252

951.0

911.0

920.0

2253

952.0

912.0

921.0

2254

953.0

913.0

922.0

2255

954.0

914.0

923.0

2256

955.0

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2257

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916.0

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957.0

917.0

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958.0

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2260

959.0

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2261

960.0



## INTERNATIONAL CAPITAL MARKETS

## Floating rate notes knocked down on Eurobond market

By MARY ANN SIEGHART IN LONDON

FLOATING-RATE notes took a knock in the Eurobond market yesterday. Prices fell by 15-20 cents across the board after two months of sustained strength.

New issue volume in the dollar FRN sector has totalled \$3.25bn in the past five weeks alone, and the strain is beginning to show. Belgium's \$400m deal, for instance, fell from a price of 99.15 to 98.80 on the day.

Nevertheless, one new floater was launched and another is pending. Scandinavian Bank is raising \$70m through a 10-year note paying 1% point over the six-month London interbank offered rate at par.

Morgan Grenfell is leading the deal, which carries total fees of 1% per cent. It traded at a discount of about 1% per cent.

National Bank of Canada will launch a \$50m bond later this week or at the beginning of next week. It will pay 1% point over the mean of the six-month London interbank bid and offer rates at par and will have a seven-year life with optional redemption for investors after five years. First Chicago will lead the deal with Merrill Lynch and Société Générale.

Some new issue managers were doubtful about the quality of the name and its recent poor profits performance. The bond issue, how-

ever, is set to coincide with the bank's results, which are expected to show an improvement.

Fixed-rate bonds, too, saw price falls yesterday. WestLB's \$100m, 11% per cent recent issue closed at a hefty four-point discount to yield 12.77 per cent. In the secondary market, prices fell by about 4% point.

In Switzerland, Farm Credit Corporation of Canada is raising \$70m through a 10-year public issue with a fixed coupon of 5% per cent at par. The issue is led by Swiss Bank Corporation.

The City of Montreal is raising a \$70m 100m in a 10-year public bond issue with an indicated yield of 5% per cent. It will be priced tomorrow by Citicorp Bank (Switzerland), which is making its debut as a lead manager in the public market.

Continental secondary markets were hit by the strength of U.S. dollar yesterday and trading was thin. Prices closed little changed in Switzerland and fell by 1% point in Germany.

The bond issue, however,

## FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. Further details of these and other bonds see the complete list of Eurobond prices which is published monthly following are closing prices for November 29.

| U.S. DOLLAR STRAIGHTS   | Issued | Bid   | Offer  | Change on day | Yield | Other              |
|-------------------------|--------|-------|--------|---------------|-------|--------------------|
| Amer O/S Fr 10% '84     | 100    | 99.50 | 99.50  | -0.10         | 10.50 | 15 103 182% 8-10%  |
| Australia Comm 11% '85  | 100    | 101   | 101.50 | -0.10         | 10.50 | 15 102% 102% 8-10% |
| Australia Comm 11% '86  | 300    | 99.50 | 99.50  | -0.10         | 12.00 | 15 102% 102% 8-10% |
| Bank of Tokyo 11% '80   | 100    | 97.75 | 97.75  | -0.10         | 12.25 | 15 102% 102% 8-10% |
| British Cyl Hyd 10% '85 | 200    | 97.50 | 97.50  | -0.10         | 11.25 | 15 102% 102% 8-10% |
| British Fr 11% '80      | 125    | 99.50 | 99.50  | -0.10         | 12.25 | 15 102% 102% 8-10% |
| Ca. Corp 11% '85        | 100    | 97.75 | 97.75  | -0.10         | 12.25 | 15 102% 102% 8-10% |
| C.C.C. 11% '85          | 100    | 97.25 | 97.25  | -0.10         | 12.25 | 15 102% 102% 8-10% |
| Can Inst Fr 10% '85     | 75     | 97.25 | 97.25  | -0.10         | 12.25 | 15 102% 102% 8-10% |
| Chicago 10% '80         | 100    | 91.50 | 91.50  | -0.10         | 12.40 | 15 102% 102% 8-10% |
| Chicago 10% '81         | 100    | 91.50 | 91.50  | -0.10         | 12.40 | 15 102% 102% 8-10% |
| Denmark 10% '84         | 150    | 97.50 | 97.50  | -0.10         | 12.75 | 15 102% 102% 8-10% |
| E.C.C. 11% '85          | 50     | 97.25 | 97.25  | -0.10         | 12.45 | 15 102% 102% 8-10% |
| E.G.C. 11% '85          | 100    | 92    | 92     | -0.10         | 12.50 | 15 102% 102% 8-10% |
| E.I.C. 11% '85          | 350    | 92    | 92     | -0.10         | 12.50 | 15 102% 102% 8-10% |
| E.I.B. 10% '83          | 200    | 91.25 | 91.25  | -0.10         | 12.25 | 15 102% 102% 8-10% |
| E.I.B. 10% '84          | 125    | 95    | 95     | -0.10         | 12.25 | 15 102% 102% 8-10% |
| E.I.B. 10% '85          | 100    | 95    | 95     | -0.10         | 12.25 | 15 102% 102% 8-10% |
| E.I.B. 10% '86          | 50     | 95    | 95     | -0.10         | 12.25 | 15 102% 102% 8-10% |
| E.I.C. 10% '85          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 10% '86          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '85          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '86          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '87          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '88          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '89          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '90          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '91          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '92          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '93          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '94          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '95          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '96          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '97          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '98          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '99          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '00          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '01          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '02          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '03          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '04          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '05          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '06          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '07          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '08          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '09          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '10          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '11          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '12          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '13          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '14          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '15          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '16          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '17          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '18          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '19          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '20          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '21          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '22          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '23          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '24          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '25          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '26          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '27          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '28          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '29          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '30          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '31          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '32          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '33          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '34          | 100    | 95.50 | 95.50  | -0.10         | 12.35 | 15 102% 102% 8-10% |
| E.I.C. 11% '35          | 100    | 95.50 | 95.50  | -0.           |       |                    |

SECTION IV

FINANCIAL TIMES SURVEY

# United Arab Emirates

The UAE has had a bad year economically, but it remains politically stable. The looseness of its federal structure and the lack of a powerful central authority are considerable strengths

## A squeeze on funds

By MICHAEL FIELD

THE PAST 12 months have been the grimmest, in an economic sense, that the UAE has known since independence in 1971.

Oil revenues have fallen and government spending has been cut — for different reasons — in Abu Dhabi and Dubai. Subsidies have been reduced. Foreigners are having to pay for some of their welfare benefits — and the state is making efforts to encourage an incoming as possible of its immigrant Asian (and Westerners) to leave.

Many local contractors, who have suffered long payment delays, face bankruptcy. The banks, which have lent generously to tide them over a difficult period, now worry about getting their money back.

The rulers of the seven emirates are still very wary of being implicated in the revolution in Iran and the Iran-Iraq war, though recently the prospect of Iraq attacking the Iranian loading terminal at Khary Island and Iran retaliating by sinking Arab tankers in the Gulf has renewed fears that the war might spread.

The rulers of the seven emirates are still very wary of being implicated in the revolution in Iran and the Iran-Iraq war, though recently the prospect of Iraq attacking the Iranian loading terminal at Khary Island and Iran retaliating by sinking Arab tankers in the Gulf has renewed fears that the war might spread.

Four biggest merchant families in the state seem likely to have to shoulder the business of repaying the debt.

Interestingly, the economic problems have caused scarcely a political ripple. A big increase in petrol prices throughout the union led to some of the protests that followed a similar increase in the north a few years ago. So far 1983 has been as quiet a year as any the UAE has known.

The Emiratis remain remarkably unaffected by the revolution in Iran and the Iran-Iraq war, though recently the prospect of Iraq attacking the Iranian loading terminal at Khary Island and Iran retaliating by sinking Arab tankers in the Gulf has renewed fears that the war might spread.

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OFFICE BUILDINGS AND A NEW MOSQUE IN DUBAI

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Terry Kirk

It is thought that Shaikh Nahayan bin Mubarak, an Oxford graduate and a son of the invalid Interior Minister, was given a brief to root out Ikhwan activity when he was appointed Chancellor of the University in July this year.

In the Ministry of Education, which was also an Ikhwan stronghold, the influence of the Brethren may have been reduced by the removal in July of the Minister, Said Saboun, who was himself a member of the movement.

At the same time the Ministry of Islamic Affairs and Awqaf, which supervises the mosques and monitors religious endowments (waqfs), has taken steps to control the expression of pro-Ikhwan views in sermons.

Earlier this year there was a rash of embarrassing sermons, in which preachers (qazib) inveighed against the brutal and heretical regime of President Assad in Syria — it being the tradition in Muslim societies that the lawyers and teachers who give sermons should address themselves to whatever subjects they feel are important at the moment.

Now the qazib, who are government employees, have been given guidelines for their sermons and are occasionally asked about what they intend to preach.

Shaikh Sultan bin Mohammad Qassimi of Sharjah, who is certainly the most modern and intellectual of the rulers, has said in private that Muslim fundamentalism is still a dangerous force directed to the UAE and that the state should liberalise in order to bind the shaitans and the people together.

Shariah, traditionally, has been a state with a well-educated liberal population. Before the Second World War the state was more in touch with the outside world than the other emirates, and in the 1950s many of its citizens were sent to be educated in Cairo, where they absorbed the nationalist views of Gamal Abdul-Nasser.

Now the people of Sharjah, more than the citizens of Abu Dhabi and Dubai, tend to pursue semi-professional careers, instead of trading and have a reputation for being slightly radical and in favour of a strong federal government — not being bound to oil and bringing them closer to the oil revenues of their southern neighbours.

One of the major concerns at present of the educated bourgeoisie which is by no means composed entirely of

Federal Council, appointed in 1981, would repeat the petition of its predecessor, its members are more pliant. They are led by a much less radical speaker and have been notably quiet in the last two years.

The authority of the federation has weakened and wavered several times since 1971. The development of united institutions among its members has been a story of two steps forward and one step back. Even today the armies of the federation, though united in theory, have separate commands and pursue separate purchasing policies.

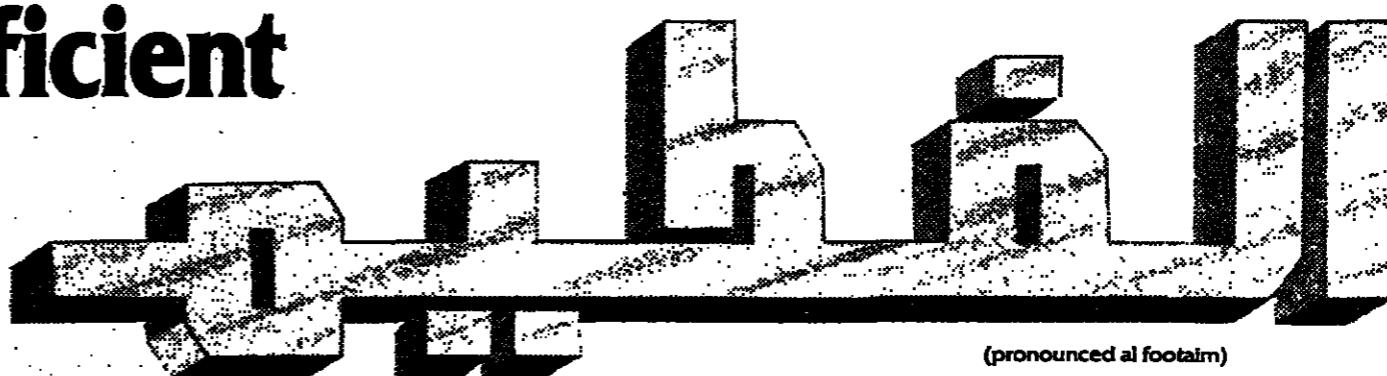
Shaikh Zayed of Abu Dhabi, the Federal President, and the other more federally-minded rulers have not insisted on forcing the pace; they have let federal authority in different areas be as strong or as weak as has seemed sensible.

This may have been the despair of anyone who has wanted to see the UAE government constituted along modern, rational bureaucratic lines, but the society where personalities are still more important than institutions, as they are in all Arabian states, it has also been a great strength.

It is unlikely that the new

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## UNITED ARAB EMIRATES III

## Family concerns under pressure to merge

## Banking

STEPHANIE GRAY

IF THE UAE authorities had their way, the days of the traditional family bank in the emirates would be numbered. The 51 banks operating through 323 branches in a country of little more than 1m people must make the UAE one of the most over-banked countries in the world. Some streets are simply lined with bank buildings.

Twenty-two of the banks are the family concerns that have given the local industry most of its colour and many nervous moments. In U.S. terms, few of the banks would be viable and, even by UAE standards, all but nine of them are not particularly sound.

The latest casualty is Union Bank of the Middle East (UBME) that was taken over by the government a fortnight ago after running into severe liquidity problems.

The prestige of seven sheikhdoms and their rulers, not to mention other powerful families, has much to do with the way the system has evolved in such a disordered fashion. Just how the Central Bank will persuade any of the banks to merge or nationalise would be unthinkable - remains to be seen. Disputes within families can lead to brothers setting up banks in direct competition with each other, making a difficult task even more so.

Various unorthodox methods have been suggested but, for the moment the Central Bank contents itself with the odd gentle nudge while it moves to strengthen the base of a system that has seen some hard times with an extensive range of problems.

Most locally-registered banks have been overburdened by loans to construction companies, many of which have not been paid by the government and face bankruptcy. Oil revenues are down by almost 40 per cent as a result of the world glut and Opec's price cuts and production quotas. Foreign workers who have been made redundant are taking their money home with them.

The slowdown in government spending has curbed the growth of bank credit to the private sector - 9 per cent last year compared with 17 per cent in 1981. In June it stood at just over Dh 6bn. Conversely, credit to the government grew by over 50 per cent, compared with 5 per cent growth in 1981.

## Less confident

Hardest hit by the flat private sector demand are the Dubai banks, whose letters of credit business was down by about 30 per cent last year on 1981 figures.

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## The UAE in Statistics

| Area:  | 77,900 sq kms               |       |       |       |
|--|-----------------------------|-------|-------|-------|
| Population (1980 estimate):                      | 1.04m                       |       |       |       |
| GDP per capita (1980 estimate):                  | US \$25,457                 |       |       |       |
| Crude oil production:                            | (Millions of barrels)       |       |       |       |
| Abu Dhabi  | 663                         | 626   | 549   | 458   |
| Dubai  | 534                         | 494   | 414   | 329   |
| Sharjah  | 128                         | 128   | 127   | 127   |
|  | 5                           | 4     | 4     | 3     |
| National accounts (at current prices)            | (Billions of dirhams)       |       |       |       |
| Private final consumption                        | 15.3                        | 19.0  | 24.1  | 24.9  |
| Government final consumption                     | 9.6                         | 12.0  | 17.2  | 18.4  |
| Gross fixed investment                           | 22.4                        | 30.1  | 29.3  | 31.9  |
| Change in stocks                                 | -0.8                        | 1.0   | 2.7   | 1.6   |
| Domestic expenditure                             | 52.5                        | 62.1  | 73.4  | 76.8  |
| Exports, goods, and nonfactor services           | 56.9                        | 55.6  | 54.9  | 59.5  |
| Imports, goods, and nonfactor services           | 29.4                        | 37.9  | 40.8  | 27.7  |
| Gross domestic product (market prices)           | 80.0                        | 108.8 | 117.5 | 108.9 |
| Real gross domestic product                      | —                           | —     | —     | —     |
| Crude oil  | 8                           | 14    | 9     | 3     |
| Other  | 4                           | 4     | -2    | -6    |
| Total GDP  | —                           | —     | —     | —     |
|  | Prelim.                     |       |       |       |
| 1979 1980 1981 1982                              | (Billions of dirhams)       |       |       |       |
| Public sector finances*                          |                             |       |       |       |
| Revenues, of which:                              | 22.7                        | 46.7  | 42.8  | 37.5  |
| Oil  | (26.8) (44.6) (45.8) (34.9) |       |       |       |
| Expenditures, of which:                          | 26.1                        | 36.2  | 42.5  | 40.8  |
| Development                                      | (9.3) (7.5) (7.7) (6.9)     |       |       |       |
|  | Prev.                       |       |       |       |
| 1979 1980 1981 1982                              | (Billions of U.S. dollars)  |       |       |       |
| Balance of payments                              |                             |       |       |       |
| Exports, fob, of which:                          | 15.0                        | 22.2  | 21.8  | 18.2  |
| Crude oil  | (12.1) (19.6) (18.2) (14.5) |       |       |       |
| Imports, fob                                     | -2.4                        | -2.6  | -2.1  | -2.4  |
| Services and private transfers (net)             | -1.0                        | -1.7  | -1.1  | -0.7  |
| Official grants                                  | 5.5                         | 10.3  | 9.0   | 7.0   |
| Current account balance                          | -0.1                        | -0.6  | -1.7  | -1.0  |
| Errors and omissions (including private capital) | -1.5                        | -2.1  | -1.6  | -2.2  |
| Government, foreign investments                  | -2.3                        | -4.9  | -2.4  | -2.8  |
| Net foreign assets of banking system             | -0.3                        | -1.7  | -2.3  | -1.0  |
| Central Bank                                     | (0.6) (-0.5) (-1.2) (-0.8)  |       |       |       |
| Commercial banks                                 | (0.3) (-1.2) (-1.0) (-0.8)  |       |       |       |
|  | Dirhams per U.S. dollar     |       |       |       |
| Exchange rate                                    | 2.82                        | 3.71  | 3.67  | 3.67  |
| Period average                                   | —                           | 38.2  | —     | wbs   |

\* Estimates cover the Federal Government and the Government of Abu Dhabi and Dubai only. Oil revenues in the budgetary data differ from oil export proceeds as recorded in the balance of payments mainly because Abu Dhabi budget does not include retained earnings by Abu Dhabi National Oil Company and Dubai budget includes only the revenues transferred by the Ruler to finance investment income.

† Includes estimated investment income.

## Short-term borrowing

Before this legislation was introduced, it had been the practice to lend much more than the total and borrow the balance short-term on the money market.

Most recently, the Central Bank ordered that the commercial banks should not give loans or guarantees to any single director worth more than 5 per cent of their capital or to the board of directors as a whole. Loans or guarantees worth more than 25 per cent of their capital!

The directive caused much agitation. It said the banks should deal with directors "on a plain commercial basis" and added that they should "adopt a tactful banking policy when asked by directors for loans ... so that a director's position in the bank does not affect the decision to grant facilities."

The order was one of the hardest to swallow, especially as many of the directors are some of the most powerful men in the land. How, for instance, would a humble general manager refuse a big loan to a sheikh? For that matter, how does he call in a loan?

Most of the banks had lent excessively to their chairman and directors. It was unclear for a long time how the law

would be enforced and it was certainly unrealistic to expect results within three months, as originally decreed.

There have been many deadlines since this year. By now, all but Union Bank have rescheduled their debts on regular banking terms over periods of up to eight years.

Mr Abdul Wahab Galadari, the bank's chairman, and the board of directors were replaced by a government team earlier this month. Mr Galadari was forced to hand over a major part of his local assets for collateral on loans he has taken from the bank. The assets include the Dubai Hyatt Regency Hotel and the adjoining Galleria office and shopping complex as well as Mr Galadari's 46.6 per cent shareholding in the bank.

Loans to the former chairman amounted to between \$220m and \$270m - 25 to 30 per cent of UAE's total lending.

The Central Bank has said that it would give open-ended support to the bank if this proved necessary. Its intervention has quelled fears that the authorities were about to "pull the rug out."

In view of the Central Bank's steps to protect the local sector from the substantial foreign competition, it was something of an irony that the restriction on directors' loans diverted a lot of business in the foreign

banks' way.

The squeeze on foreign banks started many years ago with a moratorium on new branches. Exceptions were made for representative offices, which could be set up provided a UAE bank could open a branch in the country concerned. A recent arrival has been Banco Siciliano though it is not known whether the local bank has opened an Italian office in exchange.

The noose tightened last year when all foreign operators were ordered to shut all but eight of their branches. For most of the nine foreign banks affected, the reduction was only of the order of three or four branches. But the British Bank of the Middle East, which had almost mono-polised banking, made a tidy

Dubai and Sharjah. In the decade or two after 1966, when it moved in, had a total of 23 offices to dispose of.

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banks' way.

The squeeze on foreign banks have made the late arrivals reconsider their positions. If legislation requiring all companies to be 51 per cent locally owned is extended to banks, many would clearly want to move out. There are conflicting reports on whether the company legislation will apply to the banks and, until now, none of the foreign operations has packed its bags.

Partly as an effect of the branch quota, the foreign banks have tended to concentrate their work on serving international clients in their dealings with the UAE, leaving about 60 per cent of the less-sophisticated business of catering for the local market to their nationally-owned counterparts.

For all banks, the most important outstanding problem is that of interest rates, prohibited by Islam as usury. A directive from the Government allows rates of up to 12 per cent though they are referred to rather as "cost of funds plus expenses" or fudged in some other way.

The judges in the Shariah courts, however, have not been greatly moved by the Government's instructions and often go their own way on all legislation.

In general, the UAE banks face much steeper rates than in previous years while growth rates were substantial. If they attain the same profits this year as in 1982, it will be a real achievement.

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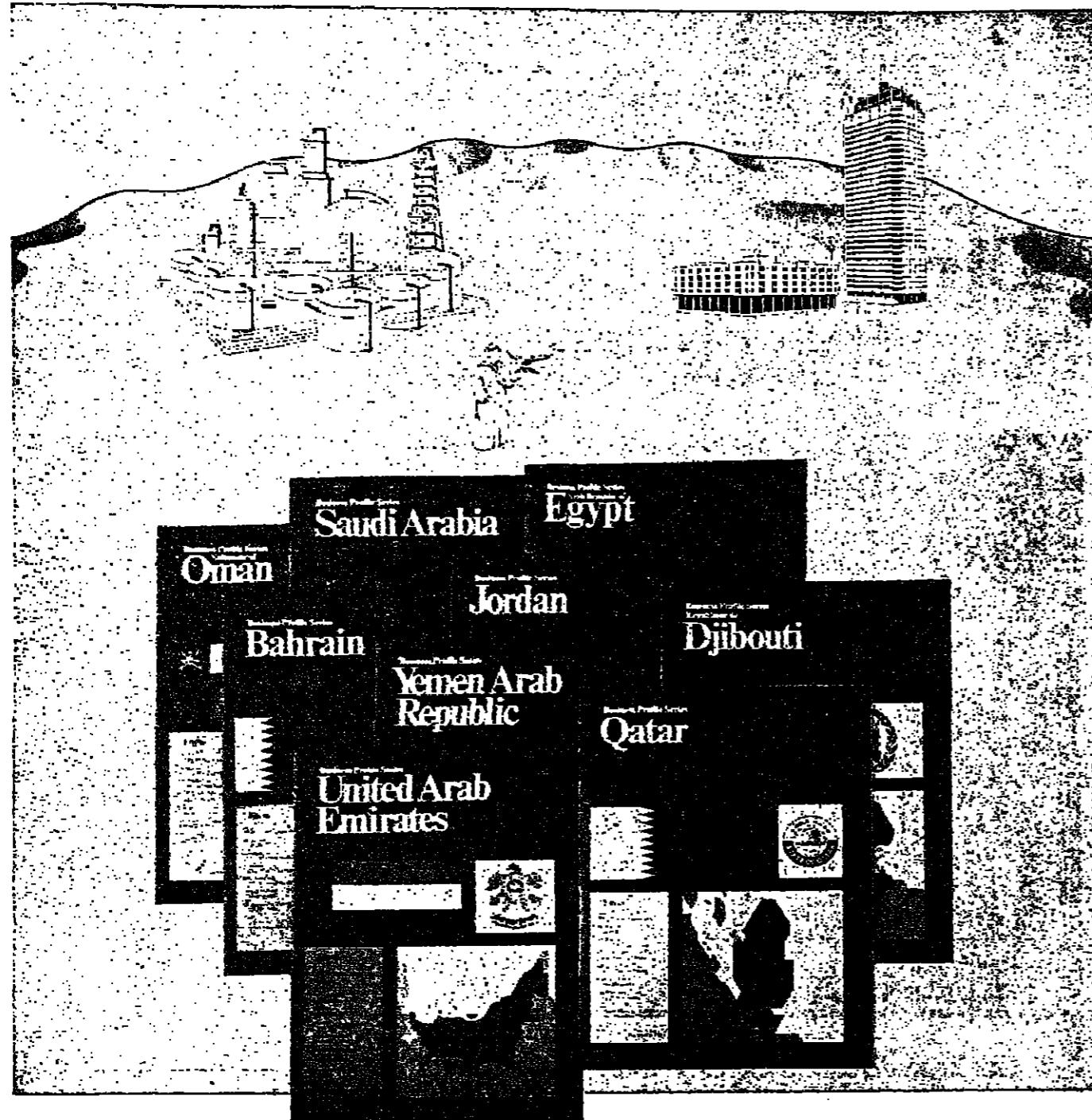
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October 1983

## UNITED ARAB EMIRATES IV



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## Ras al Khaimah

MICHAEL FIELD

IN MARCH this year Gulf Oil made Ras al Khaimah's first ever genuinely plausible oil discovery. The first well it drilled in the state's offshore concession struck condensate mixed with some crude, which flowed at a rate of 5,000 barrels a day.

This is a far better prospect than any of the other famous Ras al Khaimah discoveries of the past 12 years. One of these, a gas find made by Union Oil in 1971, caused the emirate's ruler, Shaikh Saqr, to postpone joining the newly-formed United Arab Emirates in the hope of improving his bargaining position in the Supreme Council.

The next well publicised strike was made offshore in 1976 by a German concessionaire, which prematurely declared its find to be commercial and so helped stimulate the ill-fated local boom of that year.

In between these two discoveries and in the years since 1976 several other minor discoveries have stimulated interest in the state's prospects from time to time, though it was never suggested that any of the strikes was commercial.

The new find, named Salm ("Good"), has been made 28 miles offshore in 300 ft of water. The depth of the oil-bearing zone is 13,500 ft.

The find has been big enough to cause the state and its partners—Gulf Oil (the operator), the Overseas Petroleum and Investment Corporation of Taiwan, Winterhall and a private company named International Petroleum—to embark on development work. They have had the American oil construction company, McDermott, which has yards in Dubai and Ras al Khaimah, build three jackets for production systems.

This is on the assumption that the discovery well, a second well which is due to be completed before the end of the year, and a third well, which will be drilled immediately after the second, will be producers. The only way it seems possible to guarantee that is to drill the wells close together.

## Fastest development

In effect Ras al Khaimah decided when it made the strike that it would become an oil producer come what may. It accepts, presumably, that its field may not last long.

According to present plans Salm will come on stream early next year—making it the development operation the fastest ever undertaken in the Middle East.

Capital for the work is coming equally from the government and the foreign companies. With both its offshore and onshore concessions (the latter held by Amoco) Ras al Khaimah has carried interest arrangements, under which the government takes a 50 per cent shareholding and contributes equity only when a discovery has been made.

The government is being admirably cautious in raising its share of the finance. It does not have any large sum of capital of its own, so initially it is having to borrow all of the money it needs. It has been doing this on a strictly commercial basis, using UAE banks, and it seems to be borrowing a little at a time, in the hope that when they remain to this day.

Eventually most of the money that the Ras al Khaimah government owed to lenders and contractors was repaid. Much of the money came from Shaikh Zayed, whose administration is

said to have negotiated tough terms for a settlement, involving creditors agreeing to settle for some two thirds of the money due to them.

This has not helped Ras al Khaimah's credit rating since, and may account for the cautious style of the Shaikh's borrowing recently.

During the last three or four years Ras al Khaimah has slowly been recovering from the debacle of 1977. The federal government has spent a lot of money in the state. Its construction has included 3,000 low cost houses, 30 or 40 schools, a big military base and a patrol boat base in the town.

A number of Arab and foreign companies have invested in the state. The Saudi Chemical Company, which is owned by Prince Khaled bin Abdallah bin Abdul-Rahman, Sultan Olayan and Nitro Nobel and manufacture explosives for blasting, has established a Ras al Khaimah subsidiary called the Gulf Explosives Company. McDermott has built a pressure vessel and pipe fabrication yard there.

The Arab Livestock Company, a pan-Arab concern established in Damascus in the mid-1970s, has invested in a successful beef and dairy farm near Diggara on the fertile plain at the foot of the Oman mountains.

As part of its operations, which are now being expanded, the farm produces vast quantities of hay.

By far the biggest productive enterprises in the state make use of Ras al Khaimah's quaries. Two of them are cement plants. One of these, built in the early 1970s and owned mainly by the Ras al Khaimah government, and Gulf Cement. The latter is owned by Kuwaiti and local interests and has a 1m-ton-capacity export plant (the same size as Union's) which was brought on stream in 1982.

Three other concerns are mining companies: Steven Rock, a Dutch/local joint-venture, a company owned by Six Construct of Belgium, and the Ras al Khaimah Rock Company, elsewhere in Arabia.

owned by the ruling family. The last of these, which is a vast concern producing 5m tons of rock a year—for building sea walls or crushing for aggregate or cement—supplied much of the material needed for the building of Jubail port in Saudi Arabia.

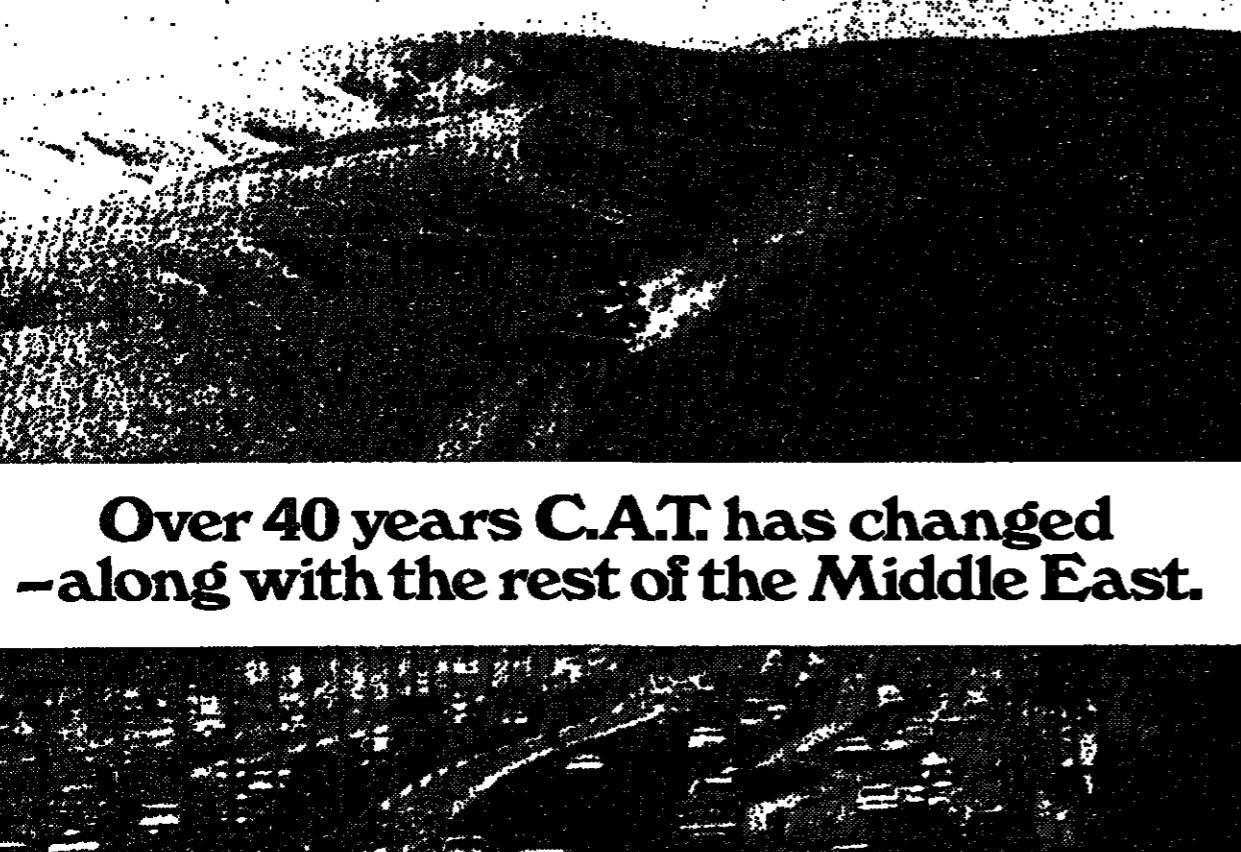
The newest industrial projects in the state, started before oil was discovered, are Gulf Pharmaceutical Industries, a pan-Arab project which is now finished and undergoing tests, and a \$50,000 tpa white cement plant, being built by George Wimpey, Blue Circle, and Hitachi.

If the state's petroleum development is successful a methanol plant may be built to make use of the methane gas which will be produced with the oil and condensate. Last year the Emirate's Government signed a loose agreement on this project with Whealbrater Frye Associates. According to this, the American company will invest in the plant with Ras al Khaimah, and market its output—if the state proves to have enough gas to make it worthwhile and if in 1984 or 1985 both parties are still interested in the scheme.

## Political freedom

It is speculated that if it decides not to build this plant, Ras al Khaimah may use the gas to fuel its power station, which runs on its own condensate instead of drawing gas from Sharjah's Sabic condenser field through the Emirate's General Petroleum Corporation's grid. The advantage of such a scheme would be that it would maintain a greater degree of political freedom for Shaikh Saqr—matter dear to his heart.

While contemplating his future as an oil producer, the Shaikh earlier this month decreed a lowering of electricity prices for his people and industrial companies. His act ran totally against the trend towards reducing subsidies and welfare payments which is seen elsewhere in Arabia.



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Shaikh Saqr had drastically altered his spending plans. Some of his projects were completed on a reduced scale; in the port, for example, not all the necessary roads were built. In these cases finance was provided by the Ruler from his own funds—mainly customs and municipality dues and royalties from his quarries—and from loans, thought to have come from Kuwait.

Other projects, including the hospital, were finished with grants from Abu Dhabi, and a few more, including some roads and the electricity distribution system, were taken over by the Federal government.

A few government and private projects—one of them being an Intercontinental Hotel and another, a big hotel not associated with a chain—were simply left unfinished, which is how they remain to this day. Eventually most of the money that the Ras al Khaimah government owed to lenders and contractors was repaid. Much of the money came from Shaikh Zayed, whose administration is

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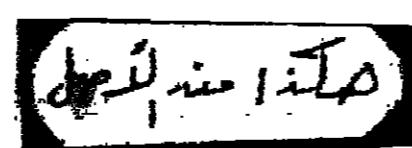
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## Sajaa gas lifting debts burden

### Sharjah

NATHY EVANS

IN THE eyes of many UAE leaders the creation of Sharjah and its ruler, Sheikh Sultan bin Mohammed al Qasimi, has a very significant political role in the federation.

Sheikh Sultan is the most educated ruler in the country, with a degree in agriculture from Cairo University. He has spent the past summer getting up early in the morning to study for his doctorate in Arab history at Webster University.

Education is important to citizens of the northern emirates, where the rulers are unable to dispense largesse among their peoples. Not surprisingly, they have gained a reputation as being the greatest supporters of a federal government and of increasing its efficiency by the use of the best talents available. Sharjah has become the centre of this movement, often viewed as radical and anti-shield by outsiders.

Sharjah also plays an important cultural role in the federation. The emirate is the home of the country's most popular and outspoken newspaper, Al-Khalas (The Gulf), which is known for its supportive stance on Arab and Palestinian affairs. On Gulf issues the paper has to take account of the political environment. A sister magazine, Al-Aqma al Arabi, which was also Sharjah-based, was banned when its editorials hit too close to home.

### Poetry evenings

In artistic matters, too, Sharjah is host to numerous poetry evenings and debates, and has one of the most active theatre groups in the country.

The emirate has a reputation for being one of the most liberal-minded in social terms. This year Sharjah is welcoming over 10,000 tourists from West Germany and Scandinavia travelling on package tours. Such business is unknown in other emirates.

However, liberalism is a two-edged sword in the Gulf and so to ward off any criticism the Ruler recently decided to close the bars in all second-class hotels. The result was an avalanche of cables of congratulation from the country's ulamas and municipalities association. The tourist trade, though, remained intact.

Economically Sharjah has a mixed reputation. On the one hand there is the forthcoming bonanza of the Sajaa gas and condensate field, which will provide gas to power stations in Ras al Khaimah and Fujairah as well as Sharjah. The emirate's Liquefied Petroleum Gas (LPG) project, also based on Sajaa, is soon to be signed, and in the coming few months oil/condensate production is to double.

On the other hand, the emirate is burdened with debts, some of which date back many years, to the mid-1970s, when Sharjah was trying to promote itself as the most open and liberal business centre in the Gulf. This ambition is dead, though the office and apartment blocks built during the boom, which for long remained empty, are now reasonably full. The emirate attracts companies not just as a dormitory town for Dubai, but as a low-cost business base in the northern states.

On a number of loans dating from the mid-1970s, particularly those guaranteed by Abu Dhabi, Sharjah is not paying even the interest. And because of these payment difficulties the emirate has been regarded worse by contractors since 1982. Local bankers believe that most of the debts will have been paid off by the influx of oil and gas receipts.

The Sajaa field is the bright star in Sharjah's economy. Production from the field is totally owned by Amoco Sharjah company in an old-style concession agreement, under which the U.S. company pays royalties of 14% per cent a year and a tax of 7% per cent on net profits.

Production of condensate is currently varying between 22,000 barrels a day and 35,000 b/d, but next year, this output is due to go up to 55,000 b/d.

The size of the field, however, was somewhat overestimated in the early days of

testing, and now the figures have been downgraded from the optimistic level of 10 trillion (million million) cubic ft to around 7 trillion cu ft. Its true size is still the subject of study by Amoco, and so far no final figures have been passed over to the government. However, at projected rates of production, the field will last around 20 years, it is thought. The life of the field depends, of course, on output, and around here, the tendency is to over-produce for monetary purposes, commented one local oil executive.

Sajaa is predominantly a gas field, and output is expected to be around 400 to 500m cu ft daily. Of this some 300m cu ft is under contract to the Emirates General Petroleum Corporation for supply to power stations in the northern emirates.

The corporation is currently engaged in the \$190m project of laying 224 km of pipelines to Ras al Khaimah and Fujairah, under a contract awarded to the Dusseldorf-based Dordia company.

EGPC will be paying Amoco \$350 per million BTU for the supply of dry gas under a contract signed in London.

There are other identifiable customers in sight for Sharjah's gas. Abu Dhabi is currently experiencing gas shortages because of lowered crude production and appears reluctant to embark on the development of known unassociated gas. Oil executives in Sharjah say that some talks have already taken place between the two emirates concerning the possible supply of Sajaa gas to the Gascos plant in Ruwais, but this has not been confirmed officially in Abu Dhabi.

Dubai, too, is experiencing gas shortages, but because of strained relations between the emirate and its neighbour, future links look unlikely.

At the moment EGPC is in the throes of linking Sajaa gas to Sharjah's own power stations - which at present run on subsidised fuel oil supplied by EGPC. It is not yet clear whether Abu Dhabi will continue to subsidise the emirate's power supplier when Sharjah begins using its own gas. The issue of underwriting the state's electricity supplies has long been a sensitive one between Sharjah and Abu Dhabi, for the Sharjah ruler has for some years urged the federation to pay the capital cost of its power stations. If such payments did come through, it would considerably ease the debt burden of the emirate.

Many local observers see a link between the sensitivity felt over this issue and Sharjah's reluctance to service Eurodollar loans guaranteed by Abu Dhabi. There are two such loans outstanding, one from BAI and another lead managed by the National Bank of Abu Dhabi. So far Abu Dhabi has been paying up on both.

One project shortly to be implemented is the emirate's LPG plant, which will take 450m cu ft of wet gas from Sajaa. Such a Sharjah financial situation, that the emirate is looking to suppliers' credits to finance this project completely.

### Financial package

There is at present a short list of three bidding groups: Samproprieti with Total, Voest Alpine of Austria together with Klöckner and Linde of West Germany, and C. Itoh and Japan Gas. Amoco, the field's operator, is also submitting a bid. The contract will be awarded to the bidders putting forward the most advantageous financial package.

The Government of Sharjah is expected to take a 60 per cent holding in the plant with the remaining equity to be paid by contractors and perhaps eventual buyers of the LPG. The contractors are also responsible for the marketing of the final product.

After meeting the requirements of the power station and the LPG plant there will remain a surplus of about 100m cu ft a day of dry gas. Various ideas are now emerging about how this gas might be used. One project being talked of by CDF Chemie is a urea or ammonium plant, and there is also discussion among several U.S. companies about the potential of a methanol plant. First, however, the exact size of the field will have to be determined, for the Sajaa field is by no means a bumper-sized find.

Amoco is continuing exploration for further hydrocarbons.

Three rigs are currently at work near the Sajaa field, and another to the south. However, when Amoco recently staked out seismic crews near to the Sharjah border with Dubai, it ran into trouble.

The border between Dubai and Sharjah was the subject of a long-standing dispute until a panel of judges adjudicated its exact location. The document was subsequently signed by both rulers, and the matter was considered all but settled until

Rashid, who supervises Dubai's security, are now much better than they were.

Even without the Margham field, Sharjah's finances look brighter in the immediate future. Two years ago, the emirate's debts had reached a high of about \$1bn, but the Ruler is now said to be paying them off at a rate of about \$120m a year. But with the increase of oil and gas production, the pace is going to pick up considerably.

The Margham field contains both gas and oil, and could, if it is achieved, pump about 80,000 b/d when in full production. The field straddles the border, though the largest part is in Dubai's territory. When the pipeline was laid on the Sharjah side last spring, they were promptly arrested by Dubai police and their equipment confiscated. There were even reports of tanks being sent to the disputed area by the Dubai forces.

Sharjah does not appear to have given up a claim to part of the field. The Ruler is now said to be working quietly through Abu Dhabi circles, and Dubai is reported to have accepted the principle of talking to Sharjah about it. Certainly relations between the Ruler of Sharjah and the Ruler of Dubai are improving.

On the income side, Sharjah



The commercial centre with Sharjah's new souk in the foreground. The office and apartment blocks built in the boom years of the 1970s are now reasonably full after remaining empty for a long time

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Boor Avenue, Sharjah's financial street. The emirate is burdened with debts but attracts companies as a low-cost business base in the northern states.

ABUDHABI AMMAN ATHENS BAHRAIN BANGKOK BEPUT BOMBAY CARO COLOMBO DELHI DHARHAN DOHA DUBAI HONG KONG JEDDAH KARACHI KUWAIT LARVACA LONDON MANILA MUSCAT PARIS RAS AL KHAIMAH SALALAH SHARJAH TUNIS

## UNITED ARAB EMIRATES VI

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Deputy Ruler and Crown Prince: Sheikh Khalifa bin Zayed al Nahyan.

DUBAI:

Ruler: Sheikh Rashid bin Said al Maktoum.  
Deputy Ruler and Crown Prince: Sheikh Maktoum bin Rashid al Maktoum.

SHARJAH:

Ruler: Sheikh Sultan bin Muhammad al Qasimi.  
Deputy Ruler: Sheikh Saqr bin Muhammad al Qasimi.

RAS AL KHAIMAH:

Ruler: Sheikh Saqr bin Muhammad al Qasimi.  
Deputy Ruler and Crown Prince: Sheikh Khalid bin Saqr al Qasimi.

AJMAN:

Ruler: Sheikh Humaid bin Rashid al Na'imi.

FUJAIRAH:

Ruler: Sheikh Hamad bin Muhammad al Sharqi.  
Deputy Ruler: Sheikh Hamad bin Saif al Sharqi.

UMM AL QAIWAIN:

Ruler: Sheikh Rashid bin Ahmad al Mualla.  
Deputy Ruler: Sheikh Saqr bin Rashid al Mualla.

Head of State: President Sheikh Zayed bin Sultan al Nahyan.  
Ruler of Abu Dhabi.

Vice-President and Prime Minister: Sheikh Rashid bin Said al Maktoum, Ruler of Dubai.

First Deputy Prime Minister: Sheikh Maktoum bin Rashid al Maktoum.

Second Deputy Prime Minister: Sheikh Hamdan bin Mohammed al Nahyan.

Finance and Industry: Sheikh Hamdan bin Rashid al Maktoum.

Interior: Sheikh Mubarak bin Mohammed al Nahyan.

Defence: Sheikh Mohammed bin Rashid al Maktoum.

Economy and Trade: Saif Ali Jarwan.

Information and Culture: Sheikh Ahmed bin Hamed.

Communications: Mohammed Said al Mualla.

Public Works and Housing: Mohammed Khalifa al Kindi.

Education and Youth: Fajr Fadil al Mazroue.

Petroleum and Mineral Resources: Dr Mana Said al Otaiba.

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Electricity and Water: Humaid Nasser al Owais.

Justice: Abdulla Humaid al Marzouq.

Public Health: Abdul Rahman al Madi.

Agriculture and Fisheries: Said Mohammed al Ragabani.

Planning: Vacant.

Labour and Social Affairs: Khalifa al Roumi.

Islamic Affairs and Awqaf: Sheikh Mohammed bin Hassan al Khazroji.

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Finance: Ahmed Humaid al Tayer.

Internal Affairs: Hamouda bin Ali Dhairi.

Cabinet Affairs: Said al Ghaiti.

Supreme Council Affairs: Sheikh Abdul Aziz bin Humaid al Qassimi.

Foreign Affairs: Rashid Abdullah al Nuaimi.

Without Portfolio: Sheikh Ahmed bin Sultan al Qassimi.



Platform at the Fateh Field, Dubai. The emirate's fields have been run at a high rate of development and output could be about to decline.

## Lower revenue forces cut

OIL

STEPHANIE GRAY

DESPITE THE increasing possibility of Iran fulfilling its threat to shut the Strait of Hormuz, it was rather the prospect of thousands of redundancies among foreign workers, brought about by cuts in government spending, that had the UAE oil community excited earlier this month.

Construction projects have all but been completed and building workers sent home. The Government is moving to pare an overloaded bureaucracy within its departments and companies and UAE nationals are beginning to replace senior management personnel.

The jobs squeeze, though difficult to define, is being felt across the board. As a talking point, the problem has eclipsed speculation about the level of supposedly secret oil production in the emirates and the dubious nature of grandiose development of complicated oil fields.

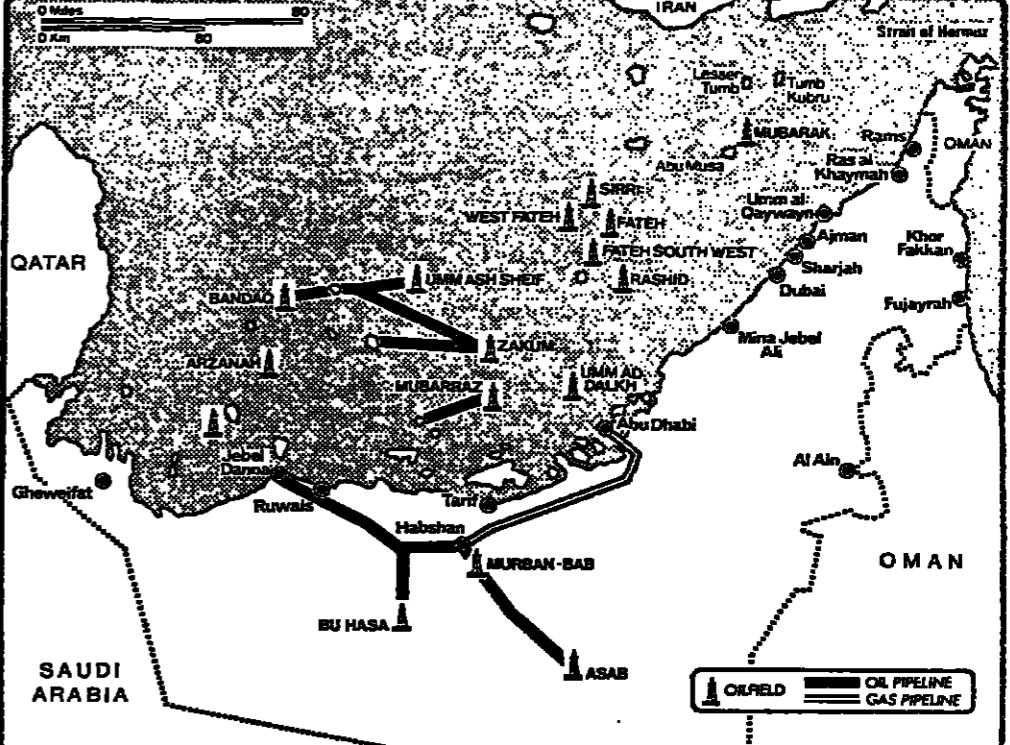
It is an emotional issue, especially for hundreds of Palestinians on invalid Lebanese travel documents and Syrians out of favour with the party in Damascus. But it is dismissed by UAE officials as a predictable response to a 30 per cent reduction in oil revenue and production cuts in line with the federation's Opec quota of 1.1m b/d.

There is debate about whether the quota is being adhered to. Abu Dhabi and Dubai, which does not recognise the authority of the UAE Ministry of Oil, exchange allegations on output. Only Abu Dhabi is allotted 500,000 b/d and Dubai about 300,000 b/d. A trifling 7,000 b/d is accounted for by a small field in Sharjah.

It is believed Abu Dhabi production could be about 900,000 b/d and Dubai's 350,000 b/d though it would be hard for anyone to admit them given that Mr Mana Said al Otaiba, the UAE Oil Minister, is chairman of the Opec monitoring committee.

Abu Dhabi's production is made up from three main sources. First, some 200,000 b/d from the offshore Umm Shaif and Lower Zakum fields, already established, operations run by the Abu Dhabi Marine Areas Operating Company (Adnoc) owned by the national oil company, Adnoc, with 80 per cent, BP, Compagnie des Petroles de France (Elf) and Japan Oil Development (Jodco).

A further 500,000 b/d comes from the Abu Dhabi Company for Onshore Oil Operations (Adco), again owned 60 per cent by Adnoc with BP, Shell, Exxon, Mobil and



Gulbenkian interests.

Adco's production is accounted for by major fields at Bu Hessa, Asab and Bab. Its relatively small Saifi field has been closed, and a fifth production field, the Shalh structure south of Asab has yet to come on stream.

Four minor offshore fields, Mubarak, Arzana, Bunduq and Abu al Buhais, produced an extra 100,000 b/d.

To the total has to be added about 35,000 b/d from the newly-opened Upper Zakum field, owned 88 per cent by Adnoc and 12 per cent by Jodco and operated by CFP, BP having withdrawn early on. The field started producing in June this year and has caused much soul-searching and controversy. The stratum is thought to have anything from 40bn to 60bn barrels of oil but recoverable reserves are estimated at only about 30 per cent.

Indications of a glut

The project, devised in the heady days of the 1970s, went ahead despite clear indications of a world oil glut. It has cost about \$5bn to develop and because of low pressure, porosity and permeability, has been described as a "miserable" reservoir and a white elephant.

Even with water injection, it is unlikely that the average Upper Zakum well will produce more than a tenth of the oil that Umm Shaif and Lower Zakum wells produce. The costs

per barrel are similar to those of extracting oil from the North Sea.

There are doubts too about the selling at \$28 a barrel to compensate for a high sulphur content and prompting possibly unfair suggestions of price undercutting.

Dr Mahmoud Hamra Krouha, the Algerian general manager of Adnoc, is used to criticism about development of a field which will simply not be needed by Abu Dhabi in the market conditions foreseeable in the next half decade.

The official position remains that Upper Zakum is an investment for the future, but Dr Krouha does admit that Adnoc has made some mistakes. He says quite rightly, however, that the company, which has only been in existence since 1974, compares favourably with other new national oil companies—in Venezuela and Mexico for instance.

Despite the gloomy forecasts for a pick-up in world oil demand, exploration goes on throughout the emirates at a steady pace, if only for the purposes of the Government's inventory. The activity is centred mainly on structures near to existing fields and apart from the Margham find, no major discoveries have been made.

If the prospects do not look too bright for the near future, the UAE's estimated reserves of about 33bn barrels are sure to secure the country's long-term prosperity.

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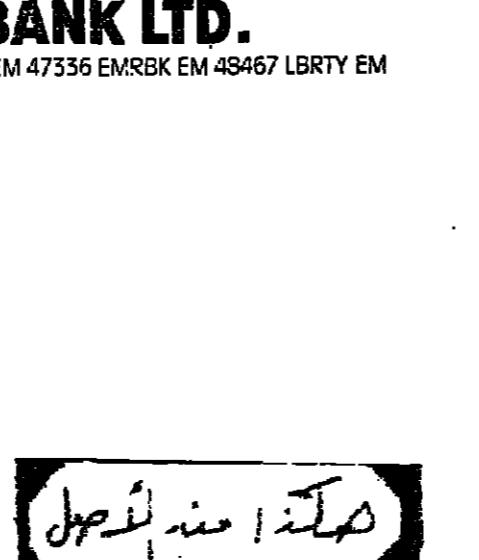
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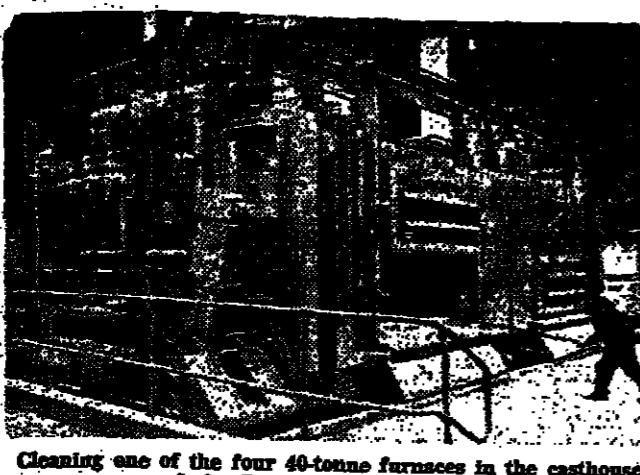


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## UNITED ARAB EMIRATES VII



Cleaning one of the four 40-tonne furnaces in the casthouse of the Dubai aluminium plant.

## The major industries

Summary of the major UAE industries, which range from refineries and their by-products such as liquefied gases to ship repairs and aluminium smelting.

Compiled by STEPHANIE GRAY

### RUWAIS REFINERY

Ownership and construction: Owned 100 per cent by ADNOC; regarded as part of the national company. Construction by Snamprogetti on cost-plus contract. In June, 1982, Snamprogetti signed contract for hydrocracker to be completed by 1985. Main refinery on stream June 1981 at a cost of \$600m. Raw materials: Takes Murban crude blend from onshore fields. Could process offshore crude. Payment for raw materials: No payment is made when crude is fed into refinery. Capacity and products: 120,000 b/d. Scheme to expand capacity to 305,000 b/d received. At present processing 57,000 b/d. Marketing: Sales made by marketing division of ADNOC. Fifty-nine per cent of 1982 production sold on domestic market. The rest is exported, mostly under short-term contracts. Pricing of output: Pump prices on domestic market were almost doubled earlier this year to Dh 4.9 a gallon, bringing them closer into line with prices charged in the U.S. and Europe. Exports sold at world market rates. Government income: Revenue from product sales is treated as part of ADNOC's general oil sales income, mainly transferred to the Abu Dhabi Finance Department.

### FERTIL

(Abu Dhabi Fertilizer Industries) Ownership and construction: Owned by ADNOC 68 per cent, CFP 33 per cent. Construction of plant completed July 1983. Leading terminal completed August 1982. Construction by Chiyoda and Mitsubishi under turnkey contract. On stream November 1983. Cost estimated at \$350m. Raw materials: Gas feedstock and fuel from ADNOC's methane system which originates at the GASCO extraction plants on the onshore oil fields. Payment for raw materials: Gas provided free. Capacity and products: 1,000 tonnes a day of liquid anhydrous ammonia of which 100 tonnes a day will be sold as ammonia liquid and the remainder used to produce 1,500 tonnes a day of urea. Marketing: Marketing is done by FERTIL with support from CFP. Most of the production is destined for the Indian market. More than half the output is already committed on long-term contracts with India, Japan and neighbouring Gulf countries. Negotiations for sales to China are under way. Fertil expects to sell 10,000 tonnes of urea locally each year. 5,500 tonnes to the Abu Dhabi Department of Agriculture. The UAE now has 26,000 hectares under cultivation—up from 2,500 in 1969—and has become a net exporter of tomatoes. Local product will replace imports from Qatar and Europe. Pricing of output: Prices will be determined by those prevailing on the world market. They are very low at present with urea at \$140 a tonne and ammonia at \$170. Government income: ADNOC and CFP will pay tax to the Government on profits.

### DUGAS

(Dubai National Gas Company) Ownership and construction: Owned entirely by the Dubai Government. Operated by Scimitar Oil, a Canadian-owned company, under a long-term contract incorporating a performance-related fee. Construction by McDermott International. On stream April 1980. Cost \$500m, financed entirely by loans guaranteed by the Ruler of Dubai. Raw materials: Associated gas from Fatah and South West Fatah fields offshore plus unassociated gas from condensate reservoir below offshore Rashid field. Condensate reservoir gives flexibility which enables plant to keep running at capacity in event of drop of up to 20,000 b/d in oil production—below about 365,000 b/d. Production separated offshore into a liquid and a gas and pumped to fractionation plant at Jebel Ali. Payment for raw materials: Gas provided free. Transfers all methane to DUGAS without charge. Capacity and products: Designed capacity 20,000 b/d in total of propane, butane and other NGLs plus 70m cubic feet a day of dry gas (natural gas). All at existing plant capacity. Marketing: Marketed by Scimitar. Minor quantities sold to Dubai Gas Bottling Co. All other propane, butane, and NGLs to C. Itoh under five-year contracts for propane and butane and four-year contracts for NGLs. Pricing of output: Negotiated price formula which takes account of prevailing market prices. C. Itoh pays shipping costs. Government income: Operating costs and payment of interest and principal on loans at present absorb 75 per cent of revenues at full capacity operating level. Balance, estimated at \$60m, paid to Government of Dubai.

### UMM AL NAR REFINERY

Ownership and construction: Owned entirely by ADNOC and regarded as part of the national company. (Name of refinery means "Mother of Fire.") Original plant completed in 1978. Expansion, managed by Puhman Kellog on cost-plus basis, was completed in mid-1983. Cost of expansion estimated at \$220m. Raw materials: Takes crude from Asab and Bab fields. Payment for raw materials: No payment is made when crude is fed into the refinery. Capacity: Original capacity 15,000 b/d. Expansion to 75,000 b/d completed in June this year. Still at commissioning stage and running at about 80 per cent capacity. Unlikely to operate at more than 85 per cent next month when test runs are completed because of surplus on domestic market. Marketing: Output distributed by ADNOC-FOD (Abu Dhabi National Oil Company for Distribution). Government income: Income treated as part of ADNOC's general revenues which are mainly transferred to the Abu Dhabi Finance Department.

### DUBAI DRY DOCKS

Ownership and construction: Owned entirely by Dubai Government. Operated by A & P Appledore of Britain. Built by Costain and Taylor Woodrow in a joint venture. Operations started in May this year though completed had been completed three years earlier. The delay was caused by indecision over choice of an operator and led to considerable embarrassment and maintenance costs. Cost of the entire project is a secret; an figure of \$400m has been mentioned but is thought to be conservative. Capacity: One of biggest yards in the world. Consists of three docks of ULCC (ultra large crude carrier) size—370m x 66m, 525m x 100m and 415m x 50m. Wet berths have total length of 2,800m. Fully equipped machine shop, plate and pipe shops, riggers', electricians' and joiners' shops. Able to carry out maintenance and repairs of ships of any size as well as all types of rigs, platforms and barges. Average turnaround time, six to seven days. Workforce of 500. Marketing and prices: A & P Appledore responsible for attracting customers in a market that has seen a long recession, massive world overcapacity and cut-throat competition from Korean, Japanese and Singapore yards. Dubai prices ranging from \$10,000 to \$20,000 a ton, at least 20 per cent higher than Korean rates. The Iran-Iraq war and cuts in oil production have further restricted the Dubai Drydocks' business opportunities. On ending of the war, the operators expect to attract large numbers of ships that have been tied up for up to six months at Bandar Abbas. (Lloyd's estimates there are up to 70 ships at anchor at the port at any one time.) Despite the constraints, the docks, which had been in danger of becoming a white elephant, handled 35 ships in the first five months of operation—a much higher turnover than had been expected.

Government income: Dubai Government is forecasting profits after two years in operation. Appledore expects to beat the target date if present conditions prevail. The yards are not burdened with debt but would need to borrow if extra equipment was needed. When the yards do start making a profit, Appledore will take an undisclosed percentage described only as "small."

### GASCO

(Abu Dhabi Gas Industries) Ownership and construction: Owned by ADNOC 68 per cent, Shell 15 per cent, CFP 15 per cent and Partex 2 per cent. On stream September 1981. Cost \$2.1bn. Raw materials: From three onshore oil fields—Bab, Bu Hessa and Asab. Extraction plants at fields remove associated gas from oil, separate methane (which is put into ADNOC gas system for utilities) and pipe liquids to fractionation and export plant at Ruwais.

Capacity and products: Takes gas free. Transfers methane to ADNOC without charge. Capacity and products: Ruwais designed capacity: propane 24,000 b/d, butane 23,000 b/d, heavier NGLs 42,000 b/d. Plant still running at half capacity.

Marketing: Done by individual shareholders. Shell and CFP sell own shares of output. ADNOC markets own and Partex's share. Most propane and butane sold to Japanese under medium-term (about five years) contracts. Heavier NGLs used as light oil product in shareholders' own product marketing systems or sold on open market.

Pricing of output: Gas sold in ADNOC contracts at going market rates, recently \$225 per tonne for propane and \$250 for butane, down \$40 and \$55 respectively on last year. Shell and CFP sell at similar prices.

Government income: ADNOC, Shell and CFP have five-year tax holiday. Thereafter all three will pay tax to Government on profit and will make supplementary payments beyond a certain level. At present throughput shareholders are roughly breaking even. Operating costs include quite heavy loan service charges.

### ADGAS

(Abu Dhabi Gas Industries) Ownership and construction: Owned by ADNOC 51 per cent, Mitsui and Mitsubishi Liquified Gas 34 per cent, BP 14 per cent, CFP 4 per cent. Construction by Bechtel and Chiyoda.

On stream 1977 after 10 years' planning. Cost \$500m. Would now cost more than \$1.5bn. (Figures exclude cost of LNG tankers.)

Raw materials: Associated gas from offshore oil fields—Umm Shaif, Zakum, Burial—and, when necessary from Umm Shaif gas cap. Gas delivered to Das Island.

Capacity and products: Designed capacity: LNG (liquefied methane) 2.3m tonnes a year; propane 13,000 b/d; butane 8,400 b/d; heavier NGLs 4,400 b/d.

Marketing: ADGAS sells own products. All LNG and LPG sold to Tokyo Electric Power Co. NGLs sold on open market.

Pricing of output: LNG and LPG priced as follows: Government selling price of onshore crude plus oil freight to Japan in dollar per barrel, converted into dollar per BTU, multiplied by BTU content of tonne or barrel of product. ADGAS pays all shipping charges.

Government income: Five-year tax holiday ended. Loans amounting to \$450m repaid. Profits partly retained. Part go to Government as gas payment (which can be quite big and is separate from the gas fee mentioned above). Government takes tax cut also. Shareholders then receive dividends.

### DUBAL

(Dubai Aluminum Company) Ownership and construction: Owned entirely by Dubai Government. Main plant built by British Smelter Constructors. On stream November 1979. Full production October 1982. Cost \$1.4bn of which half for smelter and half for power station and desalination plant.

Raw materials: Aluminum from Western Australia. Dry gas (methane) from DUGAS, mainly for generating electricity, and supplemented when necessary by distillate fuel from Emirates General Petroleum Corporation.

Payments for raw materials: Aluminum bought at market prices. Gas provided free by DUGAS. DUBAL would have to pay Government for gas if it paid less than \$55 a year for distillate fuel to supplement gas supplies. Still pays more than \$55 a year.

Electricity: Most used by smelter, some to desalination plant and small amount to outside concerns like DUGAS.

Water: Supplied to Dubai Water Department.

Pricing of output: When sales began in 1979 LME price was \$1,950 per tonne for ordinary remelt ingot. By December last year, price had fallen to less than \$1,000 at which few, if any, smelters could operate profitably. LME price now recovered to \$1,600 a tonne and has remained steady for some time.

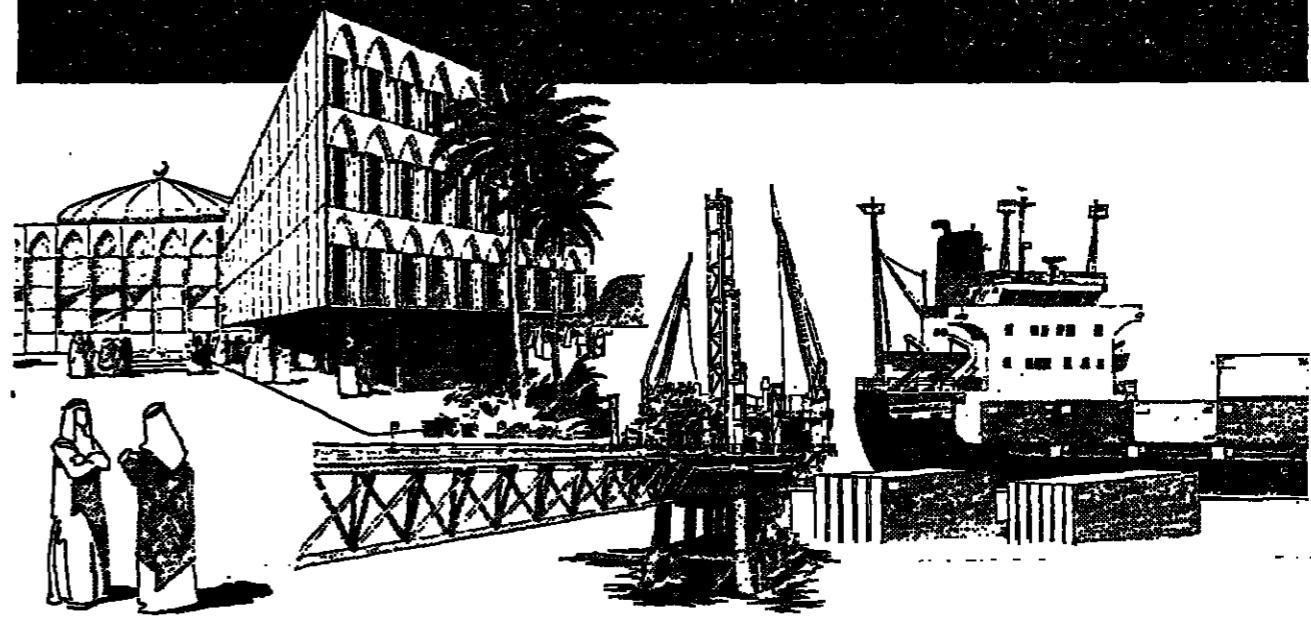
DUBAL hopes for further price increases in 1984.

Water: Average 200m gallons day supplied to Dubai Water Department through smelter. Payment by the department has been under discussion for more than a year.

Government income: Company is still not making a profit.

Strict controls are maintained to hold metal operating cost at below \$1,000 a tonne. Dubai Government is helping to service loans in recognition of infrastructure component and as deferred contribution of equity designed to give the smelter a debt: equity ratio appropriate to the international primary aluminum industry.

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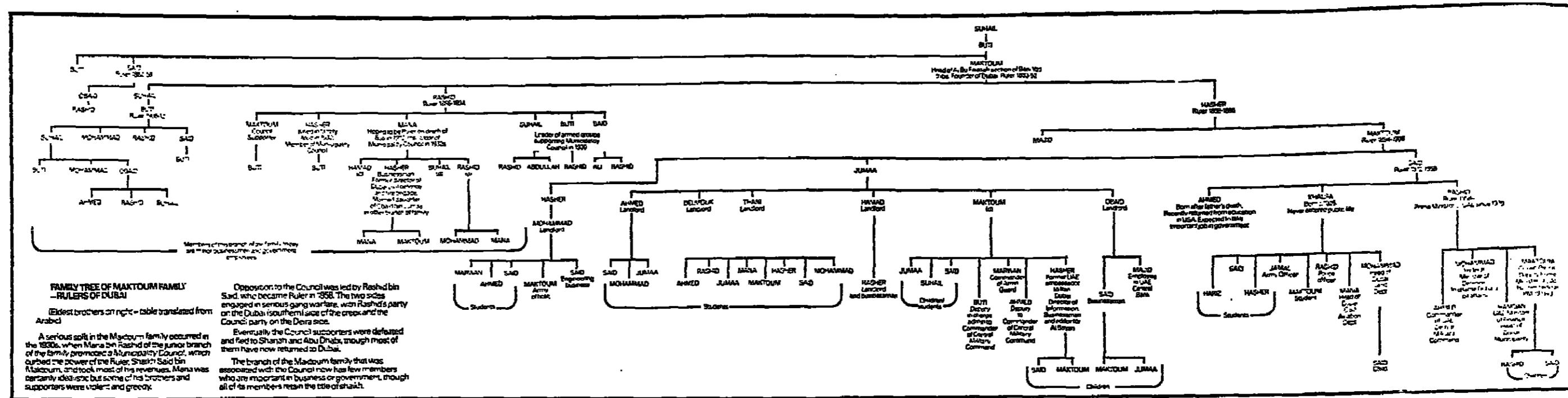
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## UNITED ARAB EMIRATES VIII



## Maktoum Family: anxieties over succession ease

FOR THE PAST three years Sheikh Rashid bin Saeed al Maktoum, the Ruler of Dubai since 1958, has been seriously ill.

He has had a series of strokes and is always heavily sedated. He still goes into his *mejd* (council chamber) on most days. People greet him and treat him formally as the Ruler, but they talk around him.

Rashid is not involved at all in decision making, which is what his four sons, Maktoum, Hamdan, Mohammad, and Ahmed, intend. They fear that if he were to come out of his drugs he would work and the strain would kill him. As it is he may die tomorrow or he may continue in his present state for several years.

Twelve months ago there was some debate about which of his sons might succeed. Sheikh Rashid and much more discussion about what the actual division of authority would be between them. This did not mean that people feared that the sons would quarrel. They have always enjoyed good relations with each other and are bound together by their having had the same mother, which normally promotes unity among brothers in Arabia. (Sheikh Rashid only ever had one wife, Shaikhah Latifa bint Hamdan al Nahayan—daughter of the man who ruled Abu Dhabi from 1912 to 1922. She died in the

spring of this year.)

It now seems that diplomatic and business communities' anxieties over the division of power among the sons were unnecessary. The sons themselves and the friends and advisers around them seem to take it for granted that the eldest, Maktoum, will succeed as Ruler of Dubai and will be pressed into taking over the premiership of the Federation, however unenthusiastic he may be about the job.

### Sphere of influence

The other brothers will continue in more or less the roles they have now, and Mohammad, the most energetic and decisive of them, will gradually expand his sphere of influence.

The question that remains concerns that style of the government that will succeed Sheikh Rashid. People wonder whether it will change when the sons have *de jure* power or whether it will remain in the slightly unsatisfactory state in which it is now.

Rashid's sons have always spent much of their time outside the country. Sheikh Ahmed has been in Britain since May this year—not on any specific government business but receiving and calling on friends and living the pleasant, leisured life of a member of the Arabian upper classes. In particular he has been looking

after his family's racing interests.

Racing has been a major preoccupation of all the *beni* Rashid since they began buying horses four or five years ago. Between them the brothers now have a stable of about 250. They own, train and run most of their horses individually, though they regularly buy on each other's behalf.

In the flat season recently finished in Britain the *beni* Rashid had more winners than any other owner, though they do not yet have an authority.

There is no doubt that in the past, the elder brothers, Maktoum and Hamdan, were utterly dominated by the powerful personality of their father. Sheikh Rashid either ignored them or gave them orders as if they were minor officials. It never occurred to him to groom them for the succession as Sheikh Zayed in Abu Dhabi has groomed his eldest son, Khalifa.

The two younger brothers, Mohammad and Ahmed, inevitably were dominated less, because nobody expected them to take responsibility at too early an age. It is also suggested sometimes that Sheikh Rashid learnt better how to deal with his sons as he grew older.

There is also a widespread feeling that the people with whom the sons have surrounded themselves are not as good as those who attended Sheikh Rashid. The old ruler used to be particularly preoccupied with more general issues, such as implementation of the new agency

their minds in his *majlis* and projected them if their views were unpopular. He liked a large number of people with many different views to come and debate in front of him and he did not mind if their views were the opposite of their own.

As one of his subjects expressed it recently, his *majlis* was always "not with argument."

It is possible that comparisons with Sheikh Rashid are not fair to the ruler's sons at this time, when they may feel that they do not yet have an authority.

There is no doubt that in the past, the elder brothers, Maktoum and Hamdan, were utterly dominated by the powerful personality of their father. Sheikh Rashid either ignored them or gave them orders as if they were minor officials. It never occurred to him to groom them for the succession as Sheikh Zayed in Abu Dhabi has groomed his eldest son, Khalifa.

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The hope now is that when Sheikh Rashid dies his sons will suddenly acknowledge that they have real power, and feel able to act decisively.

Michael Field

### Sheikh Maktoum

Eldest son and heir apparent of Sheikh Rashid, aged about 43. Deputy Prime Minister of the Federation (jointly with Sheikh Hamdan bin Mohammad al Nahayan) and former Federal Prime Minister, from 1971 to 1979.

IT IS well known that Sheikh Maktoum has never been particularly interested in government and is becoming less so. He is a quiet, retiring person. There is even some question as to whether he will succeed his father as Federal Prime Minister, a position which he held in the 1970s but relinquished to Sheikh Rashid in 1979, when it suddenly suited the Ruler of Dubai to become more closely involved in the union.

Most probably he will take over this job when the moment of decision arrives. There are alternative candidates, including Khalifa bin Zayed al Nahayan, and the Ruler of Umm al Qaiwain, but the appointment of any of them would be extremely contentious in Federal political terms.

Equally important, his brothers will push Maktoum to accept the post, because it is felt that if Abu Dhabi has the presidency Dubai must have the premiership.



Sheikh Maktoum: quiet and retiring

Maktoum's rather forceful wife, Aila bint Khalifa bin Said (his first cousin), will argue on the same lines. It is said that she wants Maktoum to exercise power.

What is surprising is that no man has much idea of how Maktoum will perform as Ruler and Federal Prime Minister. Like the other *beni* Rashid, he is much more an unknown quantity than one would expect the son of a ruler to be. Even senior members of the state's merchant community do not know him well.

### Sheikh Hamdan

Second son of Sheikh Rashid, aged about 38. UAE Minister of Finance and Industry and head of the Dubai Municipality.

SHIEKH HAMDAN is probably more able than is generally thought but he is not a quick decision maker. He is known to be thorough and to have a good mind when he has mastered the details of a subject.

His time is occupied more with Federal than with Dubai affairs, though, like his brothers, he spends much of the year outside the country.

For the merchants and people of Dubai the importance of Hamdan is that he manages the disbursement of the state's money. This is done mainly through the Municipality, which combines the functions of most of the spending ministries of other countries.

When Sheikh Rashid was still active he took all of the decisions on spending. Hamdan had been in charge of the Municipality for at least a decade but until two years ago his authority was limited. Now his power is potentially much greater.

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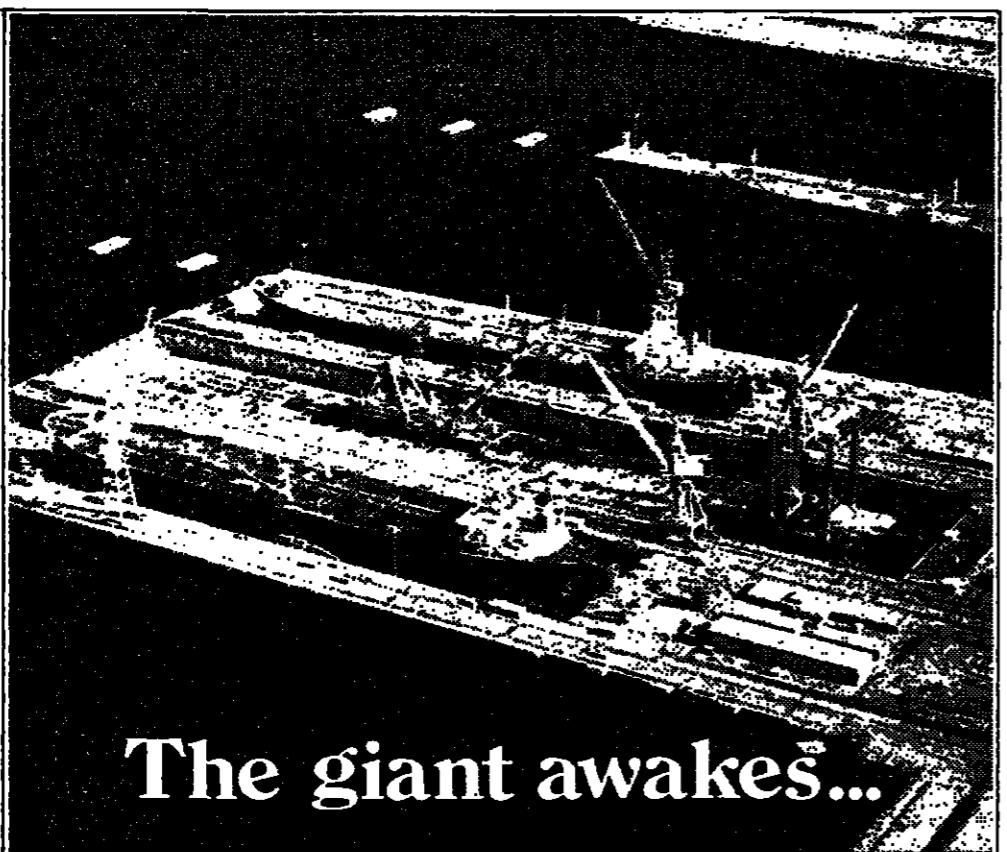


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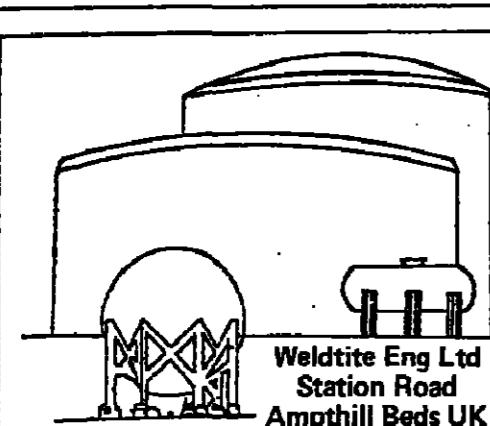
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## Where to stay and other vital addresses

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Summer: temperature up to 45 degrees C, humidity over 85 per cent. Winter: mild, temperature range 10 degrees C-20 degrees C. Rainfall: January-February, approximate annual average: 75 mm.

Time: GMT plus 4 hours.

### Language

Official: Arabic. Commercial: English is frequently used.

### Entry requirements

Passport: required by all except certain seafarers.

Visa: required by all except nationals of certain neighbouring states; full UK passport holders for short stay.

Prohibited entry: nationals or visa-holders of Israel and South Africa.

### Health precautions

Mandatory: yellow fever within six days of visiting infected area; cholera within five days of travelling from infected area. Advisable: cholera, anti-malaria.

### Diplomatic Missions

#### Abroad

Algiers, Amman, Baghdad, Beirut, Bonn, Brussels, Dacca, Damascus, Islamabad, Jeddah, Kharoum, Kuwait City, London, Madrid, New Delhi, Paris, Rabat, Santa, Tehran, Tokyo, Tripoli, Tunis, Vienna, Washington.

### Airlines

National airline: Gulf Air (jointly with Bahrain, Oman and Qatar).

Other airlines serving UAE: Air Djibouti, Air France, Air India, Air Lanka, Balkan, Biman, British Airways, British Caledonian, Cathay Pacific, CSA, Cyprus Airways, EgyptAir, Ethiopian Airlines, Garuda, Iran Air, Iraqi Airways, JAL, JAT, Kenya Airways, KLM, Korean Airlines, Kuwait Airways, Lufthansa, MAS, MEA, Olympic Airways, Pan Am, PIA, Sabena, Saudia, SIA, Somali Airlines, Sudan Airways, Swissair, Syrian Arab Airlines, Tarom, Tunis Air, Turk Hava Yollarl, Uganda Airlines, Yemenia.

### International airports

Abu Dhabi International (Code: AUE), 19 km from city. Facilities: duty-free shop, buffet, bank, hotel reservations, post office, shops, car hire.

Sharjah International (Code: SHJ), 10 km from city. Facilities: duty-free shop, bar, buffet, restaurant, bank (restricted hours), hotel reservations.

### Main ports

Mina Zayed (Abu Dhabi), Mina Rashid (Dubai), Mina Jebel Ali (Dubai), Mina Khalid (Sharjah), Khor Faikhan (Sharjah), Mina Saqr (Ras al-Khaimah).

### Overland access

Possible from neighbouring countries, particularly by means of the Trans-Arabian Highway.

### Hotels

In Abu Dhabi (including Al-Ain): Abu Dhabi Hilton - PO Box 877 (Tel: 361900; Telex: 23321).

Al-Ain Hilton - PO Box 1833, Al-Ain - Tel: 341401.

Al-Ain Inter-Continental - (Temporary numbers: Tel Al-Ain 43475; Telex: 34034).

Al-Ain Palace - PO Box 33 (Tel: 322377; Telex: 22227).

Holiday Inn - PO Box 3541 (Tel: 322382; Telex: 23301).

Inter-Continental - PO Box 4171 (Tel: 362777; Telex: 23180).

Al-Ain Palace - PO Box 4010 (Tel: 362470; Telex: 22506).

Meridien - PO Box 6068 (Tel: 326666; Telex: 22223).

Ramada Abu Dhabi - PO Box 3766 (Tel: 377260; Telex: 22904).

Ramada Jabal Dhanna - PO Box 3765 (Tel: 71600; Telex: 23001).

Sheraton Abu Dhabi - PO Box 640 (Tel: 823333; Telex: 23453).

### Taxis

Metered but negotiation is advisable. Tipping is not usual.

### Car hire

Check local regulations - domestic licences can often be used for short periods but international licences not acceptable.

In Abu Dhabi - Avis: PO Box 56 (Tel: 23750; Telex: 22560).

Bridge's Al Nasr: PO Box 5292 (Tel: 334200; Telex: 22511).

Europcar: PO Box 4399 (Tel: 701181).

In Abu Dhabi: Car Sales & Rent Co: PO Box 609 (Tel: 44351).

In Dubai - Avis: PO Box 6891 (Tel: 282121; Telex: 47471).

Budget: Caltex Petrol Station, Clock Tower, Deira (Tel: 235545; Telex: 46799).

Europcar: PO Box 2553 (Tel: 228836/58808; Telex: 47012).

Inter-Rent: PO Box 2632 (Tel: 224647/231969; Telex: 45726).

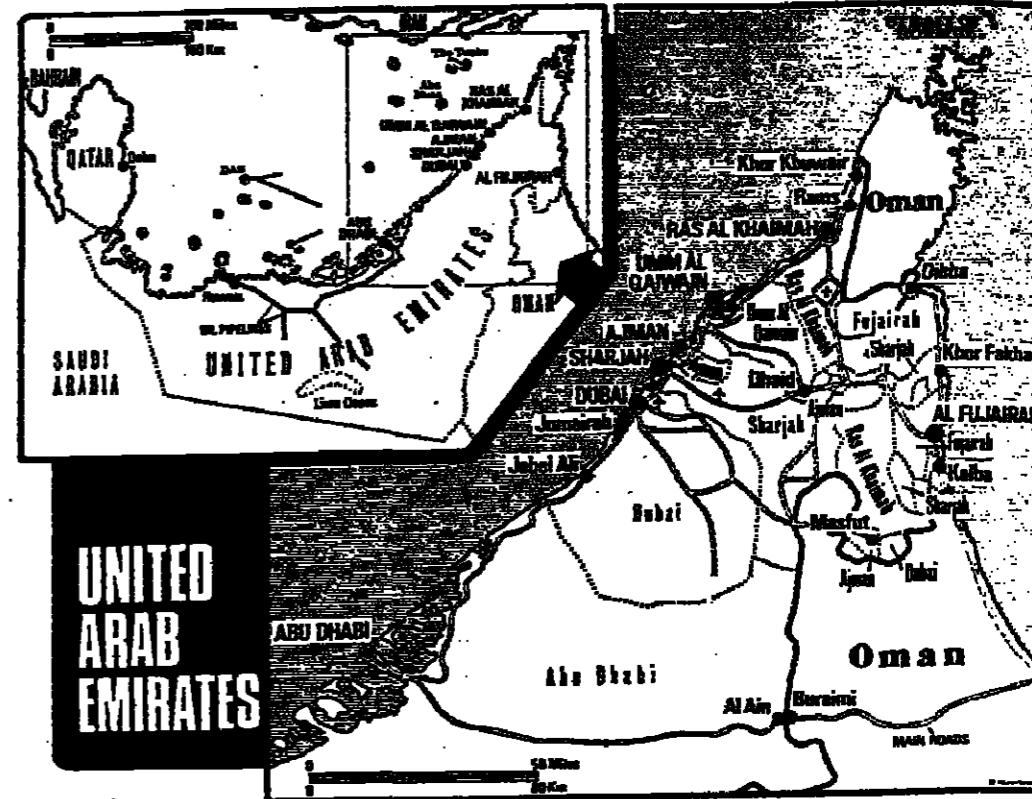
International Rent-A-Car: PO Box 1827 (Tel: 662238; Telex: 46799).

In Fujairah - Avis: PO Box 231 (Tel: 22411; Telex: 47117).

In Sharjah - Avis: PO Box 351437; Telex: 68058.

Budget: King Faisal St, PO Box 2200 (Tel: 373600; Telex: 68176).

## UNITED ARAB EMIRATES X



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Bank of Al-Khalid, National Bank of Al-Khalid, United Arab Bank.

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## UNITED ARAB EMIRATES XI

## Well-organised market ready next year

## Stock Exchange

KATHY EVANS

A PROJECT under study in the Emirates—which will have far-reaching consequences for the economy—is the establishment of a stock exchange. The UAE is hoping to join Bahrain, Kuwait and Oman by having a well-organised and monitored market off the ground next year.

The Emiratis have the benefit of hindsight for the financial authorities are anxious that their own stock market will not fall prey to the fits which marked the exchanges in Kuwait.

A working committee has been drawn up consisting of officials from the chambers of commerce, the Economy Ministry, Justice Department and the Central Bank. The present thinking is centring around modelling a stock market law on the Jordanian system. The Emiratis have also commissioned a report on the market's potential from the International Finance Corporation, part of the World Bank.

The Amman exchange does not allow forward dealing and it is felt that the UAE will follow it at least for a couple of years "until market discipline is established," say officials. At present, it is thought that about 40 of 50 companies would be candidates for listing on the exchange, though some 70 companies



The stock exchange in Amman, Jordan, on which the new UAE exchange is to be modelled.

have already been studied.

First, the UAE has to pass its company law, which has been awaiting approval by the Supreme Council for some time. The draft law requires that 51 per cent of all UAE companies should be owned by nationals. A present such a philosophy would seem to be out of line of GCC thinking, for recent resolutions of the Doha summit talked of giving Gulf citizens equality in the economies of member countries.

The point is significant, for if Gulf nationals were given equal access to each other's economies, the result would be one Gulf market linked with exchanges in each GCC country. A ruling on the issue would seem vital for the 25 or

so Emirates-registered companies currently listed on Kuwait's unofficial Souk al Manakh exchange. Many of these companies have already been invited for listing on the UAE exchange, despite the fact that they are predominantly Kuwaiti-owned.

One of the major decisions which has to be taken before the market's establishment is where to locate the exchange. Abu Dhabi would naturally prefer the exchange to be in the capital, but Dubai would also be anxious to reaffirm its role as commercial centre of the country.

One of the ways to get round this problem would be to have a computerised system with dealers registering deals on their terminals without having to stay at home, but not to the extent that the new stock market becomes overbrought.

Central Bank officials say they are anxious that, before the exchange gets off the ground, there should be a testing period for brokers. At present, share brokers merely have to be licensed by the municipality.

Public interest also has to be stimulated in such a market, for the government does not want the exchange to be dominated by a handful of businessmen with large surpluses to invest. At present, a large part of those surpluses are going out of the country, because of the lack of local investment opportunities.

The financial authorities would like some of those funds to stay at home, but not to the extent that the new stock market becomes overbrought.

The government hopes that local banks will be based on the exchange. Under Article 79 of August 1980, which established the Central Bank, local banks are required to be joint stock companies.

The Central Bank would like to see the scores of local banks under family control merge into solid large units, giving more stability to the banking sector.

It would prefer to see the Saudi and Kuwaiti system prevail, where there are only six to 10 large, local banks. To do that, however, the government first has to convince the local merchant families to lessen control over their banks.

## Numbers still rising despite pressures to leave

## Immigrant labourers

BY A SPECIAL CORRESPONDENT

IT IS easy to understand the concern felt by UAE nationals about the overwhelming foreign presence in their country. Today, they constitute less than 30 per cent of the population. Even compared with the Indian and Pakistani workers they are a minority in their own country. Despite this, the UAE still has no formal population policy. Instead it has purges, periods marked by roadblocks, identity checks and mass deportations of "illegals". The business recession, it is hoped, will do the rest.

Surprisingly, these developments have failed so far to produce a net outflow of immigrants. So feelings on both sides are becoming stronger and resentment is building up.

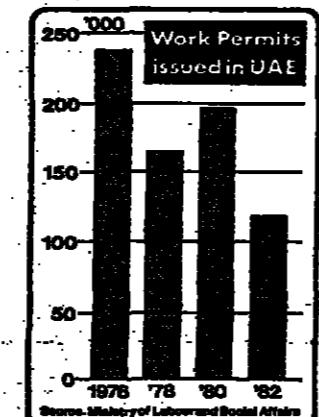
The cultural inflow is similarly unstoppable. It is true that young UAE nationals are learning to drink, take drugs and dance all night—many of them probably learnt to do so while studying in the U.S. or on foreign holidays. In a world where "Dallas" has become global entertainment, it is virtually impossible to go into cultural hibernation, no matter how much parents and governments would like a country to.

Foreigners have become an easy target to blame for this sudden transformation of a conservative, bedouin society. Nevertheless, reaction to the adverse influences on the country has to be carefully controlled. The authorities of nationalism and xenophobia have assumed overtones of

racism, and racism in a country as ethnically imbalanced as the Emirates could prove explosive.

In the eyes of many immigrants, this racism took root long ago. Rental contracts for accommodation frequently state "not for rent to Asian families". The situations, vacant columns in the local press column, and unashamedly state that nationality or race is required for a position.

Many foreigners also perceive the justice system to be biased against them, and point to innumerable examples reported in the media.



A glance at one week's papers shows a case of a local woman sentenced to two months for fraud, and a Pakistani national to 23 years and deportation for the crime of cursing. It is impossible to judge the merits of each case from the newspaper accounts but nevertheless the perception of unfair treatment from the authorities is very strong among foreigners.

Nationals, in contrast, are privileged—which is how it should be materially, if the country's oil wealth is to be used to improve the situation of its citizens. Yet the privileges do not confine themselves to the financial.

## At head of the queue

Nationals always go to the head of the queue, always manage to get an aircraft that seemed to be fully booked. They live in separate identifiable areas, and always are deferentially treated. The resentment they create.

In recent months, many foreign residents, particularly those from Asia, have become alarmed at their treatment at the hands of the authorities. As the Emiratis try to trim the

extra numbers from the foreign labour force is not going to be as easy as originally thought. When several hundred Egyptian teachers were sent home recently, the Government found that it had suddenly to recall many of them to cope with the influx of the new school year. However, Government departments are now studying how to allow a 22 or 25 per cent of their staff.

The cutbacks are beginning to affect Arab nationals for the first time. Until now, it has largely been Asian construction workers who have suffered because of the downturn in the economy. However, the business recession has meant that the Arab managerial sector is facing competition from their cheaper, Asian counterparts.

It is not a surprise that Arabs retain. After all, they point out, the UAE is an Arab country and the "Arabisation" of the labour force is a stated priority. The UAE does in fact have a more liberal policy than other Gulf states for such nationalities as Palestinians, Syrians and Lebanese.

However, in the Emirates today, local companies are becoming more cost conscious in their recruitment of executive staff. Hence many Arab and English expatriate managers do not feel as secure, for a long term future in the UAE, as they used to.

One sector which is likely to be regulated in the future is that of domestic servants. The UAE, like other Gulf countries, is becoming concerned about the cultural influences exerted over its children by foreign nannies.

Moreover, many have been deported under an all-embracing security law in force in Sharjah, and Sharjah is the exit point for those to be deported.

Labour officials say the whole issue of arrests and deportations has been exaggerated. Only 2,976 people have been deported in the first six months of this year, say officials. Nevertheless, the "scare factor" is very much at work within the Asian community.

These round-ups have occurred because the UAE has at last been trying to get a grip on its labour problem. The first indication of its determination was not only to root out illegal aliens, but to update the skills of the labour force with the introduction of the six-month law.

The controversial six-month law forbids any foreign worker to change his job without first spending six months outside the country. The initial impact of the law was to create thousands of illegal aliens overnight, for many employers had been working on a company after being given a release letter from the original employer.

The second repercussion on the labour market is that companies can no longer recruit from the local pool, and are now forced to look outside for new staff. Many feel that this has increased labour and recruitment costs, while others concede that it may lead to higher calibre staff being employed.

Khalifa Roumi, the UAE Labour Minister, says the law was designed to protect employers. "Too many employees were changing jobs and taking company information with them. We have to protect our interests." Although there are hopes that exceptions will be introduced for the professional classes, the Labour Minister says the law is unlikely to be changed in the foreseeable future.

After all, this is our country and we must protect it," Mr Khalifa Roumi, Labour Minister, says.

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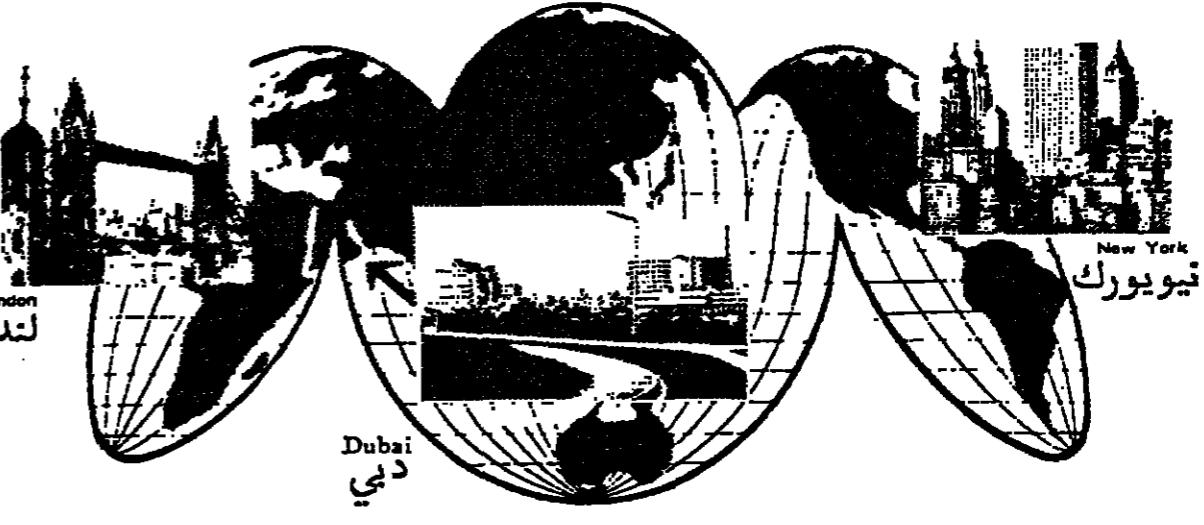
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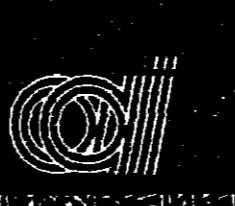
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